

Lure of all things western extends even to politicians

Kohl dominates east German election campaign

By Leslie Collett in Berlin

FROM the Baltic Sea to Saxony in the south, Chancellor Helmut Kohl's bulky frame, in person or on posters, has dominated the campaign for next Sunday's election to east Germany's five resurrected Länder.

The German leader was fighting to repeat the remarkable personal victory he won last March for the Christian Democrats (CDU) in former East Germany's first free election.

The difference this time, however, was that he was campaigning in what had become an economic disaster area, with the threat of mass unemployment this winter. Mr Kohl was banking on support from east Germans who said they would vote for him again so that he could "redeem" his pledge to bring them jobs and prosperity.

Wherever the chancellor appeared, the rival Social Democrats (SPD) fielded one of their stars: Mr Willy Brandt, the former chancellor, or Mr Oskar Lafontaine, the Saarland prime minister, who faces heavy odds in his bid to defeat the "Chancellor of Unity" in the December 2 national elections.

West German politicians are standing for prime minister in nearly all the eastern Länder,



Roadside election poster: western politicians are standing in nearly all eastern Länder

reflecting the dearth in home-grown political talent. Far from resenting the intrusion, east Germans appeared to prefer western imports to their own fledgling crop. "At least they're not tainted," said a woman in Saxony. The contest

then pitted Mr Kurt Biedenkopf, the CDU candidate, against the SPD's Mr Anke Fuchs.

The professorial Mr Biedenkopf, lauded in Saxony by the chancellor who had removed him from the party leadership,

was strongly favoured to win his first popular election.

Where east German politicians are seeking the prime ministership, as in Brandenburg, the Prussian heartland surrounding Berlin, the result has been more admiration than

confrontation. Mr Manfred Stolpe, the Protestant Church lawyer standing for the SPD, and Mr Peter-Michael Diestel, the former CDU interior minister of East Germany and a lawyer, avoided any hint of rivalry in their public appearances, as befitted long-time colleagues.

Mr Stolpe's strongest remark in a debate with Mr Diestel was to agree that the market economy would be working in east Germany within five years but that he did not believe in the self-healing properties of the market.

After touring a big starch factory in Kyritz, north-east of Berlin, Mr Stolpe took pains not to appear too pessimistic, although his aides noted that the ramshackle factory could not survive and that farms in the region had little future. The SPD is clearly anxious to avoid anything which might add to the widespread gloom.

Both the SPD and the CDU are resigned to some form of coalition in Brandenburg, where voter interest in the election campaign, as in the other four Länder, has been low. This is the third election this year for east Germans, with a fourth to come in December, and the SPD fears a poor turnout will lead to another win for the chancellor.

Treuhand's estimate of credit needs by 1992 rises to DM35bn

By David Goodhart in Bonn

THE credit needs of the Treuhand, the body charged with privatising East German industry, are likely to reach DM35bn (US\$15bn) by the end of 1991. DM10bn more than envisaged in the unity treaty between the two Germanys.

Mr Detlev Rohwedder, the Treuhand chief executive, told the Bundestag budget committee this week that he would need DM12bn this year and a further DM23bn next year.

He estimated that for next year he would need DM7.5bn to pay interest on the old debt carried by East German companies, DM3.5bn for interest on East

Germany's state debt, DM4bn to cover Treuhand-backed liquidity credits that companies cannot repay, and DM8.2bn on the Treuhand's own restructuring credits.

Meanwhile, West German industry has agreed in principle to lend to the Treuhand 100 managed to take over leading positions in East German industry. The pledge was made at a gathering of industrialists organised by the Treuhand company.

Mercedes-Benz plans to build a DM1bn truck plant in Ludwigsfelde in east Germany, the first big investment agreed

with the Treuhand, Reuter reports from Berlin.

The assembly plant, to be completed by 1994, will produce up to 40,000 trucks a year, mainly for the east European market, said Mr Werner Niefer, Mercedes chairman.

The Treuhand has struck a co-operative agreement with Mercedes-Benz and the east German machine-making IFA-Automobilwerk. A new Treuhand company will use IFA's existing factories to assemble Mercedes trucks until the plant is built. Mr Niefer said, Mercedes will take 25 per cent of the company from 1992.

DM2bn aid for Moscow prepared

By Katharine Campbell in Frankfurt

THE first tranche of aid to the Soviet Union agreed between Bonn and Moscow, in the bilateral co-operation treaty initialled last month, was yesterday being put together by a consortium of German banks.

The interest-free loan, carrying a 55 per cent government guarantee, represents yet another call on Bonn's already strapped finances, as it struggles with the continually mounting costs of German unification.

The DM2bn (£800m) five-year credit to the Soviet Bank of Foreign Economic Affairs represents the first part of the loan promised to help fund the cost of keeping Soviet troops on former East German soil for the next four years.

The credit is lead-managed by West LB, the biggest of the German public sector Landesbanks.

In the agreement, Bonn said it would pay DM12bn for the repatriation of Soviet troops at the end of the four-year period, with an additional DM3bn interest-free loan for the costs incurred in the interim. The other DM1bn is expected to be paid over next year.

As it is an interest-free loan, the banks receive the coupon payments from Bonn, set at 20 basis points over the six-month London interbank offered rate. This represents a considerably more generous margin than they would normally receive on federal government debt.

Italian communists plant party puzzle

By John Wyles in Rome

PARTITO Democratico della Sinistra (Democratic Party of the Left) is not yet a name which trips off the Italian tongue.

But as Italians were seeking yesterday to adjust to this new political birth they were asking: "Does it bury the old Communist Party, or is it inspired by it?"

When Mr Achille Occhetto, the leader of the Italian Communist Party (PCI), announced on Wednesday night the new name with which he has chosen to relaunch Europe's largest surviving Communist Party, he also revealed its new symbol: a large oak tree beneath which sits the red star and the initials *P(artito) C(ommunista) I(taliano)*.

As it was meant to, the emblem reflects the divisions which have opened up in the PCI since Mr Occhetto announced nearly a year ago that it must be reborned under a new name and with a broader base of social support.

One third of the party, for whom the old symbols have been retained, have been against the entire exercise, still glorifying the name Communist, still anti-American, anti-defence and rhetorically anti-capitalist.

Mr Occhetto's two thirds however, contain those sceptical to the emotional and dated attitudes of the left as well as those wishing to

embrace social democracy and an alliance with Mr Bettino Craxi's Socialist Party.

The party leader has now planted his tree to the last of his own support, while still failing to answer the question of whether it is rooted in the old party and will closely resemble it, or whether the PCI is being buried beneath it, with symbols which will be dropped from the emblem in only a matter of time.

The one word which Mr Occhetto appeared deliberately to eschew for the new name was "socialist", although he did identify the new party with "the Italian Socialist tradition" on Wednesday.

The PCI's most illustrious apologist, Mr Eugenio Scalfari, the editor of *La Repubblica*, justified this yesterday with the assertion that "a party born today which calls itself socialist would be born already old".

Nevertheless, this new Italian party is desperate for the seal of approval which would be conferred by membership of the International Socialists.

It also needs an alliance with Mr Craxi's Socialists if unity of the left is ever to reach Italy.

But Mr Craxi did close down one alternative name for Mr Occhetto last week when he rechristened his party United Socialists - *P(artito) S(ocialista) I(taliano)*.

International mediation hint for Yugoslavia

By Laura Silber in Ljubljana

THE prime minister of the republic of Slovenia, Mr Lojze Peterle, yesterday raised the possibility that Yugoslavia's problems could be settled by international mediation.

"A violent break-up of Yugoslavia is possible," he said, adding that Slovenia would welcome "international peacekeeping forces in order to avoid possible bloodshed".

Armed conflict broke out in Croatia after the republic's 600,000-strong Serbian minority declared autonomy on October 1 and vigilante groups sealed off several Croat towns.

Slovenia has already taken steps to distance itself from the embattled Yugoslav federation. The republic's government plans to host a conference of foreign ministers from the Yugoslav republics, the Baltic republics, Bavaria and Slovakia in January to strengthen Slovenia's international ties.

Bulgarian PM urges support for reforms

BULGARIA'S Socialist prime minister, Mr Andrei Lukyanov, yesterday urged all political parties to back his economic reform programme as a "last chance" to avert a national tragedy. AP reports from Sofia.

The programme provides for a transition to a market economy and privatisation of industry, and was submitted to parliament on Wednesday.

The International Monetary Fund, which Bulgaria joined last month, has made assistance to Bulgaria conditional on parliamentary acceptance of the programme. Mr Lukyanov's plan emphasises a new monetary, credit and banking system and competition.

Slovenia is at loggerheads with Serbia, the biggest republic, over Slovene support for a confederation instead of the present Yugoslav federation.

Serbia has said the country's internal borders will not be legal if the federation falls apart. Yet despite increasing threats from Serbia, Slovene leaders said they would forge ahead with plans for a confederation, which they see as the only alternative to secession.

"Slovenia is not separatist, but we have the impression that certain forces in Yugoslavia are driving Slovenia to secession," said Mr Peterle.

Slovenia and Croatia last week unveiled their plan for a "confederation", a union of sovereign states. The proposal outlines a confederation based on the common interest, basically economic, of the member states, but also includes defence and frontier security.

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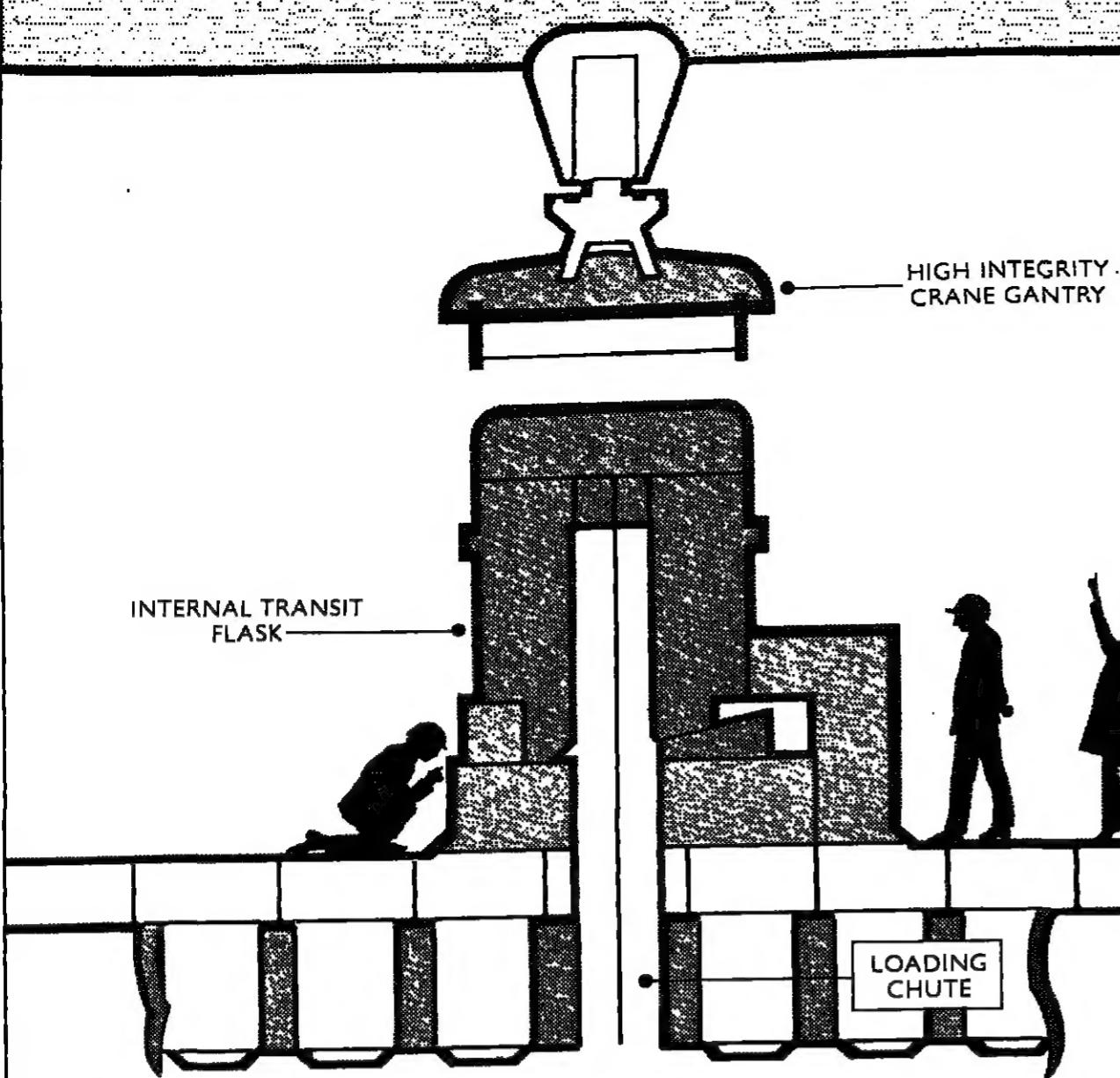
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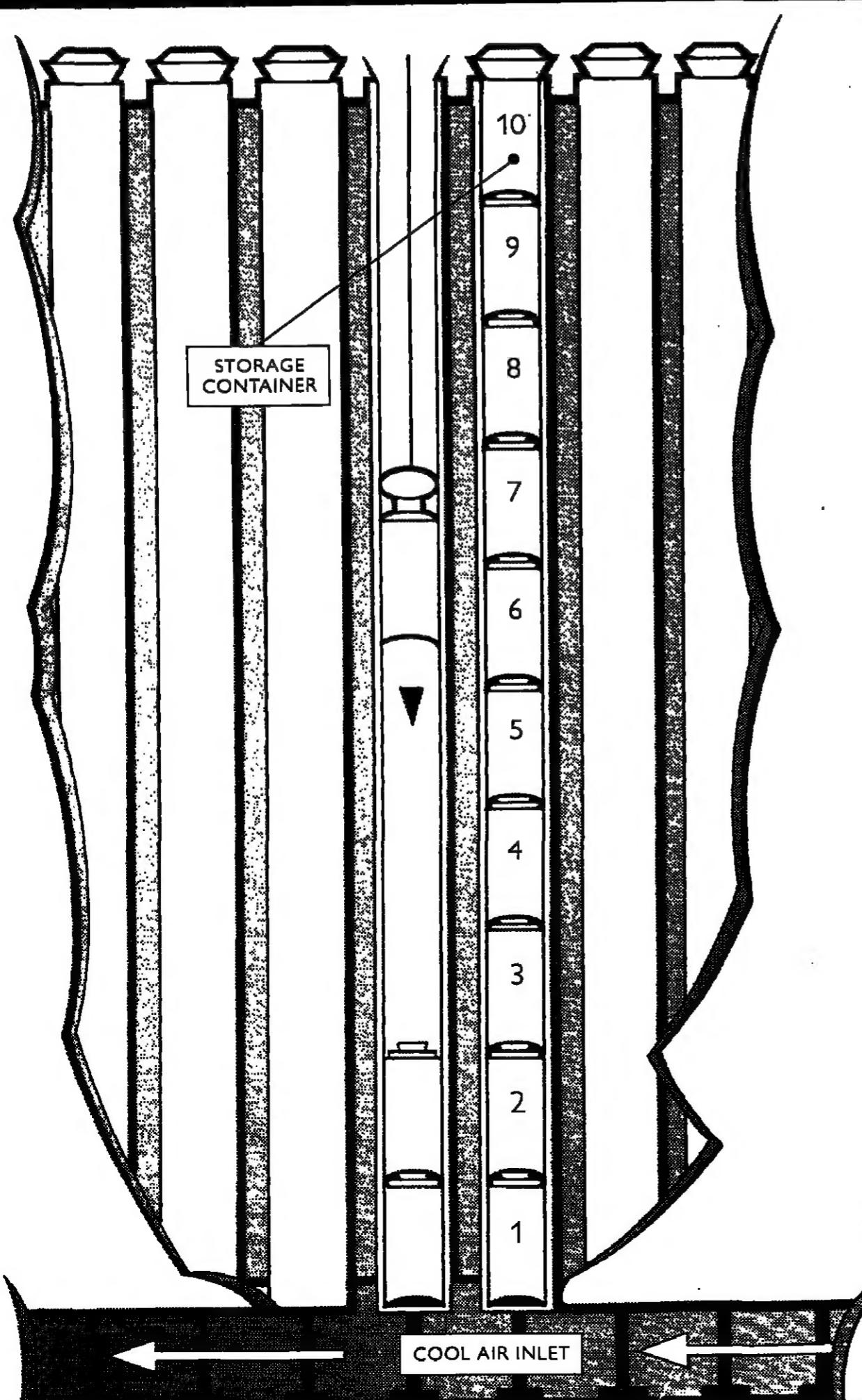
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AMERICAN NEWS

Bush's handling of budget may hit Republican vote

By Lionel Barber in Washington

SUPPORT for Republican candidates in this year's midterm elections is collapsing as a result of President George Bush's erratic handling of the budget talks, party officials said yesterday.

After more ambiguous statements from the White House on taxes and further signs of a growing split between the conservative and moderate wings of the party, Republican candidates conceded they were close to despair. "We're in a free fall," said one top official.

Mr Gary Koops, a spokesman for the national Republican congressional committee, responsible for campaign tactics, said the party's instruction to candidates in the field was to be consistent. "We've said there is nothing worse than changing your position."

Mr Koops agreed Mr Bush's verbal acrobatics on capital gains, income taxes for the rich and other budget issues had not set a good example. But he pointed out that the president's desire during the budget talks to place the national interest ahead of the party's was largely to blame.

Other officials were less charitable, arguing that Mr Bush's "waffling" on income taxes risked exposing the party to charges that it was protecting the wealthy at the expense of the middle class. Moreover, the president's indecision and

uncertainty was creating an image of a rudderless administration.

Mr Koops said all recent polls showed rising concern among voters about the direction of the country. The most disturbing signs suggested concerning resentment which - if not properly channelled - could reduce turnout. "We're losing support in our party base - the 18-30 year olds, the Reagan base."

Strategists such as Mr Ed Rulins, head of the Republican congressional campaign committee, had hoped to capitalise on voter apathy by running a populist anti-inflation campaign against Washington, where the Democrats have majorities in the House and Senate in 1988.

This was supposed to pave the way for an onslaught in 1992 when Mr Bush faces re-election.

The Rulins approach never won favour with the White House, where Mr Bush has always favoured a more conciliatory approach with the Democratic majority. Until the budget fiasco, Mr Bush's style appeared to work well.

The collapse in the president's approval rating - down by between 15 and 20 points in recent polls - further contributes to tensions within the Republican Party.

White House sees 'slight' recession

A MEMBER of the Bush administration has admitted for the first time that the US economy could contract slightly, although a serious recession is not imminent, writes Peter Riddell, US Editor, in Washington.

Mr Robert Glauber, Treasury under-secretary for domestic finance, said in a Washington speech that the Gulf crisis would "undoubtedly lead to further slowing" in the economy and increase the possibility of "dipping into negative numbers". But he stressed the Treasury's view that "a meaningful recession was not on the horizon".

His comments come against a background of increasing pessimism among economists and a sharp drop in business confidence.

The Federal Reserve is remaining on the sidelines, awaiting the outcome of the present budget crisis.

The Washington Post newspaper reported yesterday that the Fed's policy-making Open Market Committee agreed last week to cut short-term interest rates by a quarter percentage point once the budget package became law. This is in line with general market expectations.

According to the report, the committee did not go along with a suggestion by Mr Alan Greenspan, the central bank's chairman, that it should also approve a second possible cut in interest rates linked to signs of further economic weakening.

In line with previous public comments, most of the committee expressed concern that a poorly timed cut could backfire if it increased investor concern about inflation.

Congress nearer law on clean air

PROSPECTS for the most far-reaching clean air legislation in the US for 13 years have been improved by a compromise on the contentious issue of car emission standards, writes Peter Riddell.

The legislation has been stuck in a Senate/House conference since late spring, following differences between environmentalists and manufacturing and utility interests. The aim is to pass the law before Congress goes into recess later this month.

Agreement has still to be reached on acid rain controls and cancer-causing emissions from factories, but yesterday Mr Boyden Gray, the White House counsel, said that while it was not certain the legislation would pass, "it's likely".

Significantly, Congressman John Dingell, leader of the House side in the conference and a strong defender of car industry interests from his home state of Michigan, has said he is "more confident now of getting a bill".

Under the plan, motor manufacturers will be required to install new anti-pollution equipment on tailpipes, starting with 1994 models, with a further round of tightening on 2003 models. Cars would have to emit 80 per cent less nitrogen oxide and 40 per cent fewer hydrocarbons.

To reduce carbon dioxide emissions from cars, service stations in the 40 smoggiest US cities will have to offer fuels with an oxygen content of 2.7 per cent, from November 1992.

This programme will apply for four months during the winter when carbon monoxide levels have the largest build-up.

Guerin avoids trial on arms charges

By Thomas Flannery in Lancaster, Pennsylvania

MR JAMES GUERIN, the man at the centre of the Ferranti International arms contract scandal, has entered into a plea agreement with federal prosecutors in Philadelphia.

The agreement - which allows Mr Guerin to avoid a trial on charges of illegal arms sales, money laundering and securities fraud - has come to light following the discovery of land records obtained in Naples, Florida, where Mr Guerin lives.

The document reveals the existence of a plea agreement, which has not yet been made public. Under a key clause of the agreement, Mr Guerin has agreed to sell his Florida home and pay the US government \$600,000 (£305,000).

Mr Guerin, who once served as Ferranti's deputy chairman, has been the target of an investigation by several US agencies in co-operation with the Serious Fraud Office in London for his alleged role in what US prosecutors say was a fraud against Ferranti now believed to exceed \$1bn.

US prosecutors have said Mr Guerin used an elaborate system of phoney companies, Swiss and US bank accounts and falsified customer invoices to inflate the value of International Signal and Control prior

Prosecutors allege stock price manipulation by Milken

By Nikki Taft in New York

MR Michael Milken, former head of the junk bond department at Drexel Burnham Lambert, the defunct US investment bank, was yesterday accused of manipulating stock prices in order to earn fees for Drexel.

On the opening day of a "mini trial" to consider fresh government allegations against him, prosecution lawyers outlined their case against Mr Milken concerning shares in Wickes, a home products company which became a Drexel

client in the mid-1980s.

The Manhattan hearing forms part of the process of sentencing Mr Milken, who has already pleaded guilty to six charges related to securities law violations and has agreed to pay \$600m (£304.5m) in fines and restitution.

However, the government alleges Mr Milken's admitted wrong-doing was part of a much larger pattern of misdemeanours by him and Drexel, which went into bankruptcy this year. Because one of the

charges to which he has pleaded guilty is a broad conspiracy charge, the prosecution claims that evidence of this alleged misconduct needs to be considered in arriving at an appropriate sentence.

Judge Kimba Wood, who will deliver the sentence, has said the aim of the hearing should be to shed light on Mr Milken's character.

Mr John Carroll, for the government, claimed yesterday that in April 1986 Wickes was trying to retire some expensive

preferred stock. To force shareholders to swap into lower yielding common stock, it was necessary for the Wickes share price to be at or above \$8½ for a certain number of days.

Accordingly, he alleged, Drexel - with the help of Mr Ivan Boesky, the convicted insider trader - manipulated the market to achieve this.

Drexel, said Mr Carroll, eventually won \$108m of fees from Wickes. Mr Carroll claimed: "There was manipulation. Mike Milken was behind

that manipulation. No one else at Drexel had the means."

That brought an impassioned response from Mr Arthur Liman, Mr Milken's lawyer. Conceding that the defence did not deny there had been stock manipulation in Wickes by Mr Boesky and Drexel, he claimed Mr Milken was not responsible for what had happened.

"The issue here is what is my client's responsibility," he said. "You will never hear from anyone at Wickes that

they asked my client to manipulate Wickes' stock price."

In theory Mr Milken could be jailed for 28 years, although his lawyers have asked for as little as a community service sentence.

Many of the government's allegations centre on the relationship between Milkman/Drexel and Mr Boesky. Mr Boesky's name headed the list of potential government witnesses for the mini-trial, although it remains unclear whether he will be called.

Mexican novelist awarded Nobel literature prize

By Robert Graham

MR Octavio Paz, Mexico's most versatile poet, essayist and novelist, yesterday won the Nobel Prize for literature after several years waiting for the award.

The 75-year-old writer is the first Mexican to be awarded the prize, but he follows a line of Hispanic authors such as last year's winner, Spanish novelist Camilo José Cela, and Colombia's Gabriel García Márquez, who won in 1982.

The Swedish Academy of Letters said the \$700,000 award was for his "impassioned writing with wide horizons, characterised by sensuous intelligence and humanistic integrity".

When contacted at a New York hotel by Reuters, Mr Paz said: "This is something very important for me and for Mexican and Spanish-American

literature." He added: "This time it was a total surprise."

Mr Paz's closest contender for the award was believed to be his arch-rival and compatriot, Mr Carlos Fuentes.

Mr Paz considered a renaissance man in the breadth of his writing and intellectual curiosity. Mr Paz is best known for *The Laberinth of Solitude*, a controversial and imaginative essay on Mexico and the Mexican psyche.

His writing has embraced art as well as religion and contemporary politics. His poems have been published in five major collections from 1949 onwards.

The fifth, *Arbol Adentro* (The Tree Inside), was published in 1987, breaking an 11-year silence.

Its publication came in a year

which saw a major revival of Mexican poetry, with new books by several outstanding young poets, most of them published by Mr Paz's monthly magazine, *Vuelta*.

*Magazines are perhaps the thread linking his literary career. He founded his first important magazine, *Taller*, in 1950 on his return from the Spanish Civil War, in which like-minded writers of the time, his sympathies were engaged on the Republican side.*

His son of a lawyer-politician committed to social reform, Mr Paz started off as a diplomat, eventually becoming Mexican ambassador to India in 1962 - a country whose culture was to have a profound influence on the author. In 1968 he resigned from the post after the October 2 "Tlatelolco massacre", when police fired

on student demonstrators at the time of the Mexico Olympics.

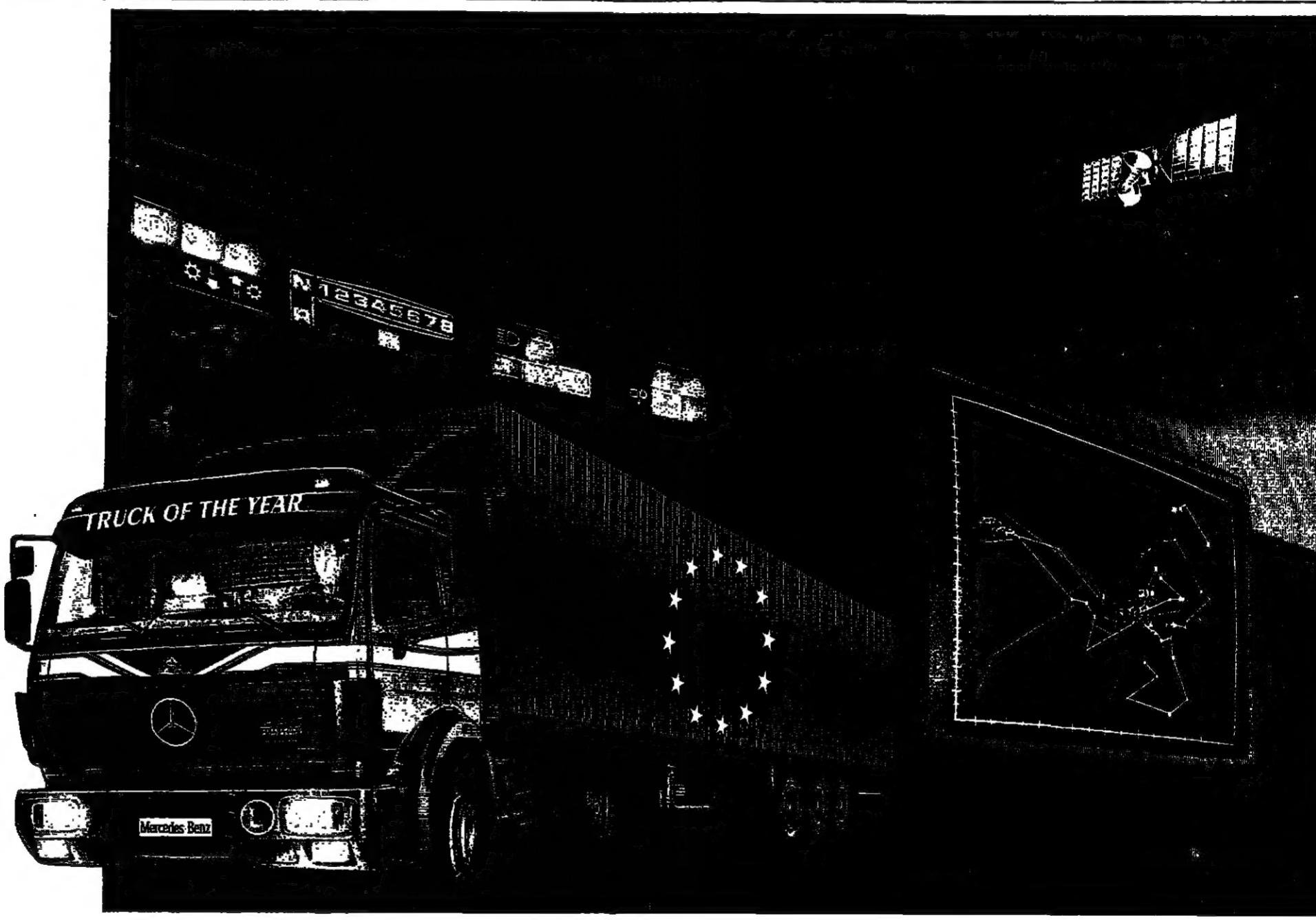
In a region where the predominant trend among intellectuals is sympathy for marxism and the Cuban revolution, his own brand of disillusioned leftism often left him isolated. He has enjoyed an awkward status within Mexico, distanced from the ruling Institutional Revolutionary Party yet treated as a national cultural asset.

His influence still suffering from a busing attack at a public conference at the end of August.

Then, Mr Mario Vargas Llosa, the Peruvian novelist and recently failed presidential candidate, commented sarcastically that Mexico was the only country in Latin America where the ruling regime had successfully co-opted intellectuals.



Octavio Paz: considered a renaissance man



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WORLD TRADE NEWS

Top trading powers try to salvage Uruguay round

By Peter Montagnon, World Trade Editor, in St John's, Newfoundland

TRADE MINISTERS from the US, Canada, Japan and the European Community began a two-day meeting here last night amid worries that it may now be difficult to complete the Uruguay round of multilateral trade negotiations on time in December.

"With less than two months remaining in the Uruguay Round, we are faced with crucial questions which will determine whether the round succeeds," said Mr John Crosbie, Canada's trade minister who is hosting the talks.

The meeting of the so-called Quad will be the last such discussion among the world's major trading powers before the round ends.

However, participants did not expect it to resolve the wide differences between the

US and EC over the central issue of farm reform.

The ministers will use the talks here to map out ways in which they can show a lead and help make progress in the final stages of the round.

In particular, they are expected to look for formulas to further the talks on subsidies, liberalising trade and services, and protection of intellectual property rights.

All areas in which the Uruguay Round is being hampered by differences between the US and the EC.

Canadian officials said they would also be looking for progress towards a Uruguay Round agreement on government procurement, and at ways of promoting developing country participation in the round.

Under pressure from its

manufacturing industry, the US is also keen to push for more progress in cutting tariffs.

The Bush administration believes acceptance by other countries on its proposal for the elimination of all tariff and non-tariff barriers on a sector by sector basis would create a ground swell of public support that would help it sell a final Uruguay Round package to Congress.

Disagreements within the European Community over the Commission's plan for a 30 per cent cut in farm support, as well as the EC's reluctance to negotiate on farm reform in such a limited forum, mean that no decisions are likely on agriculture. "We are not here to make deals," said Mr Germain Denis, a senior Canadian

official. Against the backdrop of the Gulf crisis, some participants believe it would be a mistake to provoke a bitter row on farming similar to that which occurred at the OECD ministerial meeting in Paris in May.

Yet, without a breakthrough on agriculture, international trade officials warn that it will be difficult to proceed with other related parts of the round such as general tariff cuts and liberalisation of trade in tropical and natural resource-based products.

Some are now warning privately that the round will have to be extended beyond its December deadline if the final result is to be anything more than a minimal package of trade reforms.

US and EC officials say they

will continue to push very hard for a far-reaching package to be completed by December. They believe this process could be helped if enough positive signals emerge from the meeting here.

These could include agreement on how to handle the service sectors, such as shipping and transport, which are more resistant to liberalisation, as well as reconciliation of the transatlantic differences on intellectual property.

The EC has complained that US patent laws, which confer rights on inventors rather than the first party to publish the results of research, discriminate against foreigners because they have to physically ship laboratory notes to the US.

It is also seeking to protect the "moral rights" of authors.



John Crosbie: faced with crucial questions

US critical over Kansai bids

By Robert Thomson in Tokyo

BIDDING for construction of the passenger terminal building at the controversial Y1.600bn (37.65bn) Kansai International Airport opened yesterday, as Washington intensified criticism of the handing of foreign bids for a people-mover system at the airport.

The airport, under construction on a man-made island in Osaka Bay, has become the site of continuing conflict between Washington and Tokyo over the access of foreign companies to large Japanese projects and alleged bid-rigging by Japanese companies.

Mr Katsuji Muto, Japan's trade minister, was told by Mr

James Baker, the secretary of state, in Washington this week that the US wants a formal inquiry into why a Japanese company, Nipata Engineering, won the people-mover contract ahead of AEG Westinghouse, the US company.

Japanese officials had suggested that the airport would be a symbol of the country's openness to foreign companies, and Washington played a role in convincing Tokyo to accept the ambitious plan of Osaka officials to build three runways at what will be Japan's first 24-hour airport.

The dispute over the ground transport system contract has shaken that spirit of co-operation

and put extra pressure on Japanese officials to look favourably on US bids for the terminal complex, which will have a floor space of 31.1 hectare and is likely to cost about Y150bn.

Kansai International Airport Company (Kiac) argues that the contract for the people-mover system was awarded on merit to Nipata Engineering, while Washington claims that AEG Westinghouse's expertise was not properly considered by the airport.

The airport is due to open in March 1993, but Japanese contractors have suggested this week that the project is at least a year behind schedule.

Finnish bank reveals Soviet debt

By Enrique Tessieri in Helsinki

THE BANK of Finland has published for the first time the total debt owed by the Soviet Union to Finland, which amounts to FM7.2bn (\$1.56bn). This debt not only includes long-term export credits, but various types of claims and credits owned by the Soviet Union to Finland.

Of the total owed by Moscow, some FM4bn is made up of hard-currency claims and credits given by Finnish banks and their subsidiaries in Europe. Another FM2.4bn are long-term export credits which can be paid through the clearing system.

Under FM700m of the total owed is made up of payment

delays. Mr Jouko Rautava, a Bank of Finland official, is pessimistic about Finland getting paid back hard currency debts. He maintains that most of the hard-currency debts are owed by Soviet companies rather than by the central government.

"No matter what type of trade arrangement we conclude with the USSR this year, trade levels will see a drop (in 1991)", he added.

Both Helsinki and Moscow have been carrying out negotiations over the future of long-standing Finnish-Soviet semi-barter bilateral trade where the Soviets swap oil for Finnish manufactured goods.

Even if Finland is hopeful about getting from the Soviet Union a two to five-year grace period before switching trade to hard currency, analysts believe that it is doubtful whether Moscow has the means or the will to carry out semi-barter trade with the Finns in the future.

The total Soviet debt to Finland has grown to \$2bn the Bank of Finland said yesterday.

• Kari Holopainen, Director of the Department of Soviet Trade at the central bank said the debt "was nothing out of the ordinary", AP-DJ reports from Helsinki.

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Protectionists fail to quash Bush veto on textile quota bill

By Nancy Dunne in Washington

PROTECTIONIST forces have failed to get the two-thirds vote necessary to override a presidential veto of a textile and apparel quota bill. But 10 more votes would have turned the tide – and reduced the chances of the Uruguay round reaching a successful conclusion.

Arguing against the override before voting on Wednesday night, Mr Bob Michel, the Republican minority leader, warned the legislation would violate 38 bilateral pacts and two multilateral agreements while "totally undermining" the US position in the round.

"We can hardly ask with any credibility other nations to lower their barriers when we impose additional barriers of our own," he said.

While Mr Michel and the presidents prevailed, the 275-152 vote in favour of protection sends a clear message to the negotiations in Geneva that a powerful coalition in the US Congress – composed of industry, farm and environmental interests – is ready to oppose the ambitious trade liberalisation talks.

Spurred by the weakening US economy, opposition to trade liberalisation has begun intensifying. Congresswoman Marily Lloyd, a Tennessee Democrat, bitingly denounced President Bush's veto message that the problem the textile bill was intended to address do not exist.

"Some of the problems that do not exist are the loss of hundreds of thousands of jobs, the erosion of our manufacturing base and the slowing of our economy," she said.

The administration's latest agricultural proposal tabled this week has drawn heavy fire from the cotton, dairy, peanut and sweetener industries. In a detailed letter to Mrs Carla Hills, the US trade representative, they complained that the administration had not consulted them.

"We fear now that the modified goal of only a partial rollback of barriers, as well as the methods being considered to achieve this goal, could prove damaging for us and for American consumers," the letter

said. The dissatisfaction is such that Senator Tom Daschle, a South Dakota Democrat, has begun to consult colleagues about a bill to withdraw or "amend" the "fast-track" negotiating approval, granted in 1988 and seen as vital in getting congressional approval for legislation implementing a Gatt agreement.

Increasingly, a round achieving "a modest result" seems more likely to be acceptable all around. Mr Joseph Greenwald, a trade consultant and former US ambassador to the EC, has been arguing this case to administration officials.

Business views will exert a heavy influence on Congress, and what business wants most is an intellectual property code with high standards and effective enforcement mechanisms. It wants principles outlined for trade in services, but it has "scaled down" its expectations for trade in investment rules, according to Mr Greenwald.

Mr Mark Ritchie, president of the Institute for Agriculture and Trade Policy in Minnesota, has devoted the past 3½ years to defeating the administration's goal of eradicating all trade-distorting farm subsidies. He is concerned that the round will collapse.

"We are trying to figure out how to get this thing back on track," he said. "We do need multilateral trade rules."

• US threats to terminate its textile-trade pact with Macao, following accusations that local garment producers violated key labelling rules, pose a grave threat to the Portuguese colony's chief export industry, officials said. AP-DJ reports from Hong Kong.

US customs officials warned last month they would end the agreement after inspectors claimed that 41 producers in Macao have labelled Chinese-made sweaters and other knitwear with tags indicating they were produced in the colony. A spokesman at the US Consulate in Hong Kong said the bilateral trade pact, which had been scheduled to expire at the end of 1991, could only be saved if Macao can correct the problem.

Japanese steelmakers resume Soviet shipments

MAJOR Japanese steelmakers have since the beginning of October resumed steel pipe production and shipments to Soviet buyers, which had been suspended early this year for non-payment according to industry sources, AP-DJ reports from Tokyo.

Payment to large Japanese trading houses has been trickling in since spring, and recently has picked up considerably. Mr Hisashi Miyake, executive director of the Kozai Club (Japan Steel Exporters' Association), said earlier this month. According to industry officials, Soviet buyers have settled about \$200m in arrears, which had totalled

roughly \$600m at the end of last month.

Of the amount contracted during the April to June period, totalling roughly 200,000 tonnes, it was estimated that the suspension restricted about 130,000 tons.

Sumitomo Metal Industries, one of the top three Japanese integrated steelmakers, has resumed production of mainly seamless pipes contracted for export to the Soviet Union, to reach about 12,000 tons, a company spokesman said yesterday. Other makers including Nippon Steel, the world's largest steelmaker, also confirmed that they had resumed production.

Davy McKee wins \$100m Bethlehem Steel order

By Charles Leadbeater, Industrial Editor

THE DAVY Corporation, the US subsidiary of the British group, has won a contract for one of the most significant single investments by a US steel maker in recent years.

Davy McKee Corporation, the US subsidiary of the British group, has won an order worth more than \$100m (250.7m) to design and manufacture two hot dip galvanising lines for Bethlehem Steel, the US steel producer.

Mr John Kelman, Davy McKee's president, said the contract showed that investment by the US steel industry was still strong in spite of the sharp weakening of steel prices in recent months and the fall in demand from the construction and automotive industries.

Many analysts expect the

prices to eat into steel companies' balance sheets, as they also need to invest to meet tougher environmental regulations and fiercer foreign competition, once the US system of voluntary import restraints comes to an end.

Davy Corporation plants in Poole, Hampshire, in the UK and its French subsidiary Clecam will be involved in the contract to provide Bethlehem's Burns Harbour plant in Indiana and Sparrows Point, Maryland, with a galvanising line each. The lines will be installed in 18 months. Davy McKee has organised financing for the deal with a consortium of Japanese trading houses.

Davy McKee is bidding to supply galvanising lines to the joint ventures between USX and Kobe Steel and Armco and Kawasaki Steel.

Western investment in Hungarian ventures grows

By Nicholas Denton in Budapest

A SERIES of medium-sized joint-venture agreements has marked a speed-up in the pace of western investment in Hungary.

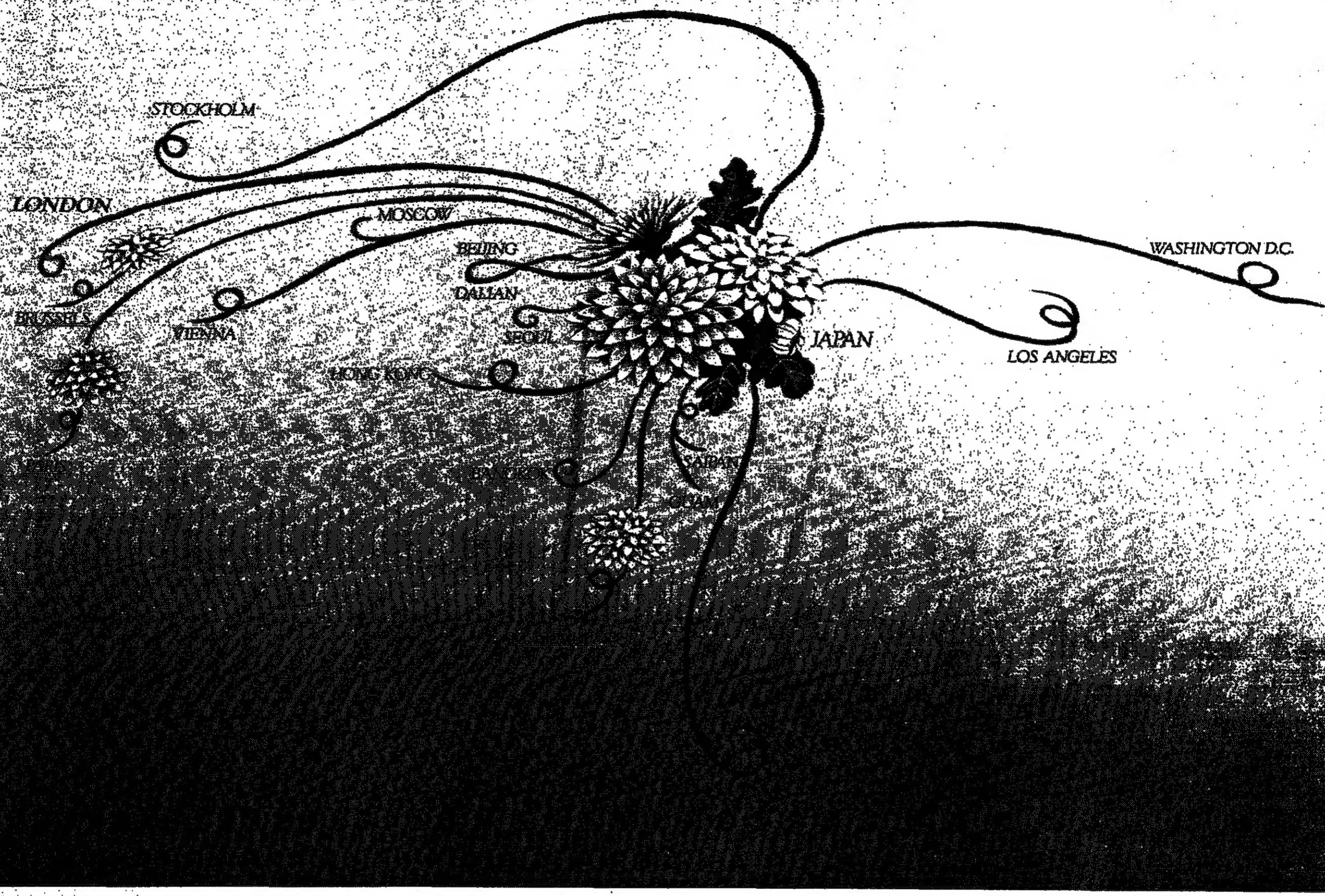
Two Italian state-owned companies, ILVA, the steel maker, and Ansaldo, the electrical engineering arm of Finmeccanica, this week finalise joint ventures with Hungarian state enterprises.

ILVA is to pay L15.7bn (28.8m) for 51 per cent of Ganz-Ansaldo, the new joint venture.

Obstacles to two other big foreign investments in Hungary have been removed in the past few days. The Hungarian government has conceded the 10-year tax concession which Suzuki, the Japanese car maker, was demanding for its participation in the Autozam car plant joint venture, and Hungaria-Oberoi, a joint venture between Oberoi, the Indian hotel group, and state-owned Hungarotel, is to take possession of a Budapest site.

clearing the way for an investment of \$60m in a new hotel.

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Investigation at Sumitomo after illegal loans claim

By Stefan Wagstyl in Tokyo

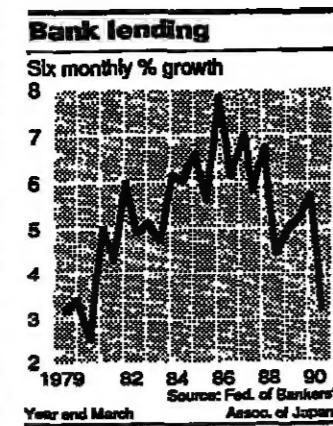
THE Japanese Ministry of Finance has started an investigation of Sumitomo Bank, the leading commercial bank which has been hit by a scandal involving alleged illegal loans and by reports of financial difficulties at Itohman, a trading and property company.

Sumitomo Bank denied press reports that the investigation would focus on the bank's connections with Mr Mitsuhiko Kotani, the stock market investor at the centre of the illegal loans affair, or on Itohman.

The bank said yesterday the investigation was a "routine audit" and the ministry was also planning to examine the operations of Dai-Ichi Kangyo Bank, another top bank, at the same time. However, there are signs the ministry is putting a high priority on the audit and planning to complete it more quickly than similar reports in the past.

Japanese bankers say the authorities may seek to make an example of Sumitomo in their efforts to slow down the growth of the money supply, which spiralled during the years of cheap credit in the late 1980s. The Bank of Japan, in particular, is anxious to prevent any resurgence of lending for speculative investment in land and stocks.

Sumitomo, the biggest profit-gainer among Japanese banks, pursued a policy of expansion under Mr Ichiro Isoda, the chairman who on Sunday announced his intention to resign. He said he would quit



Figures published this week by the Federation of Bankers' Associations of Japan indicate that the Bank of Japan's efforts to restrict lending growth are having an effect. Stefan Wagstyl writes. Loans from the top 12 banks grew by just 3.12 per cent in the six months to the end of September, the slowest six-monthly increase in 10 years. The figure for Sumitomo was the highest - Y1,180bn (\$4.57bn) - against Y945.4bn for second-placed Dai-Ichi Kangyo Bank.

to take responsibility for the alleged involvement of a manager in an illegal scheme to solicit funds from clients and lend them to stock speculators, including Mr Kotani.

However, there is a growing

suspicion in Tokyo that Mr Isoda's resignation has at least as much to do with problems at Itohman, which has debts of Y1,300bn (£5.63bn). Sumitomo has had close links with Itohman since a rescue in the 1970s. Thirteen out of 47 senior Itohman executives come from Sumitomo, many of them chosen by Mr Isoda.

Meanwhile, at the first day of Mr Kotani's trial yesterday on stock manipulation charges, the prosecution alleged that the funds used for a Y3bn transaction at the centre of the case came from Sanwa Bank.

According to the prosecution, Mr Kotani, head of Koshin, a speculative investment group, drove up the share price of Fujita Tourist Enterprise, a leisure group, in April to sell a 6m block of stock at an inflated price of Y31bn to Tobishima Lease, an affiliate of Tobishima Construction.

Tobishima Lease used money borrowed from Sanwa Bank to fund the purchase. It was claimed, Mr Kotani sold the stock in order to repay loans taken out to finance a previous stock operation - the controversial takeover of Kokusai Kogyo, an aerial survey company.

Mr Kotani has pleaded not guilty to stock manipulation. Sanwa Bank said yesterday it had never had a banking relationship with either Mr Kotani or Koshin. It lent money to Tobishima Lease for working capital, but did not know what use its funds were put.

The meeting of the PLO Central Council, a 100-member consultative body, focused attention on establishing the basis for an Arab initiative to link the Gulf crisis to an overall settlement of the Arab-Israeli conflict.

The PLO has been heartened by international criticism of Israel and evidence of emerging support, notably from France and the Soviet Union, for addressing broader Middle East problems as part of a settlement in the Gulf. Both Paris and Moscow have insisted, however, that any such moves would be conditional on Iraq's departure from Kuwait.

The PLO is therefore seeking to step up its campaign for the implementation of United Nations resolutions pertaining to the Palestinian problem and insisting on the despatch of a mission to Jerusalem to investigate last Monday's killings.

Palestinians have been highly critical of what they view as double standards and selectivity from Washington in applying UN resolutions, particularly after the US championed the implementation of strict resolutions against Iraq.

PLO leaders in Tunis are keeping a close watch on development at the Security Council debate in New York and they say that the Tunis meeting will try to avoid rejectionist rhetoric and formulate a peace plan to solve all of the problems in the region.

The internal debate within the PLO is said to revolve around whether the organisation should endorse a formula that calls for a solution for the Gulf crisis first, or simultaneous procedures to tackle the Kuwaiti problem and the Israeli-Arab conflict.

PLO leaders believe that the Monday shootouts have rendered more urgent the need for immediate resolutions to provide international protection of the Palestinians in the occupied territories and for prospects for an Israeli withdrawal.

Many Palestinians fear that if the international community does not move now, Israel will never be pushed into giving up Arab territories it occupied in 1967.



By Lionel Barber in Washington



administration took the lead last Tuesday in preparing a UN resolution condemning Israel's excessive use of force in Jerusalem has unleashed a torrent of criticism among the American Jewish community.

Biased, unwarranted, and hypocritical was the verdict yesterday. The American Jewish Congress accused President Bush of "caving in to the political needs of our new-found Arab allies, including practitioners of terrorism and human rights violators such as Syria".

The depth of outrage goes beyond the hostility Jewish groups have always felt towards the UN - often a forum for anti-Zionist sentiment. Far more important is the unease about strains on the US-Israeli relationship caused by Washington's need to maintain its coalition of

Arab states against Iraq.

Until this week, most of the

fears and doubts among Ameri-

cans Jews remained hidden

from public view - with the

exception of a well-organised

lobbying effort against the

US administration's planned \$20bn

arms sale to Saudi Arabia.

The speed with which the

President Saddam Hussein and his military industrial complex more broadly, there is concern about Israel's place in the administration's (admittedly sketchy) plans for a future security order in the Gulf, once the crisis is resolved.

President Bush's speech to the United Nations last month raised further doubts, because it held out the prospect of a US veto, negating all the previous hard work.

These diplomatic machinations have attracted attention because of the troubled state of the US-Israeli relationship - the result of tensions stemming not only from the Palestinian uprising in the occupied territories but also over tactics in the Gulf crisis.

Though unspoken, the feeling among Israelis is that the US has missed its chance to launch a pre-emptive strike against

the event, the tactical manoeuvre appears to have backfired. After spending three days trying to win support for its own resolution, the US yesterday found itself confronted with even tougher anti-Israel language put forward by supporters of the Palestine Liberation Organisation such as Yemem.

President Bush's speech to the United Nations last month raised further doubts, because it held out the prospect of a US veto, negating all the previous hard work.

Domestic political pressures aside, the fundamentals argue in favour of Washington and Jerusalem maintaining close relations: the PLO's support of Iraq has fatally weakened its legitimacy, and the intractable nature of the Arab-Israeli dispute remains unchanged. But it will be a rough ride in the weeks ahead.

India warns of austerity measures

By David Housego in New Delhi

THE Indian government has belatedly given the country the first warning of the tough measures it recognises will be needed to offset the impact of the Gulf crisis on the economy.

At a meeting of the National Development Council, the main economic policy-making institution, yesterday, Mr V.P. Singh, prime minister, said: "A tidal wave has hit us from outside". People must be prepared for sacrifices instead of mere peripheral measures, he added.

The gravity of the situation appears to have hit the government - which has otherwise been preoccupied with a series of domestic crises and the issue of its own survival - with last week's downgrading of India's credit rating by Moody's to Baa1.

This followed the equally bleak realisation from the recent World Bank and IMF meetings in Washington that little fresh concessional aid would be available.

The Finance Ministry estimates the Gulf crisis will add \$2bn to the current account deficit of the balance of payments in a full year - with the chance of \$1.5bn of this being offset by higher exports and fewer imports.

But this still leaves a current account deficit of more than \$10bn, of which \$4bn-\$5bn remains to be financed. Increasingly, the only feasible source is conditional IMF borrowings which the government has so far strongly resisted.

Mr Madhu Dandavate, finance minister, said: "We have to take hard measures of our own. We have to reduce consumption and imports of oil we can no longer afford."

Li 'changed story' of Cathay shares

By John Elliott in Hong Kong

MR Ronald Li, the former chairman of Hong Kong's stock exchange, was yesterday accused in Hong Kong's High Court of "changing history" about the way he solicited 500,000 shares in Cathay Pacific Airways in 1986.

The accusation was made by Mr Michael Kalisher QC, prosecuting counsel, during his winding-up speech in a corruption trial which is now in its sixth week. A verdict is expected from the jury in the middle of next week.

Mr Li is on trial on corruption charges, which he denies. The charges arise from his purchase of the Cathay shares, plus 200,000 Novel Enterprises shares, when he was chairman of the exchange's listing committee, as well as chairman of

the exchange itself in 1986 and 1987.

Yesterday Mr Kalisher was building up a picture for the seven-person jury, all ethnic Chinese, of Mr Li as a "consummate professional with his finger on the pulse of the financial community". He made profits on almost all his share dealings.

He suggested that Mr Li, who had avoided answering many of his questions while under cross-examination last week, "tried to pull the wool over your eyes".

The story-changing allegation was made because Mr Li had claimed while giving evidence that he had been able to obtain the Cathay shares, which are listed on the exchange, in February 25.

Pakistanis see a fading light at end of the tunnel

Few believe fresh elections, if they take place, will solve the country's crisis, Christina Lamb writes

WE APOLOGISE for this temporary democratic interruption. Normal martial law will be resumed shortly; the graffiti on the Karachi wall says it all. Few in Pakistan believe that elections due in less than two weeks' time will occur, and of those who do, even fewer believe they will end the country's crisis of government.

History is not on the side of a favourable conclusion. Since 1977, Pakistan has seen three prime ministers removed by the military and 11 years of martial law. In its lifetime Pakistan has held only two free elections. For the last two days the military high command has been meeting to discuss whether to go ahead with the third.

The army's decision may be swayed by the suspension of US military and economic assistance. President George Bush failed to sign the certification due on October 1 assuring Congress that Pakistan does not possess nuclear weapons and thus preventing the release of \$564m (£286m) of a six-year package.

Every year Pakistan's suspected nuclear capability has threatened certification, but until now its strategic importance in supporting the Afghan resistance had been sufficient to bypass this.

Hunger striker Kim is defiant after Seoul talks

By John Riddell in Seoul

MR Kim Dae Jung, leader of South Korea's largest opposition party, who is engaged in a hunger strike, yesterday met leaders of the ruling Democratic Liberal Party in an attempt to break the country's political deadlock.

Officials of Mr Kim's Party for Peace and Democracy (PPD) expressed optimism yesterday that the talks might help to resolve the differences between the two sides, which along with protests over the rushed passage of controversial legislation, have caused a boycott of parliament by the opposition.

Mr Kim said the most important issue was the full implementation of local democracy. But Mr Kim warned the government not to underestimate his determination to continue his hunger protest until his demands are met.

A further trial of Mr Li and other defendants on a prevention of bribery ordinance is scheduled to start on

February 25.

Pakistanis see a fading light at end of the tunnel

Few believe fresh elections, if they take place, will solve the country's crisis, Christina Lamb writes

WHATSOEVER our sins they have been washed away by the injustice done in dismissing our government.

At the same time, Ms Bhutto's opponents in the conservative Islamic Democratic Alliance (IDA) is beset by infighting. Despite having the weight of the military, bureaucracy, presidential intelligence agencies, all but one political party and the majority of business behind it, the IDA has not been able to get its act together. All that holds the IDA together is hatred of Ms Bhutto, and at least four leading members covet the premiership.

The greater the prospect of a PPD victory, the less likely the elections are to go ahead. The army could not let Ms Bhutto back without considerable humiliation, and fear she would seek vengeance. One hawkish corps commander said: "We can't stand her. We don't even want her in the country or the parliament. As she herself acknowledges: 'You don't throw out an elected government just to let it back three months later.'

The army has made overtures to the army in the hope of a deal. Mr Salman Taseer, a PPD leader, said: "One thing is clear, if you want government in this country you must work with the army." But such an arrangement would leave Ms Bhutto even more tied than last time round, when

she has rarely been so depressed about its future.

Even if elections go ahead it makes little difference who wins, as the large amount of money required for campaigning means candidates of both the majority. Those businessmen who can are moving abroad.

A Karachi banker said: "At least during the last martial law there was always Benazir Bhutto as the light at the end of the tunnel. Now we have tried her out and nothing improved. Ahead there is only darkness."

Egypt votes on election issue

By Kevin Brown in Sydney

EGYPTIANS voted yesterday on whether to dissolve parliament in a referendum. President Hosni Mubarak hailed as the dawn of a new era in Egyptian politics, Reuter reports.

Mr Mubarak, riding a wave of popularity over his handling of the Gulf crisis, called the referendum last month after a court ruled the 458-seat assembly had been chosen under an illegal electoral law.

The PPD demands include a pledge from President Roh Tae Woo not to reform the constitution in favour of a cabinet system, to implement local democracy and end military involvement in politics.

Mr Kim said the most important issue was the full implementation of local democracy.

But Mr Kim warned the government not to underestimate his determination to continue his hunger protest until his demands are met.

Mr Mubarak, trying to broaden Egypt's democratic process, has said he would abolish party lists to give all candidates, including independent ones, a more equal chance.

Strike leads to petrol rationing in Victoria

By Kevin Brown in Sydney

THE Australian state of Victoria introduced petrol rationing yesterday as supplies began to dry up because of a strike by drivers and maintenance workers.

The introduction of rationing caps a disastrous year for Victoria, where the economy is slowing faster than anywhere else in Australia, and taxes are set to rise sharply to finance a series of financial disasters in the state budget sector.

Mr David White, the state Industry Minister, said motorists would be restricted to A\$20 (38.40) worth of petrol or liquid petroleum gas on alternate days in Melbourne, the state capital, and surrounding areas.

Motorists whose number

plates end in even numbers will be allowed to make purchases only on even numbered days, and those with odd numbers will have to buy on odd-numbered days.

Buses and motorcycles will be exempted, together with police and emergency vehicles, milk delivery trucks, funeral vehicles and most public utility vehicles.

The restrictions follow industrial action by Esso workers which has cut deliveries of crude oil from Australia's Bass Strait oilfields by 40 per cent and stopped road movements of oil products and LPG. The strike is over working conditions and redundancy terms for Esso staff.

The caretaker government in Pakistan is playing down the suspension caused by President Bush's failure to give an assurance to Congress that the nuclear programme is for peaceful purposes. A spokesman for the Pakistan government said: "This is the third time certification has been delayed. We have no reason not to expect aid to be resumed". President Ghulam Ishaq Khan of Pakistan wrote to President Bush on Monday assuring him that the nuclear programme was peaceful and reaffirming that Pakistan was prepared to sign the non-proliferation treaty as soon as India did.

The nuclear issue is very sensitive in Pakistan and no politician can afford to accede to American requests that they be allowed to inspect the country's nuclear plant at Kahuta. Mr Ghulam Mustafa Jatoi, the Prime Minister, said: "We would rather lose American aid than open up the plant".

Mr Jatoi is conscious of the vulnerability of his government's position after the army-backed dismissal of Ms Benazir Bhutto in August. The US has played into Ms Bhutto's hands by allowing their action to be seen as a warning to Pakistan that elections scheduled for October 24 must proceed. Last month, Mr Robert Oakley, US ambassador, said: "Pakistan needs to redress the beginnings of a slide from democracy..."

Ms Bhutto's husband, Mr Asif Ali Zardari, was remanded in custody yesterday until October 24, the day of the elections in which he is contesting two constituencies. He was arrested on Wednesday on charges of extortion and using influence to obtain illegal bank loans.

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there's
something
to read.

The Economist

UK NEWS

Economic virus threatens computing services industry

Alan Cane reports on a sector programmed for growth which is becoming worried by recent trends

GRWTH in the UK computing services industry, a bellwether of UK business activity, has come to a halt.

Employment growth in the industry was close to zero after the first two quarters of this year, staff numbers are expected to show a decline in the third quarter for the first time since the early 1970s and graduate recruitment has been cut severely.

Figures to be published soon by the Computing Services Association (CSA), the trade organisation for software and services companies, show that the rate of increase in staff numbers — which in the services business is closely correlated to the growth of the industry — has been slowing since the middle of 1989.

"No matter what the government says, the country is heading into recession," said Mr John Wilson, a main board director of the London-based systems house Data Logic, said he was expecting 1991 to be as tough as 1990.

The sectors most affected include manufacturing, defence and financial services, where orders for new equipment and software have been weak since 1987.

That has hurt companies such as Reuter, Micrognosis and Data Logic. On the other hand, there is still growth in the market for open systems based around the fashionable Unix operating software, which makes it easier to link computers together and allows for multi-tasking operations, where customers see opportunities for installing powerful computer systems at lower prices.

The chief effect of the slowdown is a tendency among customers to delay placing contracts for anything other than

accustomed to growth rates in excess of 20 per cent, driven by their customers' needs to install new computer systems and upgrade older ones.

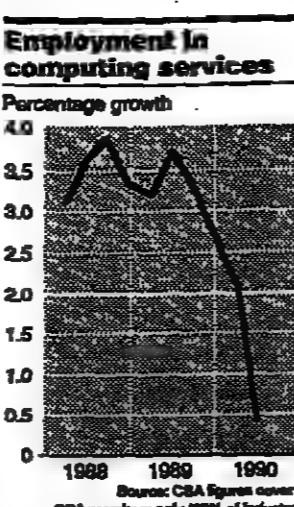
So dependent are most companies on computer systems these days that any new business initiative demands a new computer system — often developed by a computing services organisation.

Now such companies are experiencing a check in growth that is wholly alien to them. Many middle managers in software and services companies have worked only against the backdrop of growth.

The sectors most affected include manufacturing, defence and financial services, where orders for new equipment and software have been weak since 1987.

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Bryan Mills: order delays

the most important systems.

Services companies are just

starting to feel the squeeze.

The phenomenon is just begin-

ning to make itself felt seri-

ously among services compa-

nies.

Mr Bryan Mills, chairman of

PI Holdings, a group of small

computing services companies,

illustrates the difficulty.

"Instead of saying 'We have

come back from holiday and

we will be placing orders' our

customers are saying 'We're

going to think about orders.'

Most small computing ser-

tended to mask the effects of the slowdown in the UK economy.

According to Mr Richard Holway, who publishes analyses of the computing services sector, profit growth from UK quoted companies has slowed from 20 per cent to just 5 per cent, although sales, boosted by the tide of mergers and acquisitions which has swept across the sector, grew by 21 per cent.

Mr Holway says a series of poor results from computer services companies is not so far the result of a slowdown, but of ill-advised acquisitions and difficulties with large fixed-price contracts.

However, Mr Holway adds: "There is clear evidence that the sector from the second quarter of this year is in recession and that will hit future results."

Trading has become difficult

even for star performers.

Kewill Systems, specialising in

manufacturing systems, is one

of the sector's top performers,

with growth in earnings per

share of 16 per cent this year.

Last month the company warned of harder times ahead.

Mr J. K. Overstall, Kewill's

chairman, marked the begin-

ning of April 1990 as the time

the orders for larger systems

— in the £100,000 bracket —

started to be deferred. "Of four

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SEMA Group, the Anglo-French computing services company quoted in London, sees the slowdown extending already to mainland Europe. The Benelux countries were "a hard slog" while the French market was "slowing up", according to Mr Jerry Jerram, group finance director.

Mr Jerram said the group had already taken steps to balance its costs against its income and was now broadly in balance. He did not expect an upturn in the market for at least a year.

Mr John Wilson, a main board director of the London-based systems house Data Logic, said he was expecting 1991 to be as tough as 1990.

The company had anticipated the slowing of the economy by restructuring and focusing on areas of special expertise — mainframe applications for IBM systems, Unix systems and information engineering — where its skills are still in demand.

The next 18 months will be a testing time for most services companies but those who have been through the cycle before are philosophical.

"It is going to be tough in the short term," Mr Mills said. "But those that win through will be better placed to take advantage of the upturn when it comes."

EC official says Britain stands alone on Emu timetable

By Peter Marsh, Economics Staff

BRITAIN was told yesterday by a senior European Commission official that it was in a minority of one in the European Community on its approach to the timetable for economic and monetary union.

The warning came from Mr July Dixon, an adviser on economic policy to Mr Jacques Delors, the European Commission president.

In the week that Britain joined the European Monetary System's exchange rate mechanism, which many see as the first step towards monetary union, the warning underlines the difficulties Britain may face in winning acceptance for its ideas on European Monetary Union (Emu).

Mr Dixon, speaking at a conference in London organised by Hambros Bank, said Britain

economic conditions in individual nations show signs of convergence. Britain, however, argues that differences in the nations' economies make such a discussion inappropriate.

Sir Terence Burns, chief economic adviser at the Treasury, told the London conference that he could not say whether Britain was the only EC nation to take this line: "I have the impression that there is a little more general scepticism about fixing the date. But I cannot speak for the other countries."

Mr Dixon also criticised Britain's proposals for a new European currency — the so-called hard Ecu that would be based on the existing Ecu, a national monetary unit linked to the different weightings of a basket of European currencies.

Mr Dixon said it would create uncertainty and instability. He supported gradual moves to institute a hard Ecu, but this would take several years: "Why upset the apple cart by moving off in a different way?"

Britain is trying to win European support for its Ecu proposals ahead of an intergovernmental conference in December that will debate the next steps towards EMU.

Privatised industries put lowest priority on customer service

By John Authers

CUSTOMER service and product quality are put at the bottom of their list of priorities by senior managers in newly privatised UK industries, according to a report published yesterday. Instead, the greatest short-term need is identified as "culture change".

Researchers from United Research, a management consultancy, and the Centre for Business Strategy at London Business School interviewed 53 chairman and chief executives of companies privatised since 1979, or soon to be privatised. These included British Airways, British Telecom, Pemex and the 10 former water authorities.

When asked what priorities most concerned them in the short term, "culture change", roughly defined as "getting the company used to how things are done in a business culture", came top, mentioned by 51 per cent. Issues such as regulation, company structure, and management also ranked highly.

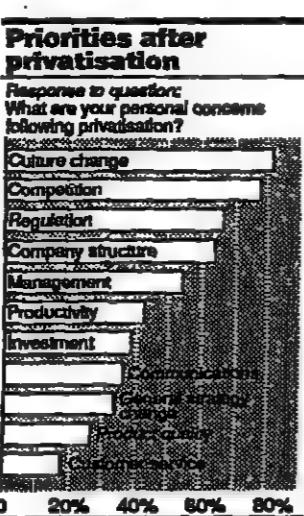
But only 27 per cent mentioned product quality, while customer service came bottom of the list with 18 per cent.

Sir Peter Walter, chairman of the governing body of the LBS and a former chairman of BE, commented: "I'm not saying they've got their priorities wrong. If they persisted in these priorities for any length of time that would be the wrong balance. But you have to embark on that change first."

United Research pointed out that this was probably only a short-term phenomenon, caused by the difficulty of overcoming entrenched attitudes after privatisation.

However, in a survey of longer term aims, directors named customer service and quality as their top priorities.

Virtually all the directors agreed that privatisation was a "crucial necessity" for state-



AL
UI

Report and accounts

The image reflected has made distortions

David Waller on an experiment to test whether an alternative presentation would result in a more 'true and fair view'

In BTR's most recent annual report, Sir Owen Green, the company's chairman, drew attention to the huge gap between the valuation accorded to the acquisitive conglomerate by the stock market and its value as indicated by its balance sheet assets.

"The book value of shareholders' funds has risen to £1.6bn," Sir Owen, a chartered accountant, writes. "This compares with a market value of shares and warrants, at the year end, in excess of £8bn."

The gap has narrowed since December 31, not least because the stock market has fallen by 20 per cent in the meantime. Nevertheless, a problem remains, not just for BTR but for the British quoted company sector as a whole: that of defining what a set of accounts is supposed to achieve.

Why do balance sheets not give a more realistic indication of the company's value? Are the numbers directed towards the sophisticated professional investor or the private client, or both? Should the figures concern themselves just with the past, or should they give a clue as to the future?

The accountancy profession has been around for well over a century, but still there are no universally accepted answers to these questions. Two years ago, the Research Committee of the Institute of Chartered Accountants in Scotland produced a document in a radical attempt to answer some of these questions.

As can be easily gathered from the title of their publication - *Making Corporate Reports Valuable* - the Scottish accountants started with the premise that company accounts were not as useful as they could be.

The specific shortcomings they identified were that: accounts adhered to legal form rather than economic substance; they used measures of cost rather than value; concentrated on the past rather than the future and were pre-occupied with profit rather

than the total wealth of the business.

Furthermore, the accountants identified a gulf between the sort of information used by management in the running of the business and the data released to external investors, analysts and other users of accounts. In principle, they said, the information required by third party users of accounts was the same in kind, if not in volume, as that used by management.

These were the principles: there were also some practical suggestions. Technical jargon should be abandoned, corporate reports should contain a summary of accounting objectives; the emphasis on prudence required under UK company law should be dropped in favour of experimentation; like Sir Owen Green, managers should comment on the difference between market value and balance sheet numbers, and explain that difference if at all possible.

The most radical suggestion, perhaps, was that the balance sheet should be dropped altogether, to be replaced by a statement showing all the changes in a company's wealth: the extent to which assets had grown in value as well as the increase to shareholders' funds represented by this year's profit after tax and dividend.

In the absence of any real examples, it had been easy for more hidebound accountants to pooh-pooh these ideas as theoretical nonsense. Last month, however, the same group of Scottish accountants produced a second document, the annual report of Melody plc, ostensibly a musical instruments manufacturer and wholesaler but in reality a real-life (but unidentified) subsidiary of Grampian Holdings, a quoted Scottish industrial group.

The document shows how the ideas contained within *Making Corporate Reports Valuable* work when applied to a real company. It was put together over the course of several weeks this summer.

To anyone remotely familiar with annual reports, the Melody document will appear very strange. The textual parts are written in easily comprehensible English; the numerical parts do not balance; there is no reference to auditors, only an unknown type of professional assessor. There are several paragraphs spelling out the responsibility for the figures rests with the directors, not the "assessors".

The directors have a further duty to ensure that the financial statements present a reasonable view of the operations, distributions, cash flows, value added and changes in financial wealth during 1989," the document declares, in language which will be utterly unfamiliar to anyone reading BTR's annual report, for example.

The Statement of Changes in Financial Wealth is not found elsewhere; its sections include "Financial wealth generated by operations" and an adjustment in financial wealth caused by the net decrease in the value of fixed assets. There is an operations statement, the bottom line of which is not profit but financial wealth.

Other innovations include a statement of assets and liabilities and columns of figures allowing the reader to make comparisons between budgeted increases in financial wealth and what actually happened. All assets are there at their market value; there is commentary by the directors on the difference between the budget and actual performance.

The difference between the (hypothetical) market value of the company and the financial wealth is explained in what, it could be argued, is the best exposition of the meaning of "goodwill" to be found in the annual report of any UK company, real or imaginary, as follows:

"The market capitalisation of the company reflects a view of the expected future wealth to be generated by the operations of the company... we have our established reputation for quality, our brand name, the quality and expertise of our management and staff, specialised equipment and a well-located factory, which are extremely valuable assets to the company in terms of their potential to generate cash flow."

The report includes an interview with David McGibbon, finance director of Grampian Holdings, in which he talks about the benefits and problems of applying the Scots accountants' proposals. He expresses enthusiasm for a cash flow statement (which he found much more useful than the traditional Statement of Application of Funds Statement), but is sceptical about other aspects of the experiment.

He says that he can see no reason why company directors should publicly reflect on the value accorded to the company by the market; that is the market's business, he says. He is opposed to the publication of financial forecasts, saying they are for internal use only, and objects to detailed disclosure of profits by business segment, arguing that it would be helpful to competitors.

On balance, McGibbon thinks it was a worthwhile exercise, although he predicts that the costs of implementing the package of recommendations as a whole would outweigh the benefits to users of the accounts. The biggest cost would be that of valuing all the important assets on a net realisable cash flow.

Melody is a small company (financial wealth generated by operations was only £310,000), but the questions raised by the report and the commentary on it are stimulating and provocative. Next, the Scottish accountants want to try out the formula on a large company. This would be more complicated and costly than for a musical instruments manufacturer, but extremely valuable, none the less.

Given Sir Owen Green's interest in this subject, BTR would make an ideal candidate for the next stage in the experiment.

Making Corporate Reports Valuable, published by the Institute of Chartered Accountants of Scotland/Kogan Page, price £15.95, Melody plc, price £3. Both available from The Publications Department, Institute of Chartered Accountants of Scotland, 27 Queen Street, Edinburgh EH2 1LA.

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John Lloyd continues the series on east European companies with potential by examining the fundamental strengths of the Czechoslovakian aircraft group, Aero

Isolated - but with a good engineering base

as to how, as well as conscious of their inexperience in doing so.

In their Communist period, just past, they had in one sense a rather good life; their aircraft - the L-410 small passenger aircraft, the Z-142 trainer, the Z-57 crop duster and the Z-501S aerobatic model - all succeeded in the Soviet market, with others easily exportable to other Comecon and Third World countries.

But many of these deals were part of barter arrangements.

From the late 1940s, Czechoslovakia was the engineering king of Comecon; it could be and was rather smug about its comrades, but its later productivity and technology helped it to establish a living standard markedly above theirs.

However, this state of affairs depended on Comecon,

probably continue to supply around 600 tonnes of oil to Czechoslovakia next year (down from over double that) and it is generally expected that it will take Czech products in return. Getting products on to this list is the all-important issue.

The Aero enterprise groups together some 15 companies, of which the prime contractor - Aero Vodochody, Let and Technometra Radotin - put the finished aircraft together. Others make hydraulics, engines, avionics and seats.

Some Austrian and British interest has been shown in Motorlet, the engine company, but Horák speaks neither about his own company's nor its partners' enthusiasm nor hurried, "We must have our own plan before we go to a foreign partner."

Yet on the face of it, the company looks like a good

"We badly need the new developments. We have read the literature on technological innovation, but we were not able to see it for ourselves"

prospective partner. It claims a 20 per cent surplus on a 500 crown turnover (£210m); its management is decentralised; its aircraft sell well in the Soviet Union and the third world, and to a small extent in the west.

"We would be interested in foreign participation," says Horák. "Above all we need marketing expertise. But this is not the car business. We sell not so much to customers as to governments. We still need our government to understand and help us."

Like much of Czechoslovak industry, Aero is reluctant - for good as well as bad - reasons - to let go of its past.

Previous articles in this series appeared on September 26 and October 1.



John Lloyd

and in particular Soviet markets remaining stable and they are now falling apart.

By switching to hard currency trading from next year, the Soviet Union has signalled that it will no longer automatically exchange energy for products in a complex series of barter deals; instead, it will pick and choose among western as well as east European suppliers.

Aero, however, can count on continuing contracts; Horák says that under next year's trade plan with the Soviet Union he expects much of his output still to find Soviet buyers.

That will depend on how much barter with Comecon remains; the USSR will

have to do to help us," says Horák.

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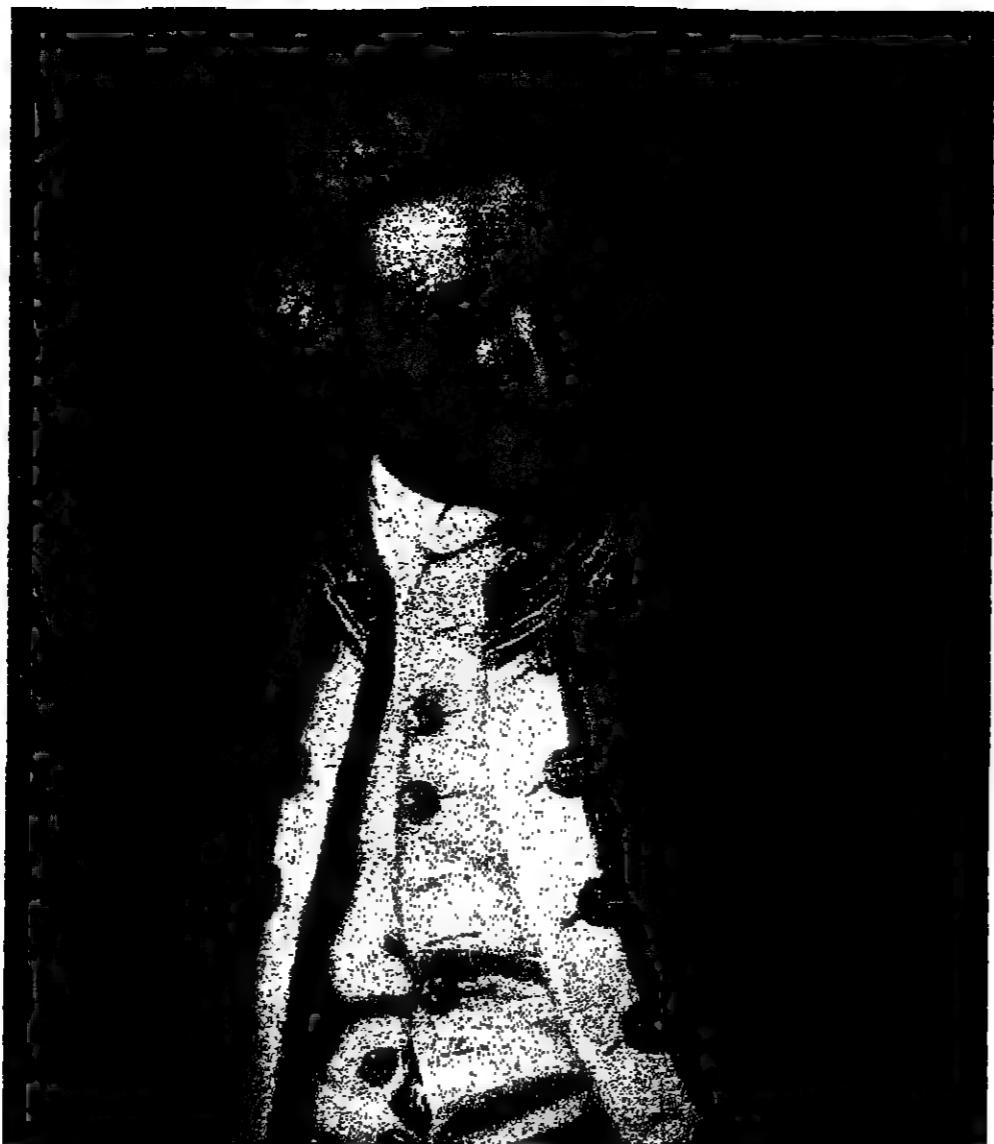
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COLUMBUS '92
ESPOSIZIONE DI GENOVA

**COLUMBUS 1992:
THE PROTAGONISTS OF THE SEA MEET IN GENOA.**

THE EVENTS of last Friday cut through the clouds of misery engulfing the property market like a shaft of light. It dispersed some of the gloom, it gave new hope to the dispirited – and it illuminated even more clearly the sector's fundamental problems.

The picture it presented was that the cut in base rates and entry into the exchange rate mechanism (ERM) of the European Monetary System may help to stabilise the most jittery parts of the market, but is unlikely to make a significant difference to the speed of the industry's recovery.

The complexity of the issues was reflected in the gyrations of share prices. At first, the property sector – easily identified as domestic and highly-gearded – outperformed the rest of the market. However, on Tuesday, a sober assessment of the implications sent the property market down faster than other shares.

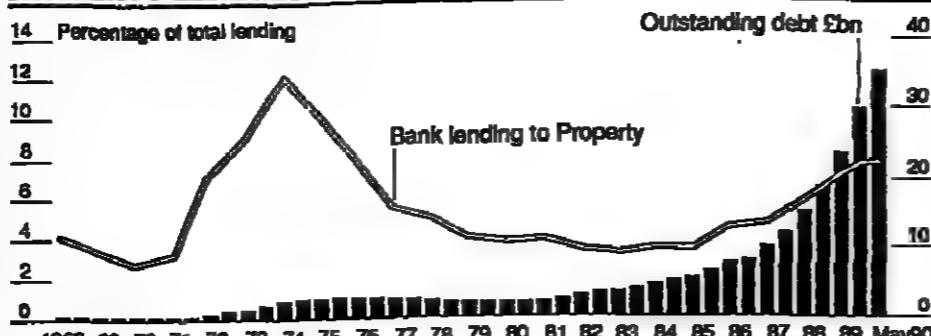
The highly-gearded developers were flung into the limelight. By Monday, nine out of 10 of the top performing shares – with rises between 27 per cent and 75 per cent – were companies where interest costs exceeded rental income.

The market sees the future of

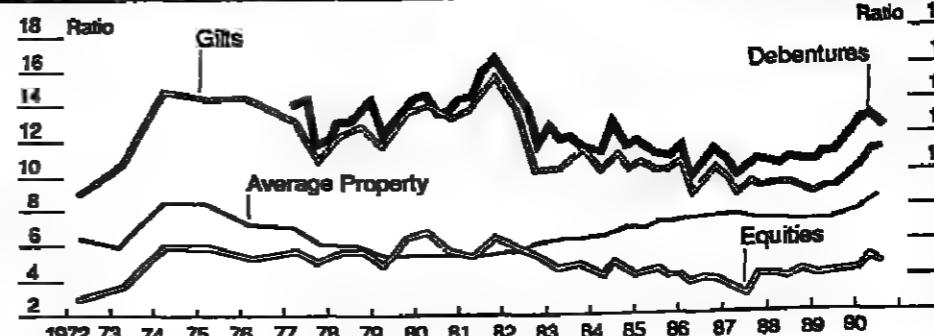
RENTAL GROWTH (%)				
Year to	Retail	Office	Industrial	
Aug 1990	7.6	9.7	14.5	9.7
Quarter to Aug 1990	1.4	0.6	1.9	1.2
Quarter to Aug 1990	1.4	0.6	1.9	1.2
Month of Aug 1990	0.3	0.2	0.5	0.3

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ERM shines light on sector problems

By Vanessa Houlder

these companies in terms of life and death. With the collapse of Rockford, Broadwell Land and Citygrove fresh in people's minds, the industry has been bracing itself for another spate of reacquisitions among developers. Repercussions are still expected from the September quarter day, when companies had to meet bank interest bills.

A 1 per cent reduction in base rates will not, in itself, make a significant impact on these companies' finances. "It amounts to just a 5 per cent reduction in interest costs. When translated into increased cash flow it will not make much difference," says Ken Caesar, head of corporate recovery at Richard Ellis.

None the less, there may be a psychological effect. "Friday afternoon was a watershed," says Stephan Miles-Brown of Knight Frank Rutley's corporate recovery unit. He

reckons that after months without any sign of improvement on the horizon, the prospect of declining interest rates is giving banks the confidence to support troubled companies. Most of them agree, but also acknowledge that "at that point banks will demand their money back at the first sign of improvement."

The significance of ERM and lower base rates for the property market as a whole is far from clear cut. The potential benefits concern:

- Investment from overseas. In the view of Richard Ellis, entry into the ERM will encourage more investment from European and Scandinavian investors. Even strong supporters of the market, such as the Dutch and Swedes, have been deterred by losses directly attributable to fluctuations in the exchange rate. French, German and Italian investors stayed out of the market for the same reason.

Not everyone is convinced. In the view of Alex Pelmore of Kleinwort Benson Securities these factors may be outstripped by the problems of Japanese and Scandinavian buyers of whom bought at the top of the market on bank borrowings.

- Tenant demand. Companies may not move premises in times of unemployment, so demand could be fuelled if membership of the ERM increased business confidence. That possibility, however, is tempered by the risk of increased unemployment, if sterling proves to be overvalued. This could have a significant effect on the industrial sector, to judge by the experience of the early 1980s when rising unemployment was the chief cause of the depression in the property market.

In a downturn, it takes time for increased tenant demand to mop up surplus space and so feed through to a revival of rents. "Looking at past performance, the property sec-

tor lags an economic recovery by 18 months," says Marc Gilbald of County NatWest.

This time round, the problem may take longer to ease in some markets. There is, for example, a vast overcapacity in London office space, which may take years to clear.

"The main problem with the sector is not high interest rates but oversupply." That is not going to go away," says Carl Gough of Phillips & Drew.

Yields. Over the past year the Hillier Parker Average yield has increased from 7.3 per cent to an all-time high of 8.7 per cent. As interest rates and gilt yields come down, the yields available on property will look anomalously high.

"We are buying prime provincial property at 8.8 per cent," says David Hunter of Scottish Amicable. "We are not far off the point where gilt yields are less than property yields." It is almost inconceivable to see why yields should go up if property is showing long-term growth and is yielding as much as fixed interest instruments," says Gareth Evans of Charterhouse.

But how much difference will this make to the market's most fundamental problem: the reluctance of all but a handful of institutions to put more money into property?

It is unlikely to show any immediate impact, as the institutions have already allocated cash for the last quarter. However, the start of next year will see a gradual return of buying interest, in the view of Gareth Evans of Charterhouse.

Others disagree. David Double of Friends Provident thinks that the improvement in sentiment will bring just one or two institutions back to the market. "I don't think people will change their policy overnight. There is still some disquiet about oversupply."

At the heart of the issue is the

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Dutch exiles return home

Patricia Morison visits an exhibition in The Hague

Seventy ravishing Dutch exiles have returned to the Old Country for *Great Dutch Paintings from America*, at the Mauritshuis in The Hague until January 13. They have been allowed to usurp the permanent collection of the Mauritshuis, the elegant 17th-century townhouse which is one of the most pleasing galleries in the world. However, the exchange is a far one, with Vermeer's "Girl Writing a Letter", four Rembrandt portraits, an arresting self-portrait by Mathias Sweerts, and enchanting paintings by de Hooch, Hobbema, Frans van Mieris, Ruisdael, and many others. The exhibition is sponsored by the Royal Dutch Petroleum Company, which is celebrating its centenary.

This exhibition focuses on American taste for Dutch art, which ran strong and deep from the early 19th century. It possibly had something to do with admiration for Dutch republicanism, and the appeal of an art which apparently celebrated bourgeois virtues of plain living and godliness. Young ladies writing letters and the kitchen-maids plucking ducks used to look like examples of feminine industry. Now we learn to see the letters as *billes-doux* and the fowls as a symbol of pleasures other than those of plain Dutch cooking.

For whatever reason, huge shoals of Dutch art have been netted by American collectors. As well as the major galleries, lovely and unfamiliar masterpieces have been loaned from places like Champaign, Toledo, Coral Gables and Providence. If you are Dutch it could be a touch melancholic to contemplate the huge shoals of 17th-century Old Masters which American collectors netted. But most of the paintings left Holland long ago, and in many cases have not been seen there for two centuries.

The arresting work we see at the top of the stairs is Rembrandt's portrait of Joris de Caulerij, a swarthy young patriot dressed as an officer of The Hague's militia. Joris is now in the museum in San Francisco, but in 1680 Abraham Bredius, director of the Mauritshuis, wanted desperately to save Joris for the nation. There were, he pleaded, only 21 Rembrandts left in Holland. But he lost, outbid ten times over by Charles Verkes, the Chicago "Trolley Car King".

To the resentment of Bredius and others, "the yellow menace" had triumphed once again. That "menace" was American gold, which in the Gilded Age of American collecting before income tax and the First World War saw the creation of the great collections. The Dutch heritage lobby forced the Rembrandt Society to stem the continuing flow of art out of the country. Some names they won, as when it saved Vermeer's "Kitchen Maid" now in the Rijksmuseum; generally it lost.

If you want to follow the saleroom sleuthing and the peregrinations of the pictures, buy the catalogue which is rather verbose but absorbing. It is a splendid inducement to visit little-known American galleries. How I envy those who have made their pilgrimage to the Bob Jones collection of Sacred Art in South Carolina, where religious music plays to enhance the message.

Anyone interested in that endangered species, the "insanely rich" American collector, will also enjoy the catalogue. J. P. Morgan, Walters, Mellon, Widener, they are all here. John Ringling, who owned circuses, would tour the continent looking at the same time for tiger-trainers and Old Masters. Verkes, the sometime embezzler, offered [dollars] to buy Trajan's Column in Rome. Widener

and Walters bought a packet of fakes, which experts like Bredius seized on as proof that the newcomers were unworthy of their purchases. These secretive millionaires, they complained, kept their treasures locked away. It was exactly the cry of the British press two years ago, when the unspouting Japanese collectors were swooping the board.

But who owned what, and when, is not really the point of this exhibition, one so full of fine paintings you need a week to enjoy it to the full. Two self-portraits stay in the mind. Gerrit Dou at 50 stands in his fur hat in a loggia, behind him the monumental gate of Leyden. He is the urban gentleman, while the eccentric Michael Sweerts shows himself holding his brushes and bareheaded, in front of a romantic Italian landscape.

A wonderful *Act of the Gelder* shows Esther working with her uncle Mordecai on the second Purim after Rembrandt's last purplish glow shows Esther elegantly dressed in emerald-green, son glistening with gold. But she is no empty-headed fashion plate, for thanks partly to our low vantage-point of the pair, de Gelder wonderfully suggests and atmosphere of tense, intellectual involvement.

The exhibition is strong on the Italianate Dutch masters, some of them allowed to leave Holland by the Rembrandt Society because they were considered not "properly" Dutch. There is a ripe Honthorst of a lady advertising herself and Rembrandt's "Procures", a work which Vermeer owned and put in the background of his "Lady at the Virginals" in the National Gallery. One of the most delicious images of the exhibition is "A Moor Offering a Parrot to A Lady", by Nicholas Berchem, in the Wadsworth Atheneum at Hartford.

A dazzlingly dressed lady in azure



'Young Woman holding a Medallion' by Gerrit van Honthorst

silks is confronted by an equally elegant blackamoer who, the catalogue notes apologetically, in the 17th century would have been seen as thoroughly lecherous. He implores her to take the scarlet parrot from his finger. Will she take it? Her servant

seems to suggest she should, while the musicians play and Venus on her pillar gazes demurely down. It is a lovely work in a show not to be missed. It travels to the Fine Arts Museum of San Francisco (16 February to 5 May, 1991).

Mad Forest

ROYAL COURT

Possibly Caryl Churchill's reputation as a playwright will recover after this performance of *Mad Forest* at the Royal Court. It is also possible that it seemed a much better text when it was first performed in the middle of this year shortly after the Romanian elections. But Ms Churchill has left herself with a good deal to live down.

Mad Forest is about the Romanian tyranny of Nicolae Ceausescu, its overthrow last December and the subsequent confusion. The first two acts are mainly documentary. They show the Romanian people suffering from a mixture of food shortages and fear. There is then the exhilaration at the popular uprising. In what seems to me the ultimate in condescension, the characters here speak their lines in some kind of broken English.

The rest of the play is about the reaction and the uncertainty as to what really happened between December 21, when the uprising began, and December 22 when it looked as if a more orthodox communist dictatorship was fighting back. "Was it a putsch or a revolution?" as one of the characters asks. By this time they are talking something like normal English. The play ends with a bizarre ceremony where prejudices between the Romanians and the Hungarian minority in their midst seem to be as central as anything else.

There is some mild *Schadenfreude* in watching the British left attack east European dictators now that they have been overthrown. But that is a minor point. The main question is whether what

results is much use as a play. Inevitably there will be comparisons between Ms Churchill's effort and *Moscow Gold* by Teri Ali and Howard Breaman performed by the Royal Shakespeare Company at the Barbican. The latter is about Mikhail Gorbachev's attempt at peaceful revolution in the Soviet Union.

The differences are as follows. The Ali/Breamon script is on the whole rather well researched. That matters because it shows how the past helps to explain the present. Also, the Royal Shakespeare production pulls out all the theatrical stops. The key actions look like the characters they are performing: Gorbachev and Boris Yeltsin, for example. They make it real and they show that it matters. It is, after all, rather a good story, the outcome of which is unknown.

Moreover, the RSC production uses imagination. If the authors want to make something up, they do it unashamedly - like bringing in Lenin. They use the stage and all its devices, and they make jokes. By the end of *Moscow Gold* you have not only enjoyed yourself in the theatre: you have been through an intelligent wisp around what Gorbachev is trying to do. The play also has a clever ending.

Mad Forest, by contrast, is flat. It cannot even make us care out of its mincing the execution of the Cossacks. There are no jokes, no imagination and no intellectual content. The direction is by Mark Wing-Davey.

Malcolm Rutherford

The two Californians seated behind me in the Purcell Room were debating the matter before the first post come on stage: He: "It's not the same thing, is it?" She: "Of course not! The prose writer has up to a thousand pages to say it, whereas a poet's got to say it in a few lines..."

This is one of the reasons that people are afraid to read 20th century poetry. It is too compacted, too intense, too uncompromising. It never allows you to relax into it. It seems to be a cerebral pact between the poet and a small, devoted audience of initiates; and the understanding and god forbid, the enjoyment of poetry can only be the consequence of strenuous intellectual effort. But that need not be so?

One of the best ways of testing that notion - and of giving poetry back its human face - is by listening to it being read by the poets themselves. And the South Bank Festival of International Poetry enabled us to do just that last year. The poets, who had come from all over the world, included Derek Walcott from St Lucia, Joseph Brodsky (late of Leningrad), Duoduo from China, Solvieg von Schoultz from Finland and the great Polish Poet Czeslaw Milosz, a perpetual émigré who has spent the last 30 years in California.

The message of the festival - as proclaimed on the backdrop to the podium, a

massive, dazed globe encircled by the poet's names - seemed to suggest that we were not only witnessing the international brotherhood of poetry, but testifying to its political importance as well. "Poetry is dangerous", the slogan read. "It confronts the truth... asks awkward questions."

The poets from Eastern Europe there who read, all represented in Penguin's new *Child of Europe* anthology, would have been the first to agree. For them, the writing and the publishing of poetry have indeed been dangerous activities, acts of conscience perpetrated in defiance of the state, punished at best by non-publication and at worst by incarceration. The best of these were the laconic, gently incisive poems of Tomasz Jastrzem, who was imprisoned during the period of martial law - a time "many centuries ago and yesterday" - as he so memorably put it - and is now a Polish diplomat in Stockholm, still swearing a fidelity of sorts to President Jaruzelski.

The best attended reading of the Festival - and the culminating event of the Poetry Book Society's International Day - was that of Joseph Brodsky and Derek Walcott. This was an extraordinary, flaws occasion. Brodsky looked and sounded exhausted. He read his own difficult English translations of his Russian poetry so quickly that every third word

was lost to us; and the Russian versions that followed thundered down upon our heads like breakers, pummeling the audience into submission.

Walcott read for half an hour and from his book-length poem, *Omeros*, the longest narrative poem to have been published in many years. The poem's principal protagonists are St Lucian fishermen who bear the names Hector and Achille, and the poem explores, amongst other things, the reason for their Homeric identities. In the visionary section that Walcott read, Achille is drawn across the Atlantic in his frail pirogue by a sea swift back to his home in Africa, where he meets his father who questions him about his identity. As in all of Walcott's poetry, the visual, tactile qualities of that tiny island in the Caribbean - its vegetation, its people, its timeless way of life - are evoked with an extraordinary sureness of touch.

Walcott's reading was grave, sombre, almost magisterial: Paul Muldoon's the previous evening, on the other hand, was almost effortlessly entertaining - in spite of the fact that the poems he read from his new collection, *Madoc*, proved to be an illuminating intellectual tease. But there was no denying the human face of poetry on this delightful man.

Michael Glover

Teresa Berganza

COVENT GARDEN

Wednesday's recital started an hour late - there had been an accident to the piano on the stage. One went in feeling grumpy and came out an hour and a half later (encore included, rather skimpy rations) floating on a cloud of happiness. That's one small barometer measurement of Miss Berganza's achievement as a recitalist.

She has been singing before an international public for more than 30 years. She looks and, more important, sounds wonderful. The core of that exquisitely fine light-lyric mezzo-soprano voice is preserved - unstratched on its surface, unmarked in its substance, not large but as effortless as ever (even in Covent Garden's recital-unfriendly acoustics) in floating a pure, steady legato line. She knows what it can no longer do (sustain notes high above

the stave, for instance), and concentrates with supreme economy and poise on what it can.

For Miss Berganza commands, in other words, that distillation of communicative skills, that wisdom in knowing exactly how and where to point up or flick past details, that is the specific reward of the mature artist. In the first half the concert, with (rather slight) help by Sciaritti and So to begin with and Rodini's *Requie veneziana* to close, the pleasures came mainly - super-mendicant and fluidly ornamented ones, occasionally unfurled, a range of ochre-silk tones revealed, wit and charm smilingly touched in. Miss Berganza's pianist, Juan Antonio Alvarez Parejo, made here a too modest showing, competent but faceless.

In the second, however, with Spanish songs by León and Nin and then the Falka Seven Spanish Folksongs, the heat was turned up - the pianist much more in his interpretative element, the singer extraordinary (and peculiarly Iberian) gift of passionate expression ever more deftly demonstrated. Her *Falla* is quite unlike Victoria de los Angeles' darker, more fatalistic. The encore - enchanting reminders of Miss Berganza's Covent Garden *Rosina* and *Carmen* (a Habanera miraculously proud wit and vocal refinement) followed by the showpiece from the zarzuela *El Barbero de Sevilla* summed up the evening.

Max Loppert

ARTS GUIDE

OPERA AND BALLET

London

Royal Opera, Covent Garden. Verdi's *Attila*, one of the most exciting of his early-period operas receives its first ever production at Covent Garden. Edward Downes conducts and the production is by Elizabeth Mohr. Further performances of the dismal new production of *Siegfried*, latest instalment in the Götts Friedrich "time-travel" production of Wagner's Ring. English National Opera, Col-

seum. More performances of the cogent, boldly Expressionist new production of *Wozzeck*, staged by David Pountney, with Donald Maxwell in the title role, and *The Magic Flute* in Nicholas Hytner's fresh and uncluttered production.

Paris
Théâtre de la Ville. Two last evenings of Angelin Preljocaj's premiere of *Amer America*, where eight dancers enact the hopes of the American dream of immigrants against the harshness of reality (29/7-22/7). Opéra, Palais Garnier. Soirée

Serge Lifar. The first programme of *Suite en blanc*, *Isadora* in Leon Bakst costumes, *Variations* and *Mirages* is followed by the second programme of *Suite en blanc*, *Romeo and Juliette* and *Mirages* (4/7-25/7).

Brussels
Cirque Royal. Maurice Béjart and The Ballet Lausanne in *Pygmalion* and *La Sylphide* (29/7-1/8). Ends 25/7.

Antwerp

Koninklijke Vlaamse Opera.

The Royal Flanders Opera in Richard Strauss's *Elektra*, conducted by E. Garcia Nieto. Ends 21 October. (429 to 25).

Amsterdam

Muziektheater. The National

Ballet with *Under My Feet* (Van Dantzig/Schut), *Pygmalion* and *Van Schayck* and a new ballet by Jan Linkens. The Netherlands Opera in Mozart's *Entführung aus dem Serail* by Helmut Polak. Netherlands Chamber Orchestra is conducted by Hartmut Haenchen. (255 455).

The Hague

AT&T Danstheater. Netherlands

Dans Theater in *La Cathédrale engloutie* (Kylian/Debussey) and the world premieres of new ballets by Philip Taylor and Jean-Claude Duval. Dutch National Opera in *Die Zauberflöte* by Helmut Polak. Netherlands Chamber Orchestra is conducted by Hartmut Haenchen. (255 455).

Madrid

American Ballet Theatre. This

acclaimed US company, now on

Serge Lifar. The first programme of *Suite en blanc*, *Isadora* in Leon Bakst costumes, *Variations* and *Mirages* is followed by the second programme of *Suite en blanc*, *Romeo and Juliette* and *Mirages* (4/7-25/7).

Hamburg
Opera. Carmen has a first-rate cast led by Alicia Nafe in the title role, Angela Maria Blas, Michael Sylvester and Harald Schenk. *Die Zauberflöte* returns. John Neumeier's *Orpheus*, dedicated to Mahler's music with singer Iris Vermillion and Franz Grunbacher.

Frankfurt

Opera. William Forsythe's ballet *The Villa Parrot/In the Middle/Next Sleep*, danced to music by Bach was well received when it opened. The *Willy Brandt* and *Fall der Stadt Mainz* was produced by Arie Zinger will have its premiere this week.

Guest appearance of the Tokyo Grand Kabuki Theatre with *tradicional dance and songs*.

Bonn

Opera. *Der Barber von Seville* is a well done repertoire production, a new one led by Demo Reffanti, Inger Wixell, Mariella Devia, Stephen Dupont. A Gabriela Ben-ackova Lieder recital with song by Caccini, Pergolesi, Schumann, Strauss, Tchaikovsky and Dvorak.

Der Zauberflöte features Angelika Lutz making her debut as Queen of the Night. *Arabell* returns, conducted by Giuseppe Sinopoli with Lucia Popp in the title role. *Orfeo ed Euridice* is well sung by Kathleen Kuhlmann and Jürgen As Lise in the title roles.

New York

Metropolitan Opera. Boris Godunov, conducted by Yevgeny Svetlanov, in August Evening's production. *Francesca da Rimini* is produced by *La Bohème* continues along with *Bohème* conducted by Guido Almone-Marsan with Jerry Hadley in Otto

Schenk's production (362 6000). New York City Opera. The premiere of John Lehman's production of *Die Fledermaus* by Arthur Fagen. Schoenberg's *Moses und Aron* is conducted by Christopher Keene in Hans Neugebauer's production with Richard Cross and Thomas Young in the title roles. (570 3570).

Washington
The Washington Ballet. Mixed programmes. Opera House, Kennedy Center (467 4600). **Chicago**
Lyric Opera. Harold Prince's production of *The Girl of the Golden West* premieres, conducted by Bruno Bartoletti. Wolfgang Amadeus Mozart's *Die Zauberflöte* with Anne Sofie von Ottoni and Gasta Winbergh as Lenks. *Alceste* continues with Jessye Norman in the title role in Robert Wilson's production conducted by Gary Bertini. Civic Opera House (332 2344).

Tokyo

Moiseyev Ballet. The famous

folk dance company from the

Soviet Union. Shows Women's

University Hitomi Memorial Hall near Sengenjaya (587 0571).

Deutsche Staatsoper, Berlin.

FINANCIAL TIMES

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Friday October 12 1990

The spread of nuclear arms

THERE ARE other considerations behind the suspension of US economic and military aid to Pakistan besides Pakistan's nuclear weapons programme, but that programme is by no means only an ostensible reason. Concern about the proliferation of nuclear weapons has been heightened by the crisis in the Gulf. Although Iraq, unlike Pakistan, is a signatory to the Nuclear Non-Proliferation Treaty (NNPT), it is widely believed to have a nuclear weapons programme, especially since Iraqis were caught smuggling what appeared to be nuclear triggers through Heathrow airport earlier this year. Some western comment even gives the impression that the main objective of the West in the present crisis is not to restore Kuwaiti sovereignty but to prevent Iraq from becoming a nuclear power.

Meanwhile the fourth five-yearly Review Conference of parties to the NNPT has come and gone in the midst of the crisis, virtually unnoticed in the western media. It was held in Geneva from August 20 to September 15. On a number of important issues it achieved significant progress. Key suppliers of nuclear materials, notably Germany and Japan, agreed in future to make such supplies conditional on all nuclear materials and plants in the recipient state being subject to international safeguards, and constructive proposals were made to improve the inspection capacity of the International Atomic Energy Agency.

No agreement

Yet the conference broke up without being able to agree on a final document: a somewhat ominous fact given that the next conference, in 1995, will have to decide "whether the Treaty shall continue in force indefinitely, or shall be extended for an additional period or periods".

The main issue on which agreement could not be reached concerned Article VI of the Treaty, under which all parties undertake "to pursue negotiations in good faith on effective measures relating to cessation of the nuclear arms race at an early date and to nuclear disarmament, and on a

Transport and the Tories

THE DEBATE on transport at the Conservative Party conference this week showed that Mr Cecil Parkinson, the Secretary of State, has failed to convince the party faithful of the virtues of a market-oriented transport policy. Delegates revealed some surprisingly dirigiste tendencies, including a demand that long-distance freight should be directed on to the railways. They were not satisfied with the news that £1.4bn of public funds would be committed to building the east-west cross-rail project to improve transport in London. After the earlier announcement that the subsidy to British Rail's commuter services would be increased, the government is clearly prepared to increase public expenditure to placate commuters: but they want more.

More investment to produce better services seemed to be the strongest demand. When investment in British Rail and London Underground services is rising rapidly and is largely constrained by management's ability to handle the projects, the failure of communication between Mr Parkinson and the party faithful becomes more striking. Expansion might have started sooner if public investment had not been so tightly constrained in the past decade, and the government is open to criticism on that account. But it is unrealistic to ask for more now.

Lag time

What the delegates knew all too well was that public transport to and in London is frequently overcrowded, and that they have yet to benefit from the new investment. The lag between decisions to invest and better services is several years, even for relatively simple improvements, increasing capacity on an existing underground line can take five years; building a new line such as the cross-rail may take a decade. Mr Parkinson's successors are likely to reap any reward there may be from the current programmes.

Delegates could have more justifiably argued that the government has been lax in setting quality targets for public transport services. Such targets were only set last December for the London Under-

In 50 days trade ministers will start arriving in Brussels to conclude the most ambitious attempt ever made to liberalise world trade. Their meeting will determine the rules and set the shape of the system under which international business will trade up to and probably well beyond the year 2000.

Yet nobody can clearly discern the results that will be placed before the ministers from the trade talks, known as the Uruguay Round, conducted for the past four years under the auspices of the Geneva-based General Agreement on Tariffs and Trade (Gatt).

Broad differences over core issues, such as the reform of farm trade, textiles and clothing and a regime for liberalising trade in services, have still to be resolved. In other areas, where the options have been clarified, negotiators are waiting for decisions from their governments. Seen from the negotiating arena in Geneva the problems lie principally in the capitals of the two biggest trading blocs, the European Community and the US.

In Washington powerful economic interests are battling for the ear of Congress and inhibiting the Bush administration's ability to take the decisions it would like to in Geneva. In Brussels the crucial decision appears to be at the mercy of one power group, the farmers.

American textile, shipping, aviation and steel industries have decided that their present trading environments are threatened by the agreements being shaped in Geneva. They are busily promoting political resistance to the policies pursued in the Round by Mrs Carla Hills, US trade representative. In so doing they are ranging themselves against the bankers, insurers, chemical manufacturers and exporters of grains, who expect the Round to provide substantial new business opportunities.

In Brussels farmers supplying a mere 3.1 per cent of the European

The trade talks hover between humiliating failure or a result which could open the door to continuing liberalisation

Community's Gross Domestic Product have so far succeeded in making their future the turning point of the talks. Europe's industrial and employers' confederations are steering themselves to tell Mr Frans Andriessen, EC trade commissioner, that the interests of manufacturers and service providers representing 75.8 per cent of Community GDP must not be sacrificed on the agricultural altar. Manufacturers of electronic products are also busily bestowing themselves.

A further potentially complicating factor is the crisis in the Gulf. If a showdown nears, it could distract political leaders' attention at a crucial moment for the trade talks. On the other hand there have been hints that the leaders do not want a quarrel over trade to sap the consensus that has been marshalled against Iraq. Mrs Hills has publicly linked co-operation in Gatt towards achieving a successful result with President George Bush's vision of a new world order emerging from international reaction to the Iraqi attack on Kuwait.

For the time being, however, the trade talks hover between humiliating failure or a result which, even if it falls short of the great expectations voiced at the beginning, could open the door to continuing liberalisation and give a powerful shot in the arm to the world economy just when it appears to be sliding into recession.

Mrs Hills has predicted that a successful outcome could raise US exports to developing countries alone by \$200bn over the next 10 years. Heavily indebted developing countries such as Brazil, committed to internal

PM oversold say marketers

■ Michael Heseltine, in his self-appointed role as Pretender to the Tory Throne, has kept his politics separate from his successful business life.

He is now a consultant to the Haymarket publishing group he built up, and his family have shareholdings.

But I'll wager a smile spread across his face when he saw the front page prepared for one of Haymarket's publications, the glossy trade magazine Marketing.

With a colour cover picture of Margaret Thatcher the new issue headlines its story "Is She Too Much of a Good Thing?" It reports that "An exclusive poll of senior marketers shows a majority would prefer her not to lead the next government. Even though they think she has done a wonderful job for them".

Also on the front page is an unattributed quote, "Come in Thatcher your time is up". Who said that, I wonder?

For the few among us who take this sort of evidence seriously, the results of the poll were based on 116 replies from British marketers. A majority of 58 per cent opted for a future government without Thatcher at the helm.

But, such is the fickle nature of the trade, an almost identical percentage (55 per cent) agreed with the premise that "Who is?"

A British Aerospace guest at the opening this week. He was firmly told by his hosts that Ader is considered, at least in France, to be the father of aviation.

The French claim he performed the first-ever flight with an engine-powered contraption exactly 100 years ago. But the claim is challenged by the Americans who insist that the Wright Brothers were the first to fly - and that Ader never really took off.

Ader was not the only source of contention at the new plant's opening ceremony. Aerospace also claimed the facility broke new ground in aircraft assembly by introducing for the first time a modular

■ It was in the lobby of a Toronto hotel some two years ago that Nader Ghermanian confided to an FT man that Triple Five, his Canadian-based family corporate vehicle, had been among the unsuccessful bidders for London's

Uncertainty surrounds the outcome of the crucial Uruguay Round of the Gatt talks, writes William Dullforce

Juggling with the tricks of the trade



THE URUGUAY ROUND - STATE OF PLAY IN THE 15 AREAS UNDER NEGOTIATION

OPENING MARKETS

■ Tariffs - offers still well short of 33 per cent overall reduction in customs duties but target can be reached
■ Non-Tariff Barriers - real bargaining over reductions not started; deals can be struck on rules of origin and pre-shipment inspection of goods
■ Natural Resource-Based Products - waiting for results from other areas
■ Tropical Products - developed countries stalling on promise of full liberalisation; linked to progress in agriculture talks
■ Agriculture - key to whole Round; enormous gap between US and EC; needs top-level governmental decisions
■ Textiles and clothing - serious discussion on liberalisation now under way; defeat of US textile industry lobby vital to success

IMPROVING GATT

■ Amending Gatt articles - impasse over developing countries' right to protect markets when facing balance of payments difficulties
■ Gatt codes - Japan and other Asian exporters confront US and EC over anti-dumping measures; new rules for government procurement likely
■ Safeguard measures against unexpected surges in imports - EC holding out for right to take selective action against offenders
■ Subsidies - US and EC have just hardened positions but deal limiting industrial subsidies within sight
■ Gatt dispute settlement - close to agreement on faster mechanism with new appeals body
■ Functioning of Gatt - will agree to improve Gatt surveillance of trade policies; still disagree over greater role for trade ministers and over new world trade organisation

EXPANDING GATT

■ To cover intellectual property rights - conflict between industrial nations and developing countries calls for top-level political decisions
■ Trade-related investment - agreement to remove some restrictions on foreign investment possible but politicians must cut knots
■ Trade in services - blocked over the scope of a new general agreement and for which sectors exemptions or special reservations may be allowed; again needs top-level attention

early 1980s it was apparent that a revamp of the whole system was called for. Largely at American insistence in 1986 in a meeting at Punta del Este, Uruguay, trade ministers embarked on the ambitious four-year undertaking which is now reaching its climax. Negotiators in Geneva, representing 165 countries, have to put together by December 31 a package of rules in 15 areas (see table).

This package has to be so weighted that it offers a balance of trade benefits over concessions to most countries. One reason why the talks are still hobbles is that governments are holding back from making important concessions until the final pattern of "trade-offs" becomes clearer. Developing countries will not sub-

scribe to an agreement that opens their markets to multinational service companies or adopt stricter rules on intellectual property until they are sure the industrial nations will open their doors wider to imports of textiles, clothing, tropical goods and farm produce. Japan will not disclose its bottom line on food imports or rules for public procurement before the EC and the US have accepted tighter disciplines on their anti-dumping actions. The EC links the dismantling of its restrictions on textile imports to securing an accord which will let it apply safeguard measures, protecting industries against disruptive import surges, selectively against offending products or countries.

The US makes everything condi-

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Though their bid was not the highest, and was certainly below that submitted by the ill-fated Anglo-Japanese consortium, he said then that it was the only one received that was unconditional and for cash.

In the light of subsequent events the brothers - whose flagship development is the West Edmonton Mall, the world's largest retail, commercial and leisure complex - interested in reviving their offer?

"We have not been officially approached. However we are prepared to look at the scheme again," said Jacob Jaffrelot, director of Triple Five's British operations yesterday.

Though Jaffrelot cautioned that "circumstances and the economy" had changed, he added that the group was looking for "good properties".

"Markets are now about right for us to take a strong position in the UK," he said.

Air space

■ Aerospace has named its new Toulouse complex to build the Airbus after Clement Ader.

"Who is?" enquired a British Aerospace guest at the opening this week. He was firmly told by his hosts that Ader is considered, at least in France, to be the father of aviation.

The French claim he performed the first-ever flight with an engine-powered contraption exactly 100 years ago.

But the claim is challenged by the Americans who insist that the Wright Brothers were the first to fly - and that Ader never really took off.

Ader was not the only source of contention at the new plant's opening ceremony.

Aerospatiale also claimed the facility broke new ground in aircraft assembly by introducing for the first time a modular



"I notice he's my child when he's misbehaving".

rather than linear aircraft assembly concept.

"They got the idea at Hatfield where we were the first to build a modular assembly plant for the Bae 146 jet", a slightly peevish Bae executive remarked. He conceded, however, that Hatfield is on somewhat a smaller scale than Toulouse.

The high-point of the ceremony was a remarkable performance by a tight-rope artist who walked with his balancing pole over President Mitterrand's head. It seemed an extraordinarily pertinent symbol.

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■ Dear chairman - must you always meet your board members in a room smelling of mothballs and furniture polish, with pictures of former carmine glowering from oak-panelled walls?

Why not take them down to the country instead for a bit of a party?

From the annual report of the Federation of German Stock Exchanges: "In New York, where an estimated 40,000 people are employed in the financial field, a trend towards shredding personnel began in 1989".

Thirty-two British hotels belong to an informal sort of marketing association called Pride of Britain. The members are mostly owner-occupiers of castle, manor, abbey and country inns. Mr Tony Elliott, the chairman, and Michael Yeo, the marketing director, have now persuaded each of their members to provide a board-room for hire.

Reports are starting to filter back from the shires of some very jolly board weekends and a little golf thrown in. What this sort of closer association will do for the average business it is too early to say. Pride of Britain is being predictably discreet.

However, the association is watching requests for boardroom carefully following a recent letter. An inmate of one of Her Majesty's prisons in the Midlands wrote saying he was most anxious to have details of the hotels' service to racegoers called, "Chases, Hurdles and Flats".

Just under

■ The new charge for a directory inquiry by British Telecom seems a curious sum at £3.5p.

The reason is surely to be found in the new System X digital exchanges. Those exchanges allow subscribers to have itemised bills. There is a minimum limit below which calls are metered generally, rather than itemised. That limit is 44p.

Clearly BT is not over-anxious to be paid for the use of its digital exchanges. Those exchanges allow subscribers to have itemised bills. There is a minimum limit below which calls are metered generally, rather than itemised. That limit is 44p.

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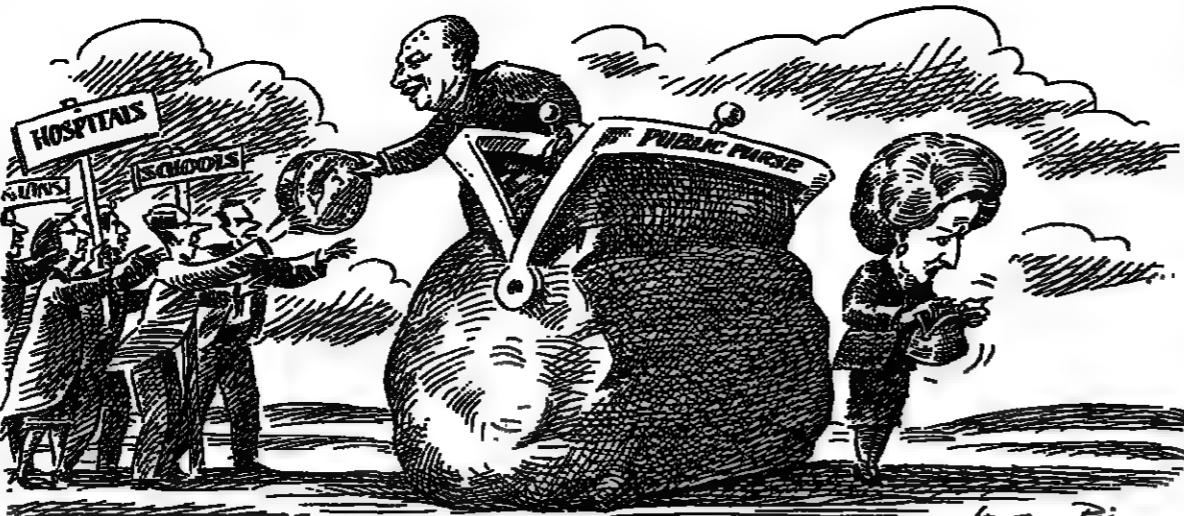
Clearly BT is not over-anxious to be paid for the use of its digital exchanges. Those exchanges allow subscribers to have itemised bills. There is a minimum limit below which calls are metered generally, rather than itemised. That limit is 44p.

We now know the domestic issue upon which the next British general election will be fought. It will be social investment v money in the bank. Picking the winner between those two looks easy, but hold on a minute. The Labour party is pitching for voters who will accept a modicum of higher taxation, particularly of other people, if it is invested in transport, infrastructure, education and training. Revenue would also be diverted to extra compensation in the form of higher pensions and child benefit. The Conservatives, yet, their conference buzzed with excitement and a half-believing anticipation of victory. The Conservatives are obliged to run under the austere and fading banner of Thatcherism. By the time they face the electorate they will have been in office for a dozen years; their offering will be "more of the same." The mood at most sessions of their conference in Bournemouth this week has been, to put it kindly, subdued.

Leave aside the important question of whether Labour can be trusted to stick to its vow of fiscal prudence. (I find it hard to believe them; others may be less suspicious.) A number of polls, including those prepared privately for the parties, suggest that social investment is favoured as much today as was the rolling back of the frontiers of the state in 1979. The Gallup poll in the *Daily Telegraph* on Tuesday showed that a preference for "extending government services even if it means some increase in taxes" is now expressed by 69 per cent of respondents, against 57 per cent asked the same question in 1979. Rightly or wrongly, there is an upswell of concern about the health service, schools, and the bunged-up transport systems, not to mention the competitive weaknesses of the economy.

The principal lesson learned in Bournemouth over the past few days is that talk of the social dividend is Labour talk. Today's Conservatives could not compete, even if they wanted to. Mrs Thatcher's Tory party stands or falls on its belief in reducing personal taxation. The political consequence is that battles over public expenditure are intensified by the ineradicable nature of the revenue side of the equation. (The irrational characteristics of such jousts between colleagues were partly laid bare yesterday by the unauthorised publication of the health department's bid strategy.) There can be no electoral benefit in a traditional pre-election spending spree, since the adverse effect on the markets of returning to heavy budget deficits would be to wipe out any initial boost to the government's rating and the polls. A little give would be unsurprising at this stage of the electoral cycle, but a big give-away could sink sterling to its new floor. It would then be a political disaster.

The Conservative party chairman, Mr Kenneth Baker, has to work with all this. It is the material he has been allocated. He is in any case obliged to promote a continuation of Thatcherism. Anything else would be destructive, since it would be regarded, rightly, as evidence of a split between



By Joe Rogaly

POLITICS TODAY Penny pincher v the big spender

the prime minister and her campaign manager. He drew this conclusion well before he was given his present job. His equivalent judgement this year was that the conference could not be taken as a rehearsal for an election campaign next June or October, since that would have closed off the escape hatch into a 1992 election. There is good reason for this belief. The 1986 conference of the party was used to float the radical manifesto upon which the 1987 election was fought. The result was a triumph, but the downside was that the succession of powerful policy speeches in Bournemouth that year led to such a strong expectation of a summer 1987 election that it would have been extremely difficult to put it off had it been thought necessary to do so.

Bournemouth 1990 has been a far more low-key affair. The new secretary for trade and industry, Mr Peter Lilley, is a non-interventionist; he had no difficulty in offering a continuation of the hands-off strategy previously espoused by his predecessor, Mr Nicholas Ridley. Speaking for transport, the hapless Mr Cecil Parkinson made the most of such spending decisions as he has been allowed. The billions involved are by no means peanuts, but the bulk of the money is coming after the election, too late to affect it. Mr David Waddington, the home secretary, cleverly disguised a "soft" policy of not imprisoning non-violent offenders by rousing the dele-

gates blood of vengeance against perpetrators of particularly evil crimes of violence; the effect on the crime rate is unpredictable.

Mr John Macgregor got a good reception for announcing that all state primary schools may become self-governing; the policy is more or less cost-neutral; it also does little to meet the wave of anxiety about basic skills. I am an admirer of the education bill put through by Mr Baker, Mr Macgregor's predecessor at education,

The mood at most sessions of the Tory conference has been, to put it kindly, subdued

particularly its establishment of a national curriculum. But it is impossible for the present education secretary to match that performance without more money and a perhaps stronger determination to outface the educational establishment. On training, Mr Michael Howard offered the new-right solution of a pilot scheme for vouchers. Mr Kenneth Clarke was strongly defensive on his mostly sensible health service reforms, but damage he is clearly troubled about the prospect of a fiasco when they come into force next April, since there is much departmental concern about the readiness of managers and computers.

So the speeches droned on; each reflecting the minister's ingenuity in stretching small-change policies into the shape of a Thatcherite initiative.

The environment secretary, Mr Christopher Patten, put up the best performance these limits would allow. He is too imprisoned by the prime minister's instincts. He was able to extract money for an afforestation scheme and other titbits, but the real force of his speech came from its skillful use of the good, green, fairy on Mrs Thatcher's left shoulder. With the prime minister by his side, he took the opportunity to instruct the conference and, through television, many viewers, on the realities of environmental policy. Much of what Mr Patten has done can be made to sound grudging in the hands of a less skillful operator; his forte is the right mood music. He may not be permitted to introduce road pricing or a carbon tax, but he is a good hot gospel for the salvation of the planet.

Foreign policy is a different matter. Britain's entry into the exchange rate mechanism of the European Monetary System has not after all healed the divisions inside the Conservative party; it has made them worse. This, too, is a consequence of the imperative of fighting under a Thatcherite banner. Most members of the Cabinet regard entry to the ERM as something that will inevitably lead to a single currency and a European central bank. If this concept could be

accepted as an ultimate goal, a diplomatic formula might be found at the forthcoming intergovernmental conference on European monetary union. Such a document would be designed to make peace within the EC and between Tories. The drafting is proving a touch difficult. One senior minister remarked late the other night: "Britain will accept full monetary union - when the prime minister is in heaven."

Yesterday's speech by the chancellor of the exchequer, Mr John Major, failed to rise to this awkward occasion. It was good politics, and a fair bid for the ultimate leadership of the party. It had the merit, particularly in an unscripted opening sentence, of widening the Tories' appeal to all classes, races and creeds, a declaration of faith wholly to Mr Major's credit. What it did not do was address the post-ERM politics of the European debate head-on. Instead he took refuge in a single weasel word: "Joining the ERM," he said, "does not mean that we are now on a road leading inexorably to a single currency." That "inexorably" is a marker against being forced into signing a document to the effect that Britain is on a one-way road to monetary union. The late Ian Macleod would have tried to educate his audience; Mr Major took refuge in a political smokescreen.

The Foreign Secretary, Mr Douglas Hurd, wears the Thatcher caparace more lightly than does Mr Major; consequently he did better. He found the courage to explain that "there is no future in a sulky, defeatist, fog-bound membership of the community" and to back up his assertion with sound arguments. The trouble is that even his balm may be insufficient to prevent the onward march of the EC from disrupting the march to the polls of the Tories. . . .

The conventional wisdom of the week is that if all the above remains true, and if the Gulf crisis does not destroy the voyage towards lower interest rates next year, the election will be a close-run thing. On today's information the result is a guess - say between a Tory overall majority of 26 seats and a hung parliament with the Tories the largest party but 25 seats short. What then? Supporters of Mr Michael Heseltine see anything within this range as leading to the early departure of Mrs Thatcher and the choice of her man as the one able to return the party to a convincing overall majority. If they are right, Britain would then have a prime minister strongly committed to both Europe and, at home, the social dividend. He does not openly espouse higher taxation; he would finance his education and other increases in public spending by a pretty ruthless reduction in consumption expenditure - breaking the link, for example, between pensions and the retail price index. People have mixed opinions of Mr Heseltine. His day might never come. Yet in a world that may tire beyond tolerance of "more of the same," he is the single big player on the political stage who offers anything really new.

LOMBARD Goodbye to corporatism

By John Lloyd

It is difficult to be precise about the time when corporatism as even a rhetorical possibility disappeared in Britain. It has probably been in the past 12 months, when the last carrier of the idea which had any prospect of putting any part of it into effect - the Labour Party - disposed of the last vestiges of it. Its policy review contains nothing of substance to which a dirigiste conservative could object; its enthusiasm for the European Community, though still shallow, reflects a desire to emigrate the modern, in which is included the market, in which better performers vibrate with the energy of clever people who can now think relatively freely, without endless genuflections to an idea whose time they think is up.

Much of this renunciation is being effected at the level of public rhetoric and party culture; but in one respect it will have an important consequence. It means that, as far ahead as one can see, corporatism is also dead.

Corporatism has been, in the British context, largely a device to contain (unsuccessfully) trade union power. It was never promoted as a system with its own logic and dynamic, but as the best that could be done with a problem at the time: not surprisingly, it never worked.

Only governments wanted it, and then not for the best of motives. Mr Edward Heath's government of 1970-74 took it to it when a more bracing and liberal strategy had failed. For Mr Harold (now Lord) Wilson's government of 1974-76, it was nominally at the centre of its strategy, but there was never an agreement with capital or labour as to its shape, its aims and its modus operandi.

Never properly thought through, it has never been killed off either. Successive shadow employment ministers have elaborated schemes which would require corporatist structures to be attempted again. Many in the Labour Party assumed the need for a pay policy when office came again, to deal with the pressure from a long-repressed public sector.

Now it has become clear: it

is no longer an option. Those trade union leaders - such as Mr John Edmonds of the General and Municipal Workers and Mr Alan Tiffi of the Communications Workers - who float ideas for pay policies, have found that they have been left to float by Labour's leadership. The main speeches of the conference - including that of Mr Neil Kinnock - did not mention the need to get round tables, or to plan incomes, or any of those phrases which have carried on a ghostly existence for the past decade. The rhetoric was devoted to modernisation through an increase in applied intelligence, both of the human and of the machine variety.

Mr Tony Blair, the employment spokesman, used his critically acclaimed speech to speak up for workers' rights - but *individual* workers' rights. He offered the unions nothing in the way of co-decision-making, at any level. The anguished debates of the 1960s and 1970s (and before) over the place of labour in advanced societies might never have taken place.

Mr Blair and his colleagues take this position: that ideas and examples of industrial democracy, and of corporatist arrangements, may well be good ones. Other successful economies have them, and say that they are a substantial part of the reason for their success. But Britain has a trade union movement still politically divided and industrially disorganized (and becoming more so, as mergers are made as and when they can be); and it has an employers' class uninterested in corporatist deals and unable to deliver them anyway. Until these matters are cleared up by the representatives of capital and labour themselves, then a future Labour government will govern without the benefit of the smoke-filled rooms.

This silent and unignorable shift in policy points to a final collapse of the belief within Britain's political classes in the possibility, even the desirability, of substantial dialogue between the "social partners". If the concept is to have any real meaning, it will find it only at the European level - and then only vestigially.

LETTERS

SIS Too soon to lift South African sanctions

From Mr Ronald Segal
Sir, It would be churlish not to welcome the latter-day conversion of the FT to the efficacy of economic sanctions against South Africa ("Time to end sanctions," October 10). But this makes it all the more important that the conversion should not have come only so that sanctions should be subverted before the right time for their removal arrives.

The South African regime has not yet crossed the Rubicon, but is merely in the process of crossing it, and there must remain a serious possibility that it will change direction.

Why is the FT in such unseemly haste? It assures us that the regime will repeat the crucial Group Areas Act and the Land Acts next year. That is surely one reason to wait. Let us see if it happens.

The FT claims that the "dis-

mantling of apartheid has become irreversible." But this is not true and it will become true only when the South African regime shows itself willing and able to impose its proclaimed commitment on its own armed forces, in whose power it lies to secure or sabotage the dismantling.

While a substantial and apparently safe part of both the police and the army continues to behave as though the more things have changed, the more they have stayed the same, negotiations themselves are in danger. The international community should deliver an end to sanctions when the regime can show, rather than merely declare, itself determined to deliver a settlement.

Ronald Segal,
*The Old Manor House,
Manor Road,
Walton-on-Thames, Surrey*

The exchange rate mechanism and the right rate for sterling

From Mr Howard Flight

Sir, With sterling having been talked up since early summer to a level of about DM 2.95 on imminent membership of the exchange rate mechanism (ERM), the presumption in general that this is the appropriate central rate at which to join.

Few seem to have questioned whether or not such a level is sustainable for the British economy, even assuming a 5 per cent band. There is a certain simplistic logic that if the exchange rate is deliberately driven up as an anti-inflationary policy to cause an economic slowdown, there is inevitably some need to address an overvalued exchange rate and when the economy is to recover from a period of recession.

While ERM membership is to be welcomed as a potentially significant contributor to sustaining lower inflation, to be locked in at a rate at which the British economy is inadequate competitive against the rest of the European Community in the long term would be disastrous for jobs and economic growth. Regular realignments of the European Monetary System (EMS) are a thing of the past and a one-off sterling devaluation within the EMS, though possible, will be difficult.

This all begs the question as to what is the right long-term sterling rate. Purchasing power measures against Ger-

many are clearly inappropriate.

As a low-savings, high-consumption state, the UK requires a discount to purchasing power parity where, as a high-savings, lower-consumption economy, the D-Mark will naturally have a premium.

One of the only serious attempts to measure the right rate was undertaken by the Graham Report four years ago.

It recommended a rate of DM 2.79. Since then the inflation differential between the UK and Germany has widened by 10 per cent, implying a correct rate some 10 per cent below this - for example, around DM 2.50. Virtually everybody working in the real economy accepts that a level of DM 2.95 is markedly too high for British industry and commerce to be able to compete satisfactorily, long-term.

Now that the economy is in recession, surely an easier alternative approach might have been to have delayed ERM entry until early next year, first allowing sterling to depreciate a little following interest rate cuts. Politically and economically the UK does not want to repeat the mistake made in the early days of the EMS, when we joined as a full member and then had to leave hastily as we could not sustain the exchange rate level.

Howard Flight,
*Business Flight Global Assets Management,
Lighterman's Court,
5 Gainsford Street, SE1*

Polly Peck and the British Government's role

From Mr Brian Mower

Sir, On October 5 the Financial Times led with a story to the effect that the foreign secretary sent a letter to the Turkish government about Polly Peck International which was regarded as an ultimatum. I should like to set the record straight.

On September 28 the Foreign Office received a letter from a senior Turkish minister asking the British Government to help by asking Polly Peck's banks to hold the situation steady. This was passed to the Bank of England, which took immediate soundings of the United Kingdom banks involved.

The outcome of the Bank's soundings, which reflected market feeling, was passed to

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RECRUITMENT

JOBS: US tops purchasing-power league with UK behind most European near-neighbours

THE Jobs column's autumn pay-survey season reaches its third week today with an international comparison of managers' cash rewards. It is drawn from the surveys made by the Employment Conditions Abroad consultancy which advises over 600 subscribing companies on worldwide trends in pay and other conditions of employment.

The extracts printed alongside refer to a mere 18 of the 100-plus countries covered by the consultancy's studies. So anyone wanting fuller information should contact Wendy Greathead of ECA at 15 British St, London SW1 3TY; tel 071-351 7151, fax 071-351 9396.

To illustrate cash-pay variances across the 18 countries, my table focuses on four levels of executive working for a sizeable division of an international company. They range upwards from a junior and then a middle manager to the head of a function such as marketing and the head of the division as a whole.

In each case, the table gives two sets of figures. The first is the typical gross pay, consisting of salary plus bonuses which are fixed as opposed to varying with profits or the like. The second figure translates the gross pay into terms of purchasing power.

What managers' pay buys in different lands

Country	Junior manager		Middle manager		Head of function		Head of division	
	Gross £	Buying power £	Gross £	Buying power £	Gross £	Buying power £	Gross £	Buying power £
United States	23,385	22,710	32,072	29,347	44,406	35,903	61,148	52,058
Switzerland	35,783	24,026	47,015	29,963	64,489	55,541	89,287	49,612
Germany (west)	26,547	19,028	37,007	26,544	52,505	36,773	75,283	49,228
Belgium	23,767	19,012	38,888	24,578	47,285	31,382	68,780	39,968
France	20,514	16,945	29,317	22,840	40,850	30,041	58,127	41,058
Canada	19,807	17,104	32,082	21,882	36,224	27,584	49,860	35,795
Spain	20,005	16,282	38,085	21,284	40,802	27,946	58,846	36,568
Italy	21,102	14,680	30,022	18,988	41,973	27,558	63,350	37,918
Netherlands	20,875	18,788	38,005	21,351	40,575	26,982	55,811	33,584
United Kingdom	16,771	13,459	22,915	17,967	31,189	23,586	44,170	31,068
South Africa	10,557	12,847	14,611	16,307	20,554	21,461	28,516	28,220
Australia	17,772	13,790	23,731	16,975	31,328	20,601	41,883	26,243
Ireland	17,928	12,895	24,427	16,115	32,018	18,621	42,971	24,633
Finland	21,405	11,992	29,032	14,781	39,580	18,435	53,416	22,806
Norway	18,405	12,340	24,722	15,187	32,550	18,059	43,073	22,009
Greece	10,797	9,513	15,255	12,904	22,121	17,642	30,245	23,078
Denmark	24,591	11,841	32,658	13,825	44,501	16,508	61,979	20,722
Sweden	20,356	10,795	27,329	12,661	36,521	15,120	48,519	18,931

the study a few weeks ago. To enable readers to update the table's figures in line with market shifts, here are the conversion rates the consultancy used:

United States 1.857
Switzerland 2.4475
Germany 2.9375
Belgium 6.25
France 9.8325
Canada 2.175
Spain 1841
Italy 2.19025
Netherlands 3.3075
South Africa 4.7965
Australia 2.2807
Ireland 1.094
Finland 6.9192
Norway 11.3175
Greece 290.25
Denmark 11.1975
Sweden 10.7525

Since what managers can buy with their pay is surely its most important aspect, the difference in purchasing power between the junior manager and the head of division might be seen as a gauge of the incentive in each country to strive for promotion.

By that yardstick, Germany has the sharpest spur with a rise of 162

per cent between those two ranks, Italy is second with 158 per cent and France next with 148. The UK comes sixth with 131 per cent, just ahead of the US's 128. The dullest spur is Sweden's 70 per cent.

Hungary

NOW to Hungary, where a general manager is wanted for a London-based mining company's joint venture with a local enterprise in quarrying and processing marble, granite and other stones, and in installing the results.

Initial selection for the job is being handled by consultant Graham Walker of Anthony Neville International who, as he may not name his client, promises to abide by applicants' requests not to be identified to the employer at this stage. The same goes for the other needs to be mentioned later.

The recruit will be directly responsible to the UK board for the venture's business as well as manufacturing activities, which require reorganisation and development.

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extractives industry, together with proof of marketing skills and commercial acumen.

Proficiency in Hungarian and other east European languages would be a marked advantage, but is not essential.

Salary will be around £40,000 plus "generous" share options. Other benefits for negotiation.

Inquiries to Mr Walker at 69 Midton Rd, Ayr, Scotland KA7 2TW; tel 0292 287969, fax 0292 61038.

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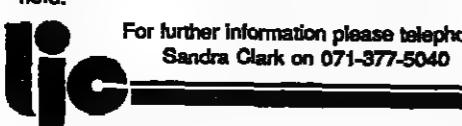
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managing a
new generation of services
for the community

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The Netherlands

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Please forward application and resume in English, marked "Strictly Confidential" to The Managing Director, P.O. Box 100, 6950 AC DIEREN The Netherlands

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Envelopes should be clearly marked Ref DJS/CEO.

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ACCOUNTANCY COLUMN

Industry makes itself hostage to fortune

By David Waller

THE Confederation of British Industry, the 100 Group of top finance directors and the Institute of Chartered Accountants in England and Wales have all made themselves hostages to fortune.

In their submissions this year to the Accounting Standards Committee on the subject of goodwill, all three said financial reporting in the UK was in need of fundamental reform.

Whether those three bodies really meant that or whether their disgust for accounting in general was only a cloak for their dislike of the ASC's goodwill proposals in particular, will soon become clear.

Next week the Accounting Standards Board, the ASC's successor, will meet to consider a radical new agenda for financial reporting in the UK. A day later, the Financial Reporting Council, which includes representatives of the CBI, the 100 Group and the ICAEW, will consider its own position.

The radical agenda is contained in an (unpublished) document which is likely to go down in accounting history as the Boyle Report - after Mr Paul Boyle, financial controller at W. H. Smith, stalwart of the Research Committee of the Institute of Chartered Accountants in Scotland and more recently chairman of the so-called Financial Reporting Action Group.

The group was set up in April last year by the research committees of the ICAEW and the Scotland Institute and manufacturing unit at Crawley which has an annual turnover in excess of £15 million and employs over 500 people.

Accordingly, the action group

emphasises on realism means no boffinry and no insistence that the panacea to all accounting ills lies in forcing companies to take account of changing prices, however necessary that may have become in the present era of 10 per cent-plus inflation.

It has not stopped the committee, comprising two members of the Scotland Institute and two ICAEW members, from reaching some fairly revolutionary conclusions.

There is a strong likelihood that their views will be shared by at least one member of the ASC itself, namely

Emphasis on realism in proposed form of financial reporting means no boffinry

Professor David Tweedie, its chairman, who happened to sit on the action group until his elevation to the ASC post earlier this year.

The document starts with the premise that the present system of financial reporting is unsatisfactory, for the following reasons: it is based on historical rather than current numbers; there is too much emphasis on just one number - earnings per share - a figure which can easily be manipulated; there is insufficient attention to cash and liquidity; and legal form takes precedence over economic reality.

Accordingly, the action group

makes the following recommendations:

- Assets on the balance sheet should be stated at replacement cost, on a consistent basis. At present, the balance sheet is a hodge-podge of assets stated on any of three bases: historical cost; up-to-date revaluation; or revaluation at some time in the past.

The action group says all assets - not just fixed ones but working capital as well - should be recorded at current prices. Changes in the value of assets would be posted to reserves and a statement of gains and losses would make clear what had happened from year to year.

- Corporate reports should contain a statement of shareholder gains, which would be designed to provide a link between the profit-and-loss account and the new-style balance sheet. That would distract attention from the earnings-per-share number. Emphasis would be on shareholders' wealth - the total appreciation in the value of the company from year to year.

- Companies should publish a cash-flow statement, rather than the less informative statement of the source and application of funds.

- Companies should publish profits forecasts. "Companies are quite capable of doing this when they want to," says Mr Boyle. "For example, due to improvements not unreasonable, he believes that users are interested in forecasts primarily because of what they tell about the future. Publishing a forecast seems a good way of giving some useful information about the future," Mr Boyle will argue.

- The action group will reaffirm the

need for companies to pay attention to the economic substance of business activity rather than the legal form.

Those ideas will be familiar to those who read *Making Corporate Reports Valuable*, the radical document that emanated from the Scotland Institute's research committee during 1988.

That report went a lot further and it was possible to write off the whole project as unworkable.

Stripped of the more far-fetched ideas, Mr Boyle's recommendations will cause far greater consternation

because it is a step in the direction of fully fledged inflation accounting.

The recommendation that companies should publish forecasts will provoke a furor. Managers will no doubt argue that the information is for private internal use and that in any case it is difficult to predict with any accuracy what profits are going to be a year ahead.

Mr Boyle will respond with two compelling arguments. He will say that companies already have their ways of leaking forecasts to the stock market, primarily over lunch with stockholders' analysts. Why can the procedure not be formalised for the benefit of shareholders at large? He will ask.

He will also say that it does not matter if the forecasts turn out to be wide of the mark: it will be useful to read managers' explanations of why actual performance was so different from the predictions.

How he intends to make sure that companies aim to represent economic reality rather than legal form remains to be seen.

It is likely that the Financial Reporting Council will conclude its meeting next week, backing Sir Ron Dennis, the council's chairman, in his belief that the time is right for change.

On the other hand, the recommendation that companies should carry assets at current values will upset the corporate world, partly because of the cost of paying professional advisers to produce an annual valuation, partly

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Oil Industry

Central London

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Applications enclosing a full CV will be treated in strict confidence and should be addressed to: David John, Advisor Employee Relations, Mobil Services Company Ltd., Mobil Court, 3 Clements Inn, London WC2A 2EB.

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- International Business worldwide, including International Private Banking

Prime tasks will be to plan, monitor and control all aspects of the group audit work in the division including compliance, operational and efficiency audits and the use of specialists in fraud and computer reviews wherever necessary.

Applicants should be graduate chartered accountants with wide experience of financial services. They should have excellent communication and management skills, complete integrity, and the maturity to command the respect of senior executives throughout the Bank, with whom they will have considerable contact, as well as of their own staff. Applicants for the International Division should have reasonable fluency in at least one other language. Ref No. 4545/3.

Qualified Accountants

From £25,000 + car and substantial benefits

Additionally the Bank seeks to recruit a number of well qualified graduate accountants with at least one year's post qualifying experience either with a major firm or directly in financial services. Each will be expected to join and lead small teams, some concerned with operational efficiency reviews and others specialising in computer audit or fraud investigations.

Applicants should positively intend to develop their careers in banking and related financial services. They will need considerable tenacity and determination, as well as intelligent judgement. They should be prepared to accept a considerable commitment to travel, principally but not exclusively within the UK. Ref No. 4545/4.

For all these positions the Bank is seeking candidates of well above average ability; they should have the development potential to be able to build exciting careers within the Bank. In addition to the salaries and car quoted above, candidates will benefit from a substantial benefits package including a subsidised mortgage, non-contributory pension scheme, profit share, and a performance related incentive scheme.

Please write in confidence with full career and salary details, quoting the appropriate reference number to John Hills.

KPMG Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

Group Finance Director

c.£60,000 + car + benefits
North of England

Part of an £8 billion continental group, with turnover of around £50m, our client is undergoing a process of rapid change in its structure and scope of operations. A high calibre and strongly commercially orientated Group Finance Director is now sought to both support this process and add strength to the overall management of the company.

Acting as number two, and working closely with the Managing Director, the position will play a central role in the company's commercial and strategic decision making, as well as having total responsibility for the finance function. Immediate priorities are likely to involve the integration of two major subsidiaries and a focus upon deriving the maximum benefit from a major upgrading and

investment in new systems hardware. A qualified accountant, prior experience at a senior level within at least a medium sized plc is a prerequisite, as is both a strong systems bias and a successful track record of contribution towards the effective commercial as well as financial running of such a business. Exposure to handling large capital/revenue projects and strengths in the fields of tax and treasury would also be useful.

Critically, however, a resilient, tough minded yet tactful individual is sought with the proven capacity to cope with the steepest learning curve and maintain the confidence of colleagues, subordinates and key personnel at the parent head office.

An attractive salary and relocation

package will reward the extensive commitment expected of this ambitious and energetic individual. More significantly, however, the opportunities for progression are both real and considerable — either as MD or to a more senior Group FD role elsewhere within the fast expanding world operations of the parent group.

To pursue this further, either telephone Hamish Davidson for an informal discussion or write to him quoting reference H/1102FT enclosing a full CV and salary information.

Executive Selection Division
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GROUP TREASURY ACCOUNTANT

City

Package c.£35,000 + car

To join a small, high quality, central finance team to manage the reporting and control needs of the Group's newly formed treasury accounting function.

Reporting to the Corporate Financial Manager, you will provide specialist treasury accounting expertise to a dynamic Group Treasury function and be responsible for developing and implementing all financial control and performance tracking systems.

You will be a qualified accountant with at least two years relevant experience within the profession or an innovative treasury function.

Exchange of business skills across the Group is positively encouraged and further management appointments within the UK or on the international circuit are likely following success in these roles.

SYSTEMS & DEVELOPMENT ACCOUNTANT

North London

Package c.£33,000 + car

To take charge of the systems accounting and development needs of a large operating Division, with regular input into Group development projects.

With a strong systems base, you will be familiar with the software requirements of large computerised general ledger systems and enjoy using your analytical skills in an environment which encourages lateral thinking.

You are likely to be a qualified accountant with strong systems experience or, as a seasoned business analyst, will have successfully implemented large software packages within a complex organisation.

For further information please contact Kathryn Longworth-Krafft on 0844 261200. Alternatively write to her at PHILIP JAMES ASSOCs, 17, Thame Park Road, Thame, Oxon, OX9 3XD or fax: 0844 261690.

A Zealand James Company

FINANCE DIRECTOR

Cotswolds/West Midlands

c.£40,000+car and benefits

Our PLC client has a unique growth business in the construction and operation of multi-million pound process plants throughout the UK. This new appointment is for a highly qualified and commercially oriented Finance Director who will work closely with the Managing Director to ensure adequate funding for future growth. This pro-active management position requires an experienced FCA with a successful track record in the financing of major projects by investment and lending institutions. In addition to having full responsibility for all finance and accounting functions at the company and its subsidiaries, the Finance Director will also control profit planning and reporting, and will be expected to make a significant contribution to strategic plans and policy development. Strong analytical and communication skills are essential; an MBA would be of advantage. The remuneration package is negotiable and includes a quality car and excellent benefit programmes. Please send CVs and recent salary history to R.M.C. Holland.

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Director of Finance

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The appointee will be expected to make a strategic contribution to the growth and profitability of the company, whilst ensuring a first class accounting service through teams in the UK and USA. Although an initial priority will be the provision of management information systems, responsibilities of this wide ranging role will include giving advice on future acquisitions and, as Company Secretary, ensuring that all statutory requirements are fulfilled. Candidates, probably aged late 20s early 30s, must be qualified - preferably Chartered Accountants, with previous industrial experience. The company offers exceptional opportunities for career development and participation in its future growth.

Interested applicants (male or female) should send a detailed CV or ring for an application form on 0625 533364 (24 hours) quoting reference 1726/FT.

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FINANCIAL CONTROLLER Leading Cable Television Operator

Surrey

c.£38,000+car + benefits

Our client, the UK division of a major US cable television company, is rapidly expanding its cable television franchises in the UK with significant planned investment over the next two years.

Reporting to the Finance Director, this position will have responsibility for the management and development of the financial control function. This will include the implementation and maintenance of accounting policies, procedures and controls for the UK cable and programming operations, ensuring uniformity with the US parent company. The appointee will liaise between the cable networks and corporate headquarters in the UK and will develop improved management reporting systems. The role will also include the introduction of new computerised accounting systems and

various ad hoc projects associated with a young, growing company.

Candidates will be graduate chartered accountants who have qualified with one of the 'Big 6' and who have a sound knowledge of US GAAP reporting requirements. This wide-ranging role will appeal to individuals who enjoy the challenge of getting to grips with complex technical accounting issues. Equally important are people management skills, the drive and initiative to develop systems from scratch and the interpersonal skills to liaise effectively with the US parent company.

Please write, in confidence, to Bernadette Laffey quoting reference U3220/2, providing full career and remuneration details, day and evening telephone numbers.

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Telephone: 071-233 5204
Facsimile: 071-233 6971

United Cinemas International are leading the field in the development and construction of multiplex cinemas. They currently operate 18 sites in the UK and seek to increase this to 33 by 1993. In Germany a similar rate of growth is planned, and longer term development throughout the rest of Europe will help ensure their continued market dominance. The Group also owns and operates cinemas in other territories, notably Brazil, Spain and Portugal.

This growth has led to a newly created position reporting directly to the Vice President - Finance. You will enjoy considerable autonomy and responsibility, liaising closely with senior management in the undertaking of various financial and management assignments. These will be aimed at improving controls and reducing risk exposure at the operating sites in the UK and occasionally overseas.

This highly visible role requires a self motivated qualified Chartered Accountant aged 26-29, with some post qualification experience and good communication skills.

To apply please contact Andrew Fisher on 071-233 5204 or write to him at JPM'S.



ISOSCELES

Central London

Isosceles PLC completed the largest leveraged buyout ever undertaken in the United Kingdom when it acquired The Gateway Corporation in 1989. Formed with the express intention to revitalise and restructure one of the largest food retail organisations in the UK, Isosceles has made substantial progress towards its objectives. A streamlined business with excellent growth potential is the result.

Working as part of a small, close-knit head office team, you will be directly involved in all aspects of the financial management of the business. Particular areas of responsibility will be the monitoring and analysis of group results, budgeting and planning, cashflow consolidation and interpretation, and a variety of demanding business finance related projects.

You will be a qualified accountant aged 26-32, with a

A BUSINESS FINANCE ROLE FOR A YOUNG ACCOUNTANT

To £35,000 + car

high degree of motivation and a desire to work in a stimulating environment. Your experience is likely to have been gained in audit with a major accountancy practice and may be backed with expertise gained outside the profession in a large company background. You will be highly computer-literate, analytical and possess first rate communication skills. You must be flexible and able to cope with changing priorities and responsibilities. Above all you will be a team player keen to make an impact in a dynamic company.

Please reply in confidence, giving concise career, personal and salary details to Brendan Keelan, quoting Ref. L546.

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58 St. James's Street
London SW1A 1LD (071-628 8070)

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Thames Valley

This rapidly expanding group is committed to enhancing its position as a significant player in the UK retail financial services sector. The past two years have seen substantial investment and concentration on core activities. Market share has now increased significantly as a result.

This expansion has resulted in a requirement for an Assistant Group Treasurer to join the financial management team.

Reporting to the Treasurer, the role will require multi-discipline skills including negotiation and servicing of banking facilities together with evaluation of financing transactions.

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Telephone: (0753) 831515

A progressive management team and constant investment in 'state-of-the-art' capital equipment has made this £135m plc a household name and one of the most successful food manufacturers in the industry.

As part of their exciting development plans, they are now looking to appoint an experienced accountant to be responsible for the development and provision of management information at their 'flagship' site. This is made up of three distinct factories and represents well over half the company's manufacturing capacity.

Reporting to the General Manager, you will be qualified, with a proven track record in management accounting gained within a manufacturing environment. You will also have a good understanding of computerised systems, be able to lead and motivate a small enthusiastic department and have the drive and personality to win the confidence of the management team.

Career prospects in this vibrant expanding environment are good and comprehensive relocation assistance is provided to this highly attractive area. This includes the provision of fully furnished short term family accommodation where necessary. The remuneration package includes a high salary which is truly negotiable, profit share, fully expensed car, pension scheme and BUPA.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: J. Thorne, Hoggett Bowers plc, 61-69 Newmarket Road, CAMBRIDGE, CB5 8EG, 0223-324441, Fax: 0223-323280, quoting Ref. F13087/FT.

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£27,000



- Involvement with the establishment of company DP systems.
- Follow up reviews of capital investment projects.
- Post acquisition reviews at newly acquired subsidiaries.
- Assisting in the development of group policies.

This new role will report to the group financial director and is seen as an excellent entry point for a bright young chartered accountant looking for increasing commercial responsibility.

The role will involve some overseas travel to America and in Europe. Duties will include:

- Audit and review of financial and operational systems and advising on improvements.

For further details contact Susan Haworth B.A. AECL

PHOENIX RECRUITMENT CONSULTANTS LIMITED
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الله اعلم

BT (Marine) Limited is a wholly owned subsidiary of British Telecommunications plc and provides worldwide cable and pipeline installation, maintenance and protection services to the telecommunications and offshore hydrocarbons industries.

Chief Accountant

Salary circa £26,000 + Car + Benefits
Hampshire Coast

As a qualified accountant, probably CIMA or ACA, you will possess the ability and experience to manage a financial department of up to 20 staff and control a budget of approximately £500,000. Reporting to the Finance Director, your prime area of interest will be the day to day running of the Accounts function.

This involves a strategic approach, assisting the Finance Director in developing and implementing effective working structures which comply with BT Group and statutory requirements. The maintenance of professional standards and documentation and the production of financial accounts are other vital aspects of the position.

Audit administration, preparation of financial returns to BT and ensuring that the Management Accounts group produces accurate records will give you a thorough knowledge of the overall financial activity of BT (Marine). This will enable you to assist in the development of business plans, undertake special projects using financial modelling and produce accurate measures of profitability and performance.

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To apply please send a comprehensive CV to Matthew York, BT (Marine) Limited, Berth 203, Western Docks, Southampton, Hampshire SO1 0HH. Tel: Southampton (0703) 775577.

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Reporting to the Joint Managing Directors, the Financial Controller will be responsible for the supervision, control and strengthening of the accounts team, whilst having overall responsibility for the financial, statutory and management accounts. Additional responsibilities will include the understanding of the Company's new Hewlett Packard computer EPOS system and Corporate Treasury control.

The successful candidate will be qualified (ACCA/ACMA/ACA) aged 25-35 years old and likely to have at least 4 years experience running an accounts office.

Experience in the retail sector would be an advantage but not necessarily a pre-requisite.

Candidates must possess a keen commercial awareness, coupled with the desire to succeed in a demanding and dynamic environment. The ability to fit in quickly to the management team and contribute strategically is also essential.

Please apply in writing with career history and salary to: The Personnel Administration Officer, J. W. Carpenter Ltd., Thame Park Industrial Estate, Thame, Oxon, OX9 3HL.

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North West

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A Commercial Director is now required to undertake executive control of all financial and administrative functions. Contributing significantly to strategic planning, you will be responsible for monitoring the firm's achievement of commercial objectives, standard budgeting and planning, management of the existing administrative

management team and financial co-ordination of marketing activities.

A qualified Accountant with hands-on management experience gained in a commercial/professional environment, you must believe in your ability to excel within a highly committed professional culture. Mature and credible you must possess natural leadership skills and the ability to communicate effectively with colleagues, clients and suppliers. Experience of computerised accounting and administration systems is essential.

A challenging role in a growth environment.

To apply, please contact: Toni Bates, quoting Ref. P333, on 061-834 8984 at Austin Knight Consulting, 98 King Street, Manchester M2 4WD.

**Austin
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FINANCIAL DIRECTOR

c. £35,000
LONDON (SE1)

Following a period of sustained, profitable growth a Financial Director is now required for one of the principal operating divisions of a U.S.M. quoted Group.

Reporting to the Group Financial Director the successful candidate will have day to day responsibility for all financial aspects of the business including internal controls, budgeting, management information systems, statutory reporting and liaison with professional advisers. Involvement will also be required in the continuing development of computer and treasury systems. An existing staff complement of 10 will support him/her in these activities.

Candidates, aged between 28 and 35, must be qualified accountants with experience of the insurance industry. Some experience of computer systems is also desirable. Self motivation, the ability to maximise team performance and well developed communication skills will be key criteria in selecting the ideal candidate. Applicants must be prepared to commit themselves to a heavy workload; in return they will appreciate the considerable prospects which the Group can offer for further career development.

Please send full career details, under private and confidential cover, to:

John Hargreaves
ALLIED INSURANCE BROKERS GROUP PLC
145/149 Borough High Street
London SE1 1NP

AB

Finance Director

c.£35K + Options + Car
Peterborough area

Part of a highly-rated UK conglomerate, this £35m turnover group has one of Europe's largest and most profitable merchanting and packaging operations. There are 2 sites, 3 businesses and 124 staff. The Finance Director will be responsible for the finance function and will also be expected to work closely with the 4 other directors running the group. Candidates must be fully qualified accountants with experience of both financial and management accounting ideally gained in a "trading" or agricultural environment. We are seeking a high calibre, financially sophisticated individual with a practical, hands-on style, a strong personality, good teamwork skills, and the mental agility to cope with some complex accounting problems. Age indicator: 35-45 years. Please reply in confidence with full career details to Peg Eva, as adviser to the company, at Selection Thomson Limited, 24-25 New Bond Street, London W1Y 9HD or 14 Sandyford Place, Glasgow G3 7NB.

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London and Glasgow



GROUP CHIEF ACCOUNTANT

South London

Salary c £37.5k + car + benefits

Our client, a major International Service Group with a very strong presence in the UK and the US, has enjoyed a period of substantial development through internal growth and by acquisition, and has now identified the need to appoint a Group Chief Accountant.

Reporting to the Group Financial Controller, the incumbent will be fully responsible for the preparation of monthly management and period consolidated statutory accounts, budgetary control, accounting for acquisition and divestment assignments in the UK and overseas, and maintaining a strong interface with the treasury function. Occasional overseas travel will be necessary.

Candidates aged 30-35 will be Chartered Accountants who can demonstrate a hands-on practical management style and a high level of inter-personal skills gained in a fast moving international or professional environment. Computer literacy, systems development and US reporting to the SEC experience are essential, and a working knowledge of a European language would be useful.

Interested candidates who meet these demanding criteria, should send a comprehensive CV, including current salary and quoting reference LM226 to Don Day FCA, Touche Ross Executive Selection, Friary Court, 85 Crutched Friars, London EC3N 2NP.

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Finance Director

New
Zealand

A leading UK Group is currently looking for a finance director for its subsidiary company in New Zealand, which is involved in distribution and trading. There is also some light manufacturing and contracting work undertaken. Location is Wellington.

The Management team enjoys a high degree of autonomy and profit responsibility in a demanding environment. Candidates must therefore possess well developed commercial acumen and thrive on sharp end involvement. The appointee will be expected to make an immediate contribution in the areas of financial control and working capital management.

Candidates, who must be qualified accountants, are likely to be aged between 35 and 45 and will be able to demonstrate good career progress at a senior level in results-oriented companies.

Written applications, with detailed c.v. in confidence to: Confidential Reply Supervisor, Hayes Executive Selection, 188-190 Spon Street, Coventry CV1 3BS.

Applications are forwarded to the client therefore companies in which you are not interested should be listed in a covering letter to the Confidential Reply Supervisor.

This is a readvertisement. Previous applicants need not re-apply.

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£35,000 +
Car + Benefits

London Base

Our client is a Fortune 100 multinational corporation with a substantial European presence, which has a turnover in excess of US\$2 billion.

Reporting to the Managing Director, the position offers a demanding challenge to an ambitious, self-starting international taxation specialist who wishes to be responsible for managing all of the company's taxation matters throughout Europe.

It is considered that the right calibre of candidate will be at least two years post-qualified and in his/her late 20's. Substantial travel is envisaged.

Interested candidates should submit their Curriculum Vitae, quoting Reference No. 90/037, to:

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to take control of all of the accounting aspects of the company. Principally, preparation of monthly and quarterly management accounts, year end accounts, annual budgets and variance analysis.

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Applicants should be recently qualified or finalist ACCA/CIMA, with 2-3 years experience of computerised accounting systems and have a good working knowledge of Lotus 1-2-3. Previous staff management experience would be an advantage.

Reporting to the chief financial officer you will be assisted by an accounts department of 4 people.

Please reply enclosing a full cv to Box A985, Financial Times, One Southwark Bridge, London SE1 9HL.

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INTERNATIONAL COMPANIES AND FINANCE

CPC unveils 13% rise on improved overseas results

By Alan Friedman in New York

CPC International, one of the largest and most geographically diversified US foods groups, yesterday unveiled a 13 per cent rise in third-quarter net earnings, to \$98.6m.

Earnings per share rose to \$1.27 per share, or 12.4 per cent better than the \$1.13 achieved in the third quarter of 1989.

The profits increase – in line with market expectations – was based substantially on sharply improved results from the group's European and Latin American consumer foods operations, according to Mr Richard Shoemate, CPC's chairman and chief executive.

Whereas worldwide sales rose by 13 per cent to \$1.45bn in the third quarter, European operations achieved a 28 per cent gain in sales and Latin American revenues jumped by 45 per cent in the quarter.

CPC's third-quarter performance can be attributed to a 29 per cent increase in financing costs, associated largely with acquisitions made during the year.

Operating income was 16 per cent higher at \$201.3m.

Fannie Mae earnings increased to \$299.5m

By Karen Zager in New York

THE FEDERAL National Mortgage Association (Fannie Mae), the biggest US provider of residential mortgage funds, yesterday reported a 40 per cent improvement in third-quarter net earnings to \$299.5m or \$1.15 a share from \$211.9m or 80 cents a year earlier.

For the first nine months, Fannie Mae's net income rose 52 per cent to \$865.7m or \$3.31 a share from \$570.1m or \$2.17.

Fannie Mae is a public company chartered by Congress to provide funds to mortgage lenders. It buys mortgages from banks and savings institutions, packages them into securities and sells them to investors.

The company said its third-quarter growth was led by a 6.5m increase in mortgage-backed security guarantee fees, reflecting an 8.6m rise in average MBS outstanding and growth of 8.6m in net interest income.

Mr David Maxwell, chairman and chief executive, said the company was encouraged by a

United Airlines finds its future is still up in the air

Nikki Tait reports from New York on the directors' rejection of the latest employee-led bid proposals

"I guess everyone wants this settled," That weary statement, from one Wall Street investor, summing up his attitude to the dwindling bid possibilities at United Airlines, would have passed as a model of English understatement.

The only ongoing question is whether Monday's rejection by directors of UAL, United's parent, of the latest bid proposals from the employee-led buy-out group, really ends the takeover game.

Wall Street is certainly leaning in this direction. Shares in UAL have fallen to around \$83 – compared with a peak of just over \$220 in September last year, and as much as \$103 at the end of last week.

Moreover, the figure now is closer to the sort of level analysts would expect the shares to be worth on fundamental grounds. Given the potentially volatile outlook for fuel costs, the fears of a US recession and the risks of overcapacity in the industry, forecasting any al-

line's earnings in the immediate future is hazardous.

However, the broad consensus is that UAL shares should trade at around \$75-\$85, all bid considerations aside. At around \$80, runs the thinking, UAL is valued at a little under \$2bn, or perhaps 2.25 times annual cash flow.

Such a multiple of cash flow is on the low side, compared with other relatively healthy carriers, such as Delta or American Airlines. UAL, moreover, has the advantage of a strong balance sheet.

Certainly, scepticism over future bid action is understandable. Wall Street has seen an incessant stream of initiatives over the past year which have come to nothing, while the sums suggested by potential bidders have steadily declined.

Back in August 1989, for example, Mr Martin Davis, the Los Angeles investor, was offering \$240 a share for UAL. Within a month, that was bet-

tered by the first employee offer, in conjunction with British Airways, of \$30 a share.

When the financing for that transaction collapsed, it triggered the October 13 tumble on Wall Street as investors realised the era of Eighties-style leveraged bids had passed and caution was the watchword for

holders were then given until October 9 to get this back in place.

What they finally came up with was a deal said to be worth \$205 a share, but containing only \$70 in cash and no bank loan financing at all. Quite how the relatively small cash portion would be

assets owned by United. Their supposed combined worth was put at \$105 a share.

The final tranche comprised a possible cash payment of up to \$30 a share in five years time, depending on how United performed. Not surprisingly, the board had little difficulty saying no. However, there remains a definite sense that the story at United is not completely closed.

There is certainly a body of UAL shareholders who have come into the stock for short-term bucks, and who would be willing to take any exit providing a significant amount of cash, even if it is well below expectations.

According to their eyes are focused largely on Coniston Partners, UAL's largest single shareholder with 11.8 per cent of the equity.

Coniston has threatened in the past to oust directors if they turned down a "reasonable" offer. After Monday's decision, it was saying only

that its various options were being considered, but it seems likely that it will spend a few days taking the temperature among shareholders and the unions.

That leads to the second question: how will industrial relations at United now pan out. The unions agreed voluntarily to a moratorium on wage negotiations while the buy-out discussions were under way.

However, they can be expected to attempt to claw back any lost advantage if such a scheme does not come to fruition. The Airline Pilots Association, in a recent letter to members, even hinted that strike action could be on the cards.

So, with those two rumbling issues, it seems that peace at United has yet to descend.

"After such a long road, it's hard to believe there'll be

many more turns," remarked one observer this week, "but with this one you just never know."

Worries over debt levels see TNT slip to five-year low

By Kevin Brown in Sydney

TNT, the Australian transport group, yesterday slipped to a five-year low on the Australian Stock Exchange (ASX) as investors continued to worry about debt levels and the impact of higher oil prices and airline deregulation.

The shares lost 13 cents to close at \$1.55, a fall of more than 30 per cent in three weeks, compared with a fall of 10 per cent in the All Ordinaries Index.

TNT was one of the main losers as the index fell 19 points to 1341.2. Other stocks facing heavy selling included News Corporation, Mr Rupert Murdoch's media group, and Elders IXL, Mr John Elliott's brewing conglomerate.

Brokers said all three suffered from concern about debt levels. "There was a bit of panic selling in the afternoon and yesterday on the news and News Corporation," said Elders IXL's Mr John Elliott's brewing conglomerate.

Brokers said investors were also concerned about the effect of the deregulation of Australian domestic aviation next month on Ansett Australia, co-

owned by TNT and News Corporation. Shares in News Corporation fell 58 cents to \$18.80, the lowest since February 1986, in spite of a cost cutting merger of major metropolitan newspapers earlier this week.

In addition to concerns about debt levels, News Corporation has been hit by controversy over plans to issue limited and non-voting shares, which cannot be listed in Australia under existing ASX rules. News Corporation has threatened to delist in Australia unless the exchange changes its rules.

Elders IXL fell 8 cents to close at \$1.55, the lowest since January 1986. The shares were affected by renewed speculation that Asahi Breweries of Japan was considering withdrawing from an agreement to buy a 20 per cent stake in Elders from Harlin. However, a statement from Asahi recon-

firmed it intended to go ahead.

Brokers said there was concern about a delay by the UK government in deciding whether to allow a pub for breweries swap between Elders and Grand Metropolitan. Mr Peter Lilley, the UK trade secretary, has been considering a report from the Monopolies and Mergers Commission since August.

Brokers said investors were also concerned about the effect of the deregulation of Australian domestic aviation next month on Ansett Australia, co-

CBS slides 30% to \$43.5m on higher costs

By Karen Zagor in New York

CBS, the US media group, reported a 30 per cent drop in third-quarter earnings as higher programming costs hit the earnings of the company's television network.

Although analysts had expected earnings to fall in the latest quarter, the fall was more dramatic than expected and the shares lost 87% to \$15.88 in late trading, after falling more than \$14 in the morning. Net income for the quarter was \$43.5m or \$2.69 a share, against \$61.5m or \$3.40 a year ago. Sales grew 12 per cent to \$662.2m from \$593.2m.

For the first nine months, CBS turned in net income of \$286.8m or \$10.38 a share, up 13 per cent from the \$226.5m or \$9.20 in 1989. Sales advanced 12 per cent to \$2.34bn from \$2.1bn.

Mr Laurence Tisch, chief executive, said earnings would probably continue to weaken in the short-term due to higher network programming costs and a softening economic climate for advertising.

"However, CBS has the cash reserves to stem through an economic downturn, while sustaining our long-term plan to improve ratings," he said.

Itoman may sell affiliate

By Robert Thomson in Tokyo

ITOMAN & Co, the Japanese trading house under official scrutiny for its property-related debts, indicated yesterday that a housing affiliate could be sold to the Sumitomo Bank to reduce its exposure to the property sector where prices are sagging.

Mr Yoshihiko Kawamura, Itoman's president, called a press conference yesterday to deny reports that he was planning to resign and to confirm the company's plans to reduce debt by selling land holdings and then to expand the business from its present one-room condominiums to that of a "total housing company".

Itoman, originally a textile trader, has become a symbol of the potential problems facing Japanese companies with significant property exposure at a time of softening property prices and rising interest rates.

He said Itoman had purchased a condominium company, Sugiyama Shoji, now called Itoman Total Housing.

Two years ago at the request of Sumitomo Bank, and that the trading house was forced to

absorb that troubled company's debts, reportedly Y250bn.

The Osaka-based Itoman bought 89 per cent of Sugiyama Shoji, and had planned to reduce debt by selling land holdings and then to expand the business from its present one-room condominiums to that of a "total housing company".

Itoman, originally a textile trader, has become a symbol of the potential problems facing Japanese companies with significant property exposure at a time of softening property prices and rising interest rates.

The company has also been linked in the Japanese press to the fall of Mr Ichiro Isoda, the Sumitomo Bank chairman who has just resigned over a separate matter, alleged illegal lending by a branch manager.

Fitch predicts that the banks might be willing to give up "significant equity" because a TAI's failure would seriously affect other Trump entities where they have more exposure.

Trump's recently appointed finance director, Mr Steve Boltenbach, declined to comment on the details of the Fitch assessment, saying that Trump had agreed with the bondholders not to talk about negotiations publicly. There was daily contact with the bondholders, he said, and the company was "continuing to have good discussions".

Warning to Trump investors

By Nikki Tait

FITCH Investors' Service, one of the three main US rating agencies, suggested that bondholders in Mr Donald Trump's Taj Mahal casino may need to negotiate for up to half the casino's equity in the current restructuring talks.

The talks have been triggered because a \$47.3m interest payment is due on the 14 per cent mortgage bonds issued to fund the casino in November and there is unlikely to be sufficient cash flow from operations to fund this.

In a sliding casino market, all the Trump casinos have declined recently. The Taj

grossed \$2.8m last month, 11 per cent down on the August figure.

The Fitch conclusions are based on the premise that cash flow from the Taj will only be sufficient to fund half the current interest expense. If the company on bonds is effectively halved, bondholders should require about 50 per cent of the equity to make good their position, the agency argues.

In practice, matters are complicated because equity in the three casinos was pledged to seven banks two months ago, as security against a \$50m "rescue" loan.

Goodyear's senior debt downgraded by Moody's

By Stephen Fidler, Euromarkets Correspondent

The senior debt of Goodyear Tire & Rubber was downgraded to speculative grade yesterday by Moody's Investors Service, the US rating agency.

It said the move was due to expectations that the company's debt levels would continue to be high and its ability to lower them would be constrained by competition in its core markets and continuing uncertainties surrounding the performance and valuation of its investment in the All American oil pipeline.

The agency lowered Goodyear's senior debt from Ba3, the lowest investment grade, to Baa, its revenue bonds from Ba2 to Ba2, and its commercial paper from Prime-3 to Prime-2 for the same period.

Moody's added that its effective leverage was even higher than reported because of off-balance sheet obligations and the uncertain value of its pipeline investment.

Corona to sell Poco interest

CORONA, a large Canadian gold producer, has put its 9 per cent interest in Poco Petroleum, a Calgary oil and gas producer, on the block, writes Robert Gibbons. At present market prices Poco is worth more than C\$400m (US\$350m) on a fully diluted basis.

Corona owns 17 per cent of Poco directly and 32 per cent through Avalon Corp, a US subsidiary. Avalon will continue to own some US oil and gas assets. It also owns 32 per cent of Voyager Energy, Canadian oil and gas producer, which may also be sold later.

Corona says it is seeking over market price for its Poco block. It would use the proceeds to help finance development of the Eskay Creek gold property in British Columbia and another mining project in California.

Engen beats forecast with R323m pre-tax income

By Philip Garth in Johannesburg

ENGEN, the newly formed energy arm of the Gencor group, weathered a downturn in the economy to produce results to end-August better than had been forecast when the company was formed in February.

Mr Rob Angel, managing director, said the company had benefited from higher refinery output than anticipated as a result of production difficulties encountered at Sasol. He said margins were volatile, reflecting movements in the oil price, but that the overall outlook was bullish.

Mr Angel said the rationalisation of Engen's product distribution into the Mobil network had been successfully completed and the benefits of improved working costs were being realised.

Looking ahead, Mr Angel said the expansion of the group's facilities was progressing well, with construction at the lube oil blend plant and the lube oil refinery under way.

He said proposals for upgrading at the Durban refinery should soon receive board approval.

Engen's production interests con-

LIQUIDATION OF B.I.A.O.

TAI proceedings for liquidating the assets and liabilities of B.I.A.O. S.A. began immediately after the early dissolution decision taken by the Extraordinary General Meeting of the company's shareholders on 14th June 1990.

Given the shareholders' commitment to provide the liquidator with all the necessary means to ensure B.I.A.O. S.A.'s liquidity and solvency, the latter will be in a position to proceed with the reimbursement of the different securities issued by B.I.A.O. in lieu of accounts payable.

Thus the following are expected to be reimbursed within two to three years at most:

- TAI 1984-1992 bonds, which will be redeemed at par at their normal maturity date in September 1992;

- dollar floating rate notes 1985-1995, in respect of which the borrower will exercise its early redemption option in January 1991;

- perpetual subordinated debt issued in February 1987, which will be redeemed at par after compensating preferred and unsecured creditors in accordance with the issue contract.

- 1st and 2nd instalments of the participating loans which, after redemption of the TSDI, shall be redeemed at the flat price of FF 1,500 provided in the issue contract, which also provides for a minimum remuneration equal to 90% of the Bond Market rate.

The interest provided in the issue contracts shall continue to be paid no every normal due date – including in respect of TSDI – and shall be calculated until the effective redemption date for each issue.

8% CLASS FINANCE B.V.
ROTTERDAM
Redeemable Straight Debenture 1984 - 1990 due on 15.10.1990
cusip no. 473 999

Notice is hereby given that the above mentioned stock will become due for redemption on October 15, 1990.

The payment of interest will cease on October 14, 1990. The redeemable straight debenture will become due for payment on October 15, 1990 at the central redemption agency of

Arab Banking Corporation
D

INTERNATIONAL COMPANIES AND FINANCE

BNP profits fall 29% at halfway to FFr993m

By George Graham in Paris

BANQUE NATIONALE de Paris (BNP), the leading French state-owned bank, has reported a 29 per cent decline in first-half net profits to FFr993m (US\$154m).

The bank was hit by a six-week strike in its domestic branch network, which cost it an estimated FFr400m, as well as a further FFr65m charge at the Paris Internationales pour l'Afrique Occidentale (BIAO), the stricken West African bank which BNP has been obliged to bail out and which has already cost it more than FFr2bn during the past three years.

Mr René Thomas, BNP's chairman, said the result was disappointing, but followed an exceptionally good first half in 1989 and a number of non-recurrent difficulties.

"Our problem now is to wipe out the consequences of the strike and to settle once and for all the problem of the BIAO," he said.

BNP's operating profits declined by 16 per cent in comparison with the first half of 1989 to FFr4.95bn. Mr Thomas said this reflected the expansion of the group to include a number of new subsidiaries: Banque de Bretagne and its offshoot Banque de la Côte in France, Central Bank in California, and BIAO - which involved substantial restructuring expenses in the first half.

BCCI's founder president and chief executive quit

THE TROUBLED Abu Dhabi-based Bank of Credit and Commerce International confirmed yesterday the widely expected resignations of its two most senior officials, writes Richard Donkin.

Mr Agha Hasan Abedi, founder and president of the bank, and his right-hand man, Mr Saeed Naqvi, chief executive officer, were released quietly in a staff circular. Mr Abedi, who underwent heart surgery in 1988, had not been active in the bank for some time.

CREDIT LYONNAIS GROUP

1st HALF 1990

Dynamic strategies and significantly higher earnings

The Crédit Lyonnais Group has been pursuing its policy of growth through internal expansion and outside acquisitions. Interim results for the six months to 30 June take into account a number of subsidiaries (including Altus Finance and Credito Bergamasco) that were not consolidated a year earlier.

The active presence and visibility of its teams in the commercial banking, investment banking, and capital markets, as well as the Group's strong European identity, stood out prominently in the first half-year. Strategies for growth, efficiency, and profitability were carried out with determination.

Consolidated assets, one measure of the Group's expansion, totaled FFr 1,331 billion at 30 June 1990, up 12.2%, despite a 15% drop in the value of the dollar.

Earnings up sharply (+61%)

Consolidated net profit of the Crédit Lyonnais Group totaled FFr 2,390 million in the six months to 30 June 1990, up 61% from FFr 1,487 million in the year-earlier period. The Group's share, excluding minority interests of associated shareholders in certain subsidiaries, totaled FFr 1,818 million, representing an increase of 33%. Earnings per voting and nonvoting share came to FFr 56.10, up 7.3%, which is especially significant considering the 23.5% increase in the number of shares outstanding in the space of 12 months.

That increase was achieved excluding nonrecurring items (net expense of FFr 91 million, compared to net income of FFr 207 million a year earlier) and despite a continued high level of provisions (FFr 2,754 million compared to FFr 3,376 million a year earlier). It enabled Crédit Lyonnais to lift its average country-risk coverage of exposure in 70 countries to over 58%, and to augment its specific risk coverage on loans to individuals and small and medium-size companies.

Norwegian banks' credit losses rise to Nkr4bn

By Karen Fossli in Oslo

New provisions for bad debts were 8 per cent lower than in the first half of 1989 at FFr3.2bn, but this was because BNP has now provisioned 60 per cent of its total portfolio of sovereign loans at risk. Beyond this level, further provisions would no longer be tax deductible, but the bank has provisioned 100 per cent of unpaid interest from debtor countries.

Provisions have been increased on the other hand, for specific client risks both to companies and to individual borrowers.

Most other French banks have also experienced much higher rates of default in the first half, and increased total debt provisions have had the interim profits of banks like Société Générale (down 17 per cent to FFr2.49bn) and Paris (up 30 per cent to FFr2.49bn, but thanks to a one-off gain).

Only Crédit Lyonnais appears to have shrugged off this impact, with net profits up 33 per cent to FFr1.62bn.

BNP's 16 per cent cross-shareholding with Union des Assurances de Paris (UAP), the state-controlled insurer, had no impact on the bank's first-half results. If, as it hopes, BNP succeeds in setting up a joint holding company with the state to control 20 per cent of UAP, it would be able to consolidate the stake.

Mr Naqvi was effectively sidelined earlier this year when control of the bank passed to Sheikh Zayed bin Sultan Al-Nahyan, the ruler of Abu Dhabi. A radical restructuring was announced after losses of \$488m in 1988.

Mr Zafar Ishaq, chief executive of BCCI (Emirates), assumed control of the bank, which required large-scale redundancies and moving the head office from London to Abu Dhabi. He has now been named acting chief executive officer.

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INTERNATIONAL CAPITAL MARKETS

Crédit Lyonnais launches Ecu150m three-year deal

By Tracy Corrigan

A SURGE of new issues yesterday created an illusion of activity. In fact, nearly all the deals were effectively private placements — mainly structured financings arranged by one or two underwriters which will not be traded actively.

INTERNATIONAL BONDS

A few public offerings also emerged. Crédit Lyonnais, the French bank, brought an Ecu150m three-year deal, arranged by its investment banking arm. There is little Ecu paper available at the short end of the market and

the yield of a recent Ecu100m three-year tranche for Crédit Local had tightened to 10.37 per cent.

Crédit Lyonnais' 10% per cent bonds yield 10.51 per cent. However, dealers said the one reason for the success of the Crédit Local deal was that the bonds had featured on the Swiss banks' buy lists — which often determine which issues fund managers buy. Further, the Crédit Local name is popular among Swiss investors.

Crédit Lyonnais swapped the proceeds of the issue into floating-rate dollars, at a level believed to be better than 1% point below the London interbank offered rate.

The lead manager reported

interest from Benelux and France, as well as some nibbles by UK funds. The deal was on full fees of 1% point.

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Mexican swap deal wipes \$1.8bn off debt

By Richard Johns

in Mexico City

THE MEXICAN government has wiped another US\$1.8bn of its foreign debt off the ledger in its second debt-equity swap auction. It accepted 29 proposals at a discount of 52.8 per cent, it was announced.

Following the \$1bn disposed of in an earlier auction, the full \$3.5bn limit set in the agreement concluded at the end of March with the commercial bank creditors on a reduction and rescheduling of the Mexico's medium and long-term liabilities has now been accounted for.

The total nominal debt cancelled was \$1.8bn because 55.8 per cent of the bonds accepted were the bonds issued at a 35 per cent discount under this year's bank debt reduction agreement in exchange for bank loans. The Finance Ministry said there were 78 bids covering a total debt on the secondary market of \$3.5bn on an average discount of 51.84 per cent. Of these, 29 have been accounted for.

The discount was 52 per cent against one of 52.65 achieved at the last auction, the results of which were announced on July 18. Originally, a minimum of 35 per cent was set.

No information was immediately available about the infrastructure projects involved in the debt-equity swap auction.

Bankers said the government would almost undoubtedly increase the \$3.5bn ceiling on conversions set for the 1990-2 period — a lower limit than commercial bank creditors wanted.

Swedish industry remains firmly committed to the private sector, and many company executives argue that what is now being proposed will prove an unacceptable extension of public power into company ownership structures.

The public pension funds have enjoyed a controversial life since the first three were established in 1990 as a means of providing a top-up to basic state pensions.

The original funds are still administered by government appointees from both sides of industry. Their main sources of income derive from a charge

ASX proposes corporate shake-up

By Kevin Brown in Sydney

THE AUSTRALIAN Stock Exchange (ASX) yesterday released proposals for more stringent reporting requirements for Australian companies, and called for changes in the law to allow it to take a bigger role in fighting corporate fraud.

In a separate statement, the federal government confirmed that it plans to proceed with legislation to increase penalties for insider trading and make convictions easier to secure.

The announcements are part of a flurry of proposals emerging from the government and other organisations to tighten corporate regulation in the wake of damaging revelations about the activities of Australia's failed entrepreneurs.

The ASX called for comments on 12 recommendations

to improve corporate reporting, focusing on ways of increasing the information available to investors in interim statements.

The changes proposed by the exchange include a requirement for condensed balance sheets and limited audits at the interim stage, together with cash flow statements in both interim and preliminary final reports.

The exchange also suggested that companies should be required to report quarterly. Quarterly reports have been required by the US Securities and Exchange Commission since the early 1970s.

The ASX said in a second discussion paper that it was unable to fulfil the role of "corporate policeman" widely expected of it because its public statements were protected

with qualified privilege.

"If the ASX is to do its job efficiently and co-operate with other regulatory authorities, there will be occasions on which it will need to make statements, including statements to the market about certain matters affecting a listed company which might be held to be discriminatory," the exchange said.

The discussion paper also pointed out that the exchange usually stays clear of initiating court actions because an unsuccessful case could leave it open to claims for damages.

In Canberra, Mr Michael Duffy, the federal Attorney General, said the government had accepted most of the recommendations of a House of Representatives committee which reported last year that Australia's insider trading

laws were "totally inadequate". Mr Duffy said reform of the law on insider trading would be a top priority for the Australian Securities Commission, the strengthened corporate watchdog which takes over from the existing National Commodity and Securities Commission in January.

The new law will increase penalties fivefold to \$100,000 for individuals and \$500,000 for companies; allow the Government to freeze suspect profits; and allow individuals to bring civil actions for compensation.

Earlier this week, the government announced plans to improve co-operation between Australian and overseas regulators, and to tighten the law on directors' responsibilities and financial transactions between companies.

A share of the corporate action

Robert Taylor on hostility to expansion by Swedish state pension funds

Corporate Sweden is preparing for battle against what it sees as a growing internal threat to the future of the market economy from Sweden's huge state sector pension funds.

The government, in alliance with the LO, the powerful blue-collar union confederation, wants to strengthen the role of the state pension funds in the private sector by allowing them to invest directly in the stock market.

Swedish industry remains firmly committed to the private sector, and many company executives argue that what is now being proposed will prove an unacceptable extension of public power into company ownership structures.

The leaders of the main opposition parties have expressed outrage at the government's proposals, and Sweden's employers are threatening a counter-offensive.

The public pension funds have enjoyed a controversial life since the first three were established in 1990 as a means of providing a top-up to basic state pensions.

The original funds are still administered by government appointees from both sides of industry. Their main sources of income derive from a charge

of around SKr800bn for the Stockholm bourse.

At the outset in 1980, the funds were not allowed to purchase shares on the stock market.

This year the funds were also allowed to enter the international bond market, but with an upper limit on foreign purchases of 10 per cent of their assets. For the past two years, the funds have been permitted to invest in property, helped by the creation in 1988 of Anders Nissse, a publicly-listed property company with a SKr1bn portfolio.

It is estimated that around 20 per cent of the pensions disbursed through the original three pension funds are now financed out of interest income. At the end of last year, the three funds enjoyed a total surplus of SKr240bn, which compares with a total value

of around 8 per cent of the capital and voting shares in Sweden's top 50 stock market listed companies.

However, by virtue of their sheer size, the original three funds could become even more influential on the bourse if they won the same sort of freedom to acquire shares.

The ruling Social Democrats and their union allies deny their motivation is ideological.

They say they wish to improve the value of pensions without having to increase existing employee contributions to prohibitive levels.

The government is also worried about the low level of savings in Sweden and it wants to encourage more people to save. Ministers believe there is not enough risk capital available on the stock market to help in the restructuring of Swedish industry.

Mr Eric Asbrink, the minister at the Ministry of Finance dealing with the issue, refuses to accept the pension funds would really invest all their assets in shares and thereby swamp the bourse.

Such assurances fail to appease opponents. They believe the government's plans would lead to a major advance by the state into the running of Swedish industry.

At the close, its premium stood at 55 points compared with 64. As the traded options market turned, it fell back by around 40 points.

The decline in activity in the stockmarket depressed dealing in the derivative markets.

The total number of contracts traded stood at 30,312, compared with 49,141.

As the stockmarket declined, put options accounted for 10,725 lots and calls 18,577.

The FT-SE 100 index options were the busiest contract, accounting for over 25 per cent of total activity. A total of 9,452 lots were traded, of which 5,672 were traded.

At the close, 3,484 were calls. The November 2,050 puts were the most popular, trading 1,177 contracts.

Among the stock options, Lada-broke dominated, an active call buying before the expiry of October contracts.

A total of 1,964 lots were traded, of which 1,503 were calls and 461 were puts. The October 2,050 call was the most popular, trading 800 contracts.

After its final results, Ametro continued to trade actively. A total of 1,750 lots changed hands, of which 1,583 were calls and 167 were puts. The December 45 calls were the busiest as 1,608 were traded.

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UK COMPANY NEWS

Manpower ready to wait for buy-out

By David Owen

MANPOWER is prepared to give the management team trying to buy five of its UK businesses as much time as needed to resolve financing problems unless the group concludes that an impasse has been reached.

Mr Mitchell Fromstein, chairman of the US-based employment agency group, said yesterday that it was prepared to extend any completion deadline "as long as we feel that progress is being made towards a solution."

It emerged on Wednesday that the proposed £106m sale of five UK employment agency chains had hit last minute problems. This was due to the apparent non-satisfaction of requirements laid down by bank lenders to Brook Opportunities, the buy-out vehicle, as a pre-condition for the loan.

The deal, which came just before the stock market closed with Manpower shares unchanged, yesterday the shares slipped 5p to 48p. Mr Fromstein said: "We are concerned of course, but the fiscal structure of Man-

power is such that this is not a critical deal for us."

Under the deal, which is being organised by Prudential Venture Managers, loans to Brook amounting to £75m would be obtained from Citibank, Barclays, Chase Manhattan and Intermediate Capital Group.

The largest tranches would be a £30m medium-term loan due at the end of October 1994 at Libor plus 2 per cent. There would also be £15m of senior subordinated debt due April 1998 at Libor plus 2.5 per cent.

In connection with the financing, Brook was required to purchase options covering at least 75 per cent of the term facilities and 100 per cent of the senior subordinated loan, to fix the funding cost at an interest rate of at most more than 13.25 per cent for three years.

The deal, announced last month, is intended to sever the connection between Manpower and Blue Arrow, the company formerly headed by Mr Tony Berry, which took over Manpower two years ago for £300m.



Mitchell Fromstein: this is not a critical deal for us

Propeller in talks over Corton's 22% stake

By Clare Pearson

PROPELLER, the financially-stretched USM-listed leisurewear group planning a 3-for-2 rights issue, was yesterday in negotiations with the receiver appointed at Corton Beach, the mini-conglomerate, over the fate of Corton's 22 per cent stake in the company.

Corton Beach had earlier planned to take up its rights in full under the share issue, announced a week ago, by means of borrowing funds from the underwriters secured against the new shares.

Yesterday Propeller, where Mr Michael Keen, Corton's chairman, resigned as non-executive chairman last week, said its directors were in discussion with the receivers from Price Waterhouse, the accountancy firm, over alternative arrangements.

Propeller added that underwriting arrangements for the rights issue were "still subject to suitable arrangements being

made between Propeller and lenders" satisfactory to the institutional shareholders.

Propeller's shares shed 3p to 4p. Price Waterhouse was appointed at Corton Beach yesterday after talks on a refinancing proposal with the company's bankers - owed more than £30m - broke down on Wednesday.

Price Waterhouse has been appointed at 20 of Corton Beach's food and motor dealership subsidiaries, as well as the holding company, but the leisure division has been excluded at this stage. The jobs of more than 1,000 employees are at stake.

Mr Gordon Horsfield has been appointed at the Southport-based holding company and there are separate receivers for the divisions.

PW said yesterday: "the depressed property market, high interest rates and recessionary pressures together with trading difficulties in parts of

the food division combined to cause the group to run out of cash."

At the motor division, the Yorkshire-based Lyon & Lyon which Corton acquired in an ambitious £13.6m takeover in June last year has gone into receivership along with the other 12 dealers.

Trading problems in the food division had arisen particularly in the chilled and frozen food division of Norpak, the distribution business, PW said.

Corton's results last week showed taxable profits had almost halved from £2.26m to £1.23m in the half-year to end-July. The interest charge was £1.78m (£1m) but some £424,000 of interest was capitalised.

Until then equity-accounted, the group's share of Propeller's results were excluded for this period. A £109,000 writedown was made on the investment, which had been included in the balance sheet at a value of 48p per share.



Michael Keen: resigned from Propeller last week

Quarto edges ahead as acquisitions lift turnover

By Andrew Jack

ACQUISITIONS helped Quarto Group, the book and magazine publisher, push turnover up in the six months ended June 30 although pre-tax profits rose only slightly, from £1.1m to £1.2m.

The US-incorporated company, which moved from the USM to a listing in June, lifted turnover up by 24 per cent to £15.92m (£12.79m).

Most of the growth came from three businesses - Broughton Hall, RotoVision and Art Nouveau - bought for £2.6m in May 1988 with the placing of 4.8m shares. The additional shares produced fully diluted earnings to 5p (3.7p) for the six months and the interim dividend is unchanged at 1.5p.

"We are keeping our head fairly well above water in a tough environment," said Mr Laurence Orbach, chairman and chief executive.

The bulk of turnover comes in the second half, he said, and two of the three acquisitions would become profitable then. Only Broughton Hall, a Calif-

ornia-based information directories company, made a profit in the first half.

Like-for-like sales were stable and margins were maintained in the book packaging division, which made all three acquisitions. Book packaging contributes approximately 70 per cent of turnover.

Production and marketing services remained profitable in spite of falling demand. "The number of suppliers seems to be falling almost as fast as the business," Mr Orbach said.

The magazine division suffered losses as a result of declining advertising revenues. "As long as the business as a whole is sound, we have made a positive decision not to abandon it."

The group's main acquisition this year, Rockport Publishers, was bought for £2m in cash in June.

There is an extraordinary £110,000 debit to cover the expenses of the listing.

Quarto's shares closed up 2p to 94p.

Murray Johnstone plans new investment trust

By Sara Webb

MURRAY JOHNSTONE, one of the UK's largest independent fund managers, is planning to launch a new kind of investment trust which is intended to help investors reduce their inheritance tax bills.

The Murray Legacy Trust, which is a split capital investment trust, will be floated early next year subject to Stock Exchange approval.

Its structure will allow investors to give away part of their investment to their children or relatives, while still receiving the income stemming from the total investment.

In either scenario, the investor would avoid paying inheritance tax on a portion of his investment provided he lives for seven years after transferring part of the sum to his heirs.

Murray Johnstone is looking for a minimum subscription of £10,000 which will buy 6,000 ordinary shares and 4,000 zero shares.

The Glasgow-based fund managers plan to invest in high yielding blue chips.

to have some income, could buy both classes of share and transfer the zero shares to his children, either directly or in a trust. He would then be entitled to the income from the whole investment by means of the ordinary shares that he keeps.

However, if the investor did not require the income, he could retain the zero shares for himself, and give the ordinary shares to his children, perhaps to pay for his grandchildren's schooling.

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Young Group seeks to undercut UK coal prices

By Ian Hamilton Fazey, Northern Correspondent

YOUNG GROUP, the Newcastle-based quoted private sector coalmining specialist, is to land high quality Venezuelan coal in the UK for less than £30 a tonne and undercut local prices by at least 16 per cent.

Young hopes to exploit the UK's artificially inflated prices, where British Coal's markets are protected by royalties of £6 per tonne on private sector mining companies.

The new trade will follow the acquisition yesterday of an 80 per cent stake in Carbones Naricul, a Venezuelan opencast mine, by Sanger Peak Holdings, a Young Group subsidiary. The price is US\$1.1m (£560,000) cash plus Young's assumption of \$1.3m of debts.

About £3m will be invested during the next three years to develop opencast sites in Venezuela and raise production to 1m tonnes of coal a year. Tar-

tive's European and North American target markets.

Carbones Naricul's previous owner was Nortonville Coal of Illinois, which retains a 20 per cent stake.

Mr Young said his group's UK sites were in similar terrain to those in Venezuela. The Venezuelan government had approved the deal after studying Young's record in the UK in successfully restoring land to agricultural use after operations had ceased.

Mr Young added: "The coal has a low sulphur content and high calorific value and is the sort which environmentally conscious power stations want for electricity generation. We have struggled for years against the royalties we have to pay to British Coal and we shall now be able to make our point very obviously in the marketplace."

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres-ponding dividend	Total for year	Total last year
SNB Resources	Int 1.5	Nov 30	1.3	-	4
Cohen (A)	Int 6.6		6.6	-	23.1
Jerome (S)	Int 2.6	Nov 30	2.6	-	8.4
James Group	Int 3.6		3.6	-	11
Mincom Empro	Fin 9%	Dec 1	2.25*	4.5	3.35*
Quarto	Int 1.5	Dec 8	1.5	-	4.075
Silvermine	Int 1.5*	Jan 10	1.5	-	4
Town Centre Seca	Int 1.5*	Jan 2	1.2	2.25	1.8
TR Far East Inc	Int 1	Jan 2	0.8	4	2.8*

Dividends shown per share not except where otherwise stated. *Equivalent after allowing for scrip issue. 10m capital increased by rights and/or acquisition issues. \$USM stock. *British currency. **Scrip option.

MUCKLOW RESULTS 1989/90
ANOTHER RECORD YEAR

* Pre-Tax Profit

£10.5m + 15.8%

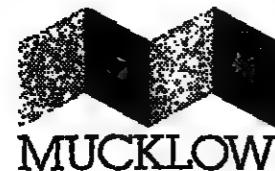
* Net Dividend

5.13p + 15.1%

* Asset Value per Share

143p + 9.1%

* In current year Directors expect further progress.



A & J MUCKLOW GROUP plc
Largest owner of Industrial Estates in the Midlands

The Annual Report and Accounts will be circulated to shareholders on 12th October 1990

Jacques Vert shares fall 65p after warning

By Alice Rawsthorn

JACQUES VERT yesterday became the latest casualty of the slump in the textile industry when it warned that pre-tax profits for the six months to October 31 were likely to be "significantly below" those of the previous first half.

However, as the country's three largest industrial conglomerates ruled themselves out one by one as potential purchasers of any of Polly Peck's assets in the country, the prospects grew that Mr Nadir will return empty-handed to face his banks this morning.

Polly Peck officials declined to give any information about his activities ahead of today's crucial meeting with bankers in London which will decide whether the company survives in its present form.

"I think he is trying to grapple with two liquidity problems," said one banker. "There

THE POLLY PECK AFFAIR

Last minute sales not expected before today's bank talks

By David Barchard in Ankara

MR ASIL NADIR, chairman of Polly Peck International, last night was still believed to be holding last minute talks in Istanbul with possible buyers of some of his Turkish subsidiaries.

However, as the country's three largest industrial conglomerates ruled themselves out one by one as potential purchasers of any of Polly Peck's assets in the country, the prospects grew that Mr Nadir will return empty-handed to face his banks this morning.

Polly Peck officials declined to give any information about his activities ahead of today's crucial meeting with bankers in London which will decide whether the company survives in its present form.

"I think he is trying to grapple with two liquidity problems," said one banker. "There

"is Polly Peck liquidity problem and also Mr Nadir's own personal liquidity problem. He has very little time left to overcome them both."

In Istanbul, businessmen who understood Mr Nadir was negotiating a deal with the Cukurova Group, one of Turkey's main industrial conglomerates, to acquire up to 50 per cent of Vestel, Polly Peck's consumer electronics subsidiary in Turkey.

On his own behalf, Mr Nadir was said to be negotiating the sale of Imex Bank, the small Turkish merchant bank which he bought two years ago.

Cukurova is also negotiating to buy British & Commonwealth Merchant Bank in the UK for about £50m. The group earlier this year announced plans for a joint venture with Mr Nadir and the Peugeot group of France, and is

regarded as one of his very few allies in Turkish business.

However, by yesterday evening Cukurova publicly stated that it would not buy anything from Polly Peck due to a lack of resources.

Mr Nadir's presence in Istanbul was being concealed by officials at the company's elegant late Ottoman building near Taksim Square. Callers were told messages would be passed on to him, but said they did not know where he was.

Meanwhile, Mr Nadir's trading company, Nadir's Ticaret, was among six companies stripped of special government privileges allowing them to trade with the Soviet Union and China. Officials in Ankara said the move came because the company had exported less than \$10m last year and was not connected to Mr Nadir's present difficulties.

Mr Nadir did not expect to be able to see documents or to be given details of the actual evidence against him.

Mr Nigel Plenning, for the SFO, argued that Mr Nadir's application was "misconceived".

The SFO director had refused to give any information because this might prejudice inquiries now being carried out.

The judge said he would give his decision this morning on whether or not to allow judicial review.

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Interest payments help BNB Resources to £2.52m

By Richard Gourlay

BNB RESOURCES, the recruitment and regional advertiser formerly called Charles Barker, reported interim pre-tax profits up 22 per cent at £2.52m helped by £1m of interest from cash balances bolstered by last year's rationalisation.

Turnover fell £2m over the period, reflecting the sale of the Charles Barker public relations business and the merger of Ayer Barker, the consumer advertising agency. However earnings per share on the reduced balance sheet rose 46 per cent to 7.6p. An interim dividend of 1.5p (1.3p) was declared.

Mr David Norman, BNP's chairman, said the human resources business, including recruitment, advertising and management selection, had performed strongly, helped by two new accounts with British Airways and British Rail.

Executive search business in the financial services sector was down but in the industrial, retail and computing areas demand had remained reasonably good. The division reported operating profit up 32 per cent.

at £1.8m on income up 11 per cent.

The group's middle management recruitment business, NB Selection, which caters for executives commanding compensation packages between £25,000 and £75,000, raised revenue by 60 per cent, helped by four new regional offices.

Operating profits in the regional communications business, covering advertising and public relations, fell from £600,000 to £100,000 largely because of the loss of a significant account in Birmingham.

Mr Norman said BNB had benefited from its decision to concentrate on its human resources and regional communications business, a move that helped boost its cash balance by £1.2m to £1.8m.

He warned that business conditions were likely to become tougher in each market sector.

BNB planned to continue growing organically in the regional and human resources businesses but was also considering making acquisitions within its existing field.

The shares closed 3p up at 88p.



David Norman: strong performance from human resources business

NEWS DIGEST

Further slowdown at A Cohen

A FURTHER slowdown at A Cohen & Co in the six months to June 30 resulted in a 38 per cent fall in taxable profits from £2.13m to £1.29m. Figures for the 1989 year declined 17 per cent to £2.51m. Turnover for the period under review fell from £51.65m to £46.57m.

Following the results the shares fell 50p to 425p. They closed at 450p. The company, which makes non-ferrous metal ingots and reclaims and trades recyclable materials, said there was no sign of a recovery in the secondary aluminium market, a pre-requisite for a return to growth.

The interim dividend is maintained at 6.5p on earnings per share of 38.5p (7.6p).

Lister sees end to spinning losses

Mr Justin Kornberg, chairman, told the annual meeting of Lister & Co yesterday that action to tackle losses in spinning activities was at an advanced stage and would be completed by Christmas. As a consequence it was expected that these losses would be eliminated.

The year to March 30 the group suffered pre-tax losses of £1.27m (£1.63m profit), due to the effect of the knitwear industry downturn on the spinning division. Mr Kornberg said losses in that area had continued in the first half. However, the benefit of recent changes was expected to show through in the second half.

TR Far East net assets decrease 18%

TR Far East Income Trust, formerly TR Australia Investment Trust, reported net asset value down 18 per cent to 85p at the end of August 1990, compared with 103.6p a year earlier, after adjusting for share issues.

The directors pointed out that this outperformed the FTSE Pacific Index in sterling terms, which fell by 26.4 per cent over the period.

After-tax revenue for the year rose from £1.92m to £2.34m, while earnings per 25p share were up to 6.3p (adjusted, 4.1p), although the increase was assisted by two factors which may not recur this year – dealing profits from a subsidiary were included in consolidated revenue account and

the year ended June 30.

Silvermines Group, the Dublin-based engineering and technology company, reported halved pre-tax profits in the first half of 1990. Earnings fell from £4.14m to £2.05m or £1.83m sterling mainly because of a lower exceptional profit of

£1.5m in August.

The second half had started well. In the distribution division the Gulf crisis precipitated a uniquely high level of oil sales in August.

COMPANY NEWS IN BRIEF

CITY SITE Estates has disposed of its long leasehold interest at 17-22 Sloane Street, London SW1. The purchaser is Power Corporation.

COMPUTING SERVICES For Industry has acquired fellow IBM agent, Nova, from the administrative receiver. The takeover enhances CSI's position in the north. Plans have also been accelerated for a branch office serving south London.

CRAY ELECTRONICS Holdings has sold A.C.E. Packaging Design to Lin Pac Mouldings for £2.02m, paid in cash on completion. A.C.E. designs and manufactures polystyrene packaging products.

JEYES GROUP is selling the blowmoulding business of its subsidiary, Jeyes, to the LMG Fluency division of Lawson Mardon Group, Canadian-owned plastics company. The consideration of £1.25m is payable in two equal instalments.

PHOENIX TIMBER has acquired the stock, plant and machinery of the scaffold board business formerly carried on by B and W Scaffold

AH Ball hits low of 75p after warning on trading

By Nigel Clark

THE TALE of woe at AH Ball Group since it joined the USA has continued with its second profit warning in a year. The share price fell sharply from 130p to 75p yesterday after the water pipeline contractor said it had faced extremely difficult trading conditions in the six months to end-September.

The company, which was floated in June 1989, blamed the water industry delaying capital spending and the downturn in the construction industry leading to increased competition in its market.

It added that the postponing of projects had placed pressure on both levels of activity and margins. It had also resulted in the loss of a period schedule contract which had contributed turnover of £200,000 in the year to March 31 1990.

Trading results for the first half and the full year would be significantly below the comparable periods. The company may pre-tax profits for the six months to September 30 1990 were £609,000 with £1.22m for the full year. They compare with £670,000 and £1.41m.

At the time of the interim figures, expected in December, the directors said they should be able to comment further on the outlook for the rest of the present year and next year. However they remained confident about the group's prospects in view of the water industry's longer-term capital spending needs and the fact that it had a strong balance sheet with no borrowings and bank deposits of more than £5.25m.

The shares were floated in June 1989 at a price of 185p.

A H Ball

Share price (pence)

Date	Share Price (pence)
June 1990	185
July 1990	130
September 1990	75
1990	75

Source: Datamark

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Wills Group drops to £56,000 halfway

After exceptional non-recurring costs of £106,000, Wills Group saw pre-tax profit fall to £56,000 in the first half of 1990.

The profit came to 25.65p (£6.02m). Earnings were 4.07p (3.65p) and the proposed final dividend is 1.5p for a total of 2.25p (1.85p).

Gross rental and investment income rose 15.8 per cent to £12.96m (£11.21m) and revenue advanced 22 per cent to £10.27m (£8.83m). However, there was a loss of 29,000 (profit 27,640,000) from devaluation, and interest charges were up to £4.22m (£4.27m).

Asset value per share at June 30 was shown at 143.8p (132.75p).

Fast Forward Inns reduces losses

Fast Forward Inns achieved operating profits of £14,800 in the six months to June 30 and reduced losses at the pre-tax level from £221,900 to £8,800. Turnover rose 8 per cent from £2.75m to £2.92m.

The company joined the Third Market in January with 18 pubs, nine under the name of Sing and Leisure.

Mr Robin Thompson, the chairman, said yesterday he was confident that the company had turned the corner.

Plans were well advanced for acquisitions which would in most cases operate under the Sing and Leisure style.

Higher operating costs and interest payments held back the latest results. Operating costs came to £723,200 (£625,000) and interest was £11,500 (£53,500). There is no dividend payment.

Silvermines halved at £2.05m

Silvermines Group, the Dublin-based engineering and technology company, reported halved pre-tax profits in the first half of 1990. Earnings fell from £4.14m to £2.05m or £1.83m sterling mainly because of a lower exceptional profit of

£1.5m in August.

The second half had started well. In the distribution division the Gulf crisis precipitated a uniquely high level of oil sales in August.

Boards, for about £635,000 in cash.

RENTOKIL has further expanded its Tropical Plant Rentals subsidiary via US acquisition of \$2.1m (£1.1m).

Three of the acquisitions are added to the business in St Louis and Chicago. The fourth deal is the \$680,000 purchase of Botanica Decorativa in Washington DC. In addition, a \$400,000 deal has been completed to acquire the US manufacturing and distribution rights to the range of Randall Plant Containers.

ST MODWIN Properties has sold its Concord Business Park development near Manchester Airport to Ospray Investments for £28m.

STOREHOUSE has sold its 48.5 per cent stake in publisher Conran Octopus to Reed Book Publishing, its partner in the joint venture, for £1.65m.

TRANSPORT DEVELOPMENT Group has acquired a 75 per cent interest in Albatros Speditions, a German distribution company. Albatros specialises in the refrigerated distribution of fresh foods, particularly dairy products and cured meat.

CITY SITE Estates has disposed of its long leasehold interest at 17-22 Sloane Street, London SW1. The purchaser is Power Corporation.

COMPUTING SERVICES For Industry has acquired fellow IBM agent, Nova, from the administrative receiver. The takeover enhances CSI's position in the north. Plans have also been accelerated for a branch office serving south London.

CRAY ELECTRONICS Holdings has sold A.C.E. Packaging Design to Lin Pac Mouldings for £2.02m, paid in cash on completion. A.C.E. designs and manufactures polystyrene packaging products.

JEYES GROUP is selling the blowmoulding business of its subsidiary, Jeyes, to the LMG Fluency division of Lawson Mardon Group, Canadian-owned plastics company. The consideration of £1.25m is payable in two equal instalments.

PHOENIX TIMBER has acquired the stock, plant and machinery of the scaffold board business formerly carried on by B and W Scaffold

UK COMPANY NEWS

Aiming to keep the gorilla at bay

Hugo Dixon follows up AT&T's £180m acquisition of Iritel

WHEN AMERICAN Telephone and Telegraph, the US telecommunications group, bought Iritel, the UK information services provider, for £180m in September last year two fears were expressed about the acquisition.

The first was, in the words of Mr John Leighfield, Iritel's chairman, that the smaller company would end up being squashed by a 800lb gorilla.

The second was that there would be desertions among Iritel's staff, since the deal turned 14 top managers into millionaires and gave the next most senior 35 executives over £100,000 each.

Neither fear has yet turned out to be true. On the personnel front, only two of the top 70 executives have left before their normal retirement ages, says Mr Leighfield. And, although some managers have splashed out a bit by buying racehorses and fancy cars, Mr Leighfield's own extravagance has been limited to buying a new hi-fi set, a couple of new suits and taking a two-week holiday in Portugal.

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What motivates most of our people is to help Iritel achieve its mission of being successful," says Mr Leighfield. "So long as we believe we are being encouraged and being allowed to achieve that mission, people will not leave."

Now has Iritel ended up being squashed by AT&T, although Mr Leighfield admits that his monthly trips to the US are at least partly designed to avert that threat. "If they understand us, they won't do any thing silly," he explains.

However, although the acquisition does not appear to have caused significant problems, it has yet to produce dramatic benefits. The rationale behind the purchase was to marry AT&T's expertise in basic telecommunications ser-

vices with Iritel's knowledge of advanced telecommunications services and use the combination in an assault on the wider European market.

Iritel felt that it was too small on its own to take advantage of the opportunities in continental Europe which had been thrown up by the European Commission's liberalisation programme. The idea was that AT&T's resources could be combined with Iritel's entrepreneurialism without either being damaged.

Mr Leighfield lists six practical achievements of the past year in getting synergy between the two groups:

• **AT&T Iritel Computer Systems** was set up to market AT&T computer products in the UK with a former Iritel executive as the managing director.

• **AT&T Iritel Global Messaging Services** was established, combining AT&T and Iritel's electronic mail, electronic data interchange and facsimile services. Again, the managing director is an Iritel employee.

Iritel's network has been linked with AT&T's networks in the US and Japan, to allow the provision of global services.

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• and Intel has been able to use AT&T as a means of getting introductions to large US multinationals, although no business has yet resulted from this connection. One Iritel executive says that the AT&T name is a powerful advantage. Iritel originally planned to retain its name following the acquisition, but has decided to change it to AT&T Iritel in recognition of the advantages of the AT&T brand.

However, on the central objective of expanding in Europe, there has been no visible action.

Mr Leighfield explains that such things take time. The past year has been spent refine-

ing priorities (West Germany and France are the top targets), drawing up an expansion plan and looking at possible takeover targets and joint venture partners.

But if the positive side of AT&T's acquisition takes time to mature, is it not also possible that the negative side will also rear its head at a later date?

Mr Leighfield is alive to the possibility. He says that one of the main challenges of the next six months will be "keeping ourselves the nimble little animal we were and making sure the gorilla is there as a friend and supporter, not as an inhibitor."

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TECHNOLOGY

Carbon crosses the bridge

CARBON FIBRE cables are replacing the customary cables of steel in a pre-stressed concrete road bridge under construction at BASF's manufacturing site at Ludwigshafen in Germany. The 50-metre bridge, designed to take freight traffic over railway tracks, will be ready for stressing next month, and may be in service by next spring.

The project, funded by BASF at a cost of about DM5m (£1.6m), is seen as the prototype for a suspension bridge across the Rhine at Ludwigshafen, scheduled for completion by 1995. BASF intends to replace at least some of the steel suspension cables with carbon fibre.

Advantages claimed include a savings in weight of 80 per cent, little loss of cabin tension in service compared with steel, and high resistance to corrosion. Carbon fibre rope is also very resistant to fatigue.

BASF is collaborating with two Japanese companies, Tokyo Rope and Toyo Rayon, to manufacture the cable, for which it sees other uses such as bracing cables for ship superstructures and for high-voltage electricity transmission lines.

It makes cable by soaking bundles of carbon fibre in epoxy resin, and twisting them to a predetermined angle to form a "wire" of circular section 12.5 mm in diameter. Several wires can then be twisted to make the rope.

Early next year, BASF claims, it will have the biggest manufacturing capacity in the world for carbon fibre - 1,350 tonnes a year - when it completes a new 300-tonne plant in South Carolina.

As tendons for reinforcing concrete structures such as the new bridge, carbon fibre ropes have advantages over counterparts made from the Du Pont composite Kevlar, including a higher resistance to alkali attack from the concrete and lower rates of relaxation under strain, says BASF.

High cost is its main drawback. Carbon fibre ropes work out seven times as expensive as the steel ropes BASF replaces, although the company expects the price to fall.

David Fishlock

Lightweight carbon and glass fibre are just two of a number of high-technology composite materials which are threatening the market dominance of traditional metals such as steel, especially for the toughest applications in the car and truck industry and on oil rigs.

But before this family of materials, made of a chemical resin mixture reinforced with fibres, can replace their well-proven rivals on a widespread basis, composite manufacturers need to prove that they can mass produce components which are strong enough to bear the heaviest loads.

Glass fibre reinforced plastic, the most common composite, is already used for car bodies: the Saturn car from General Motors, unveiled yesterday, is one of the first family saloons made largely from plastic.

But one area where steel has held its own is where components bear heavy loads. This is beginning to change too, and manufacturers are showing that certain high-strength components make viable alternatives.

In the oil industry, Shell is designing a rig for the Norwegian Troll field which will make extensive use of structural glass fibre composites for walkways, handrails and other structures which have to bear heavy weights.

David Young, the managing director of Fibreforce Composites, the Shell subsidiary in the UK which is designing the structures for the rig, says these materials have reached the stage where it is possible to stock a full range of up to 30 different engineering shapes in glass fibre reinforced plastics, "just like a steel stockholder".

He says the US market for structural composites is worth about \$400m a year and is growing at 20 per cent a year. In Europe the market is worth about \$75m and is growing.

In the car industry the prize for component manufacturers which succeed in implementing speedy production processes for composites is a cut in the cost of components by 30 per cent over traditional steel car parts, says Peter Sheard, the manager of advanced composites at Pera, the research centre at Milton Mowbray.

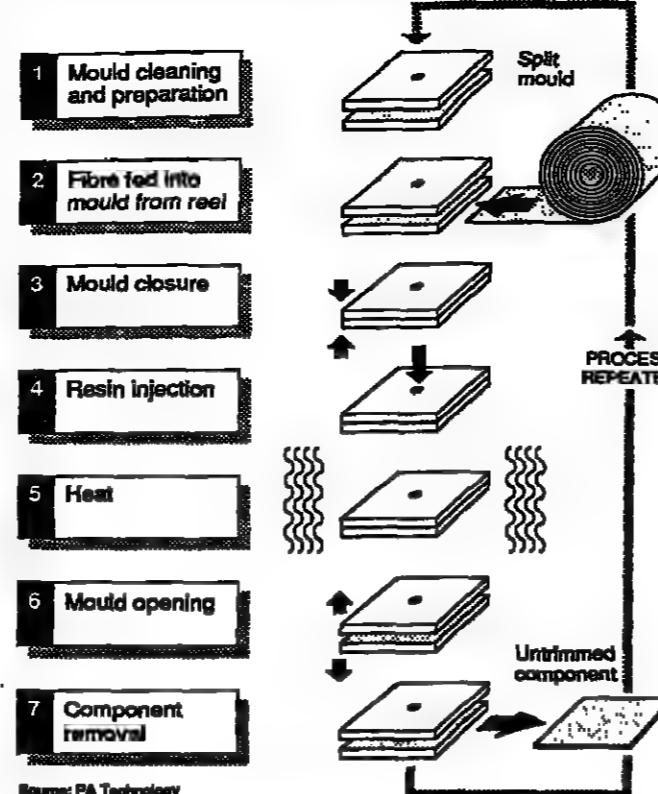
A struggle has already begun between European manufacturers to find solutions to the problem of mass producing lighter, stronger parts and has even led to a battle in the European Patent Office in Munich.

The dispute is between GKN, the UK engineering company,

Lynton McLain looks at the viability of mass producing composites as strong as steel

Challenging the heavies

Resin transfer moulding



Source: PA Technology

and BASF. They are struggling to get rights over patents for the mass production process of composite leaf springs - the long, flexible curved shapes that support vehicle axles.

GKN Composites, the subsidiary which makes the leaf springs, claims to be the only volume producer in Europe of these components. It has mastered the art at its factory in Telford, which is more like a textile plant than a car components factory.

The battle between the two companies goes back to a patent filed by GKN in the UK in the early 1980s. When GKN subsequently filed the same patent in the European Patent

Office in Munich, BASF opposed it, saying the mass-production process is so general that it should not be deemed subject to a patent.

High strength, structural composites are difficult to mass produce, mainly because of the difficulty of getting enough fibres, which do the reinforcing, into the resin, which holds the fibres together. High pressure is needed to squeeze the resin into densely packed fibres. This can distort the fibres and reduce the strength which the high density was designed to achieve.

Today's low strength automotive applications, such as body panels, have about 30 per

cent of their weight in fibres, but for high strength materials the fibre content has to be at least 55 per cent.

The GKN process for making the leaf springs involves the moulding of glass fibre pre-impregnated with resins, under pressure. A continuous sheet of impregnated glass fibre is produced and chopped into lengths for the leaf springs. John Dimmock, the engineering director of GKN Composites in Telford, says 100 or more layers of the paper-thin impregnated fibre sheets are used to make each spring.

But this technology for mass producing composite parts could soon be superseded by more efficient processes. Pera has launched a £5m project to demonstrate resin transfer moulding (RTM) techniques for mass production of load bearing car components, and is looking for funding under the European Eureka programme as well as looking for industrial partners in France, Italy, and the UK.

In the RTM process the fibre is not pre-impregnated, but inserted during the process when the fibres are bonded together into the component. Sheard says that one aim of the programme is to squeeze more fibres together, to give the necessary strength for use in structural applications. The aim of the Pera project is to demonstrate the manufacture of one component a minute, equivalent to 1m parts a year, the volume demanded by the car components industry.

The Ford Motor company has sponsored a project at Nottingham University which aims to transform resin transfer moulding from a low-volume, labour-intensive process into an automated volume-production technique.

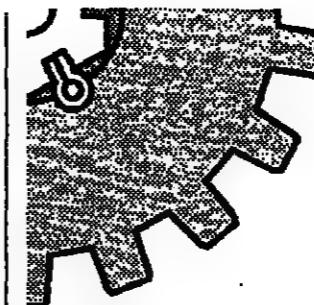
Continuity is possible because the raw material for structural components is reels of glass or carbon fibres. Reels of fibres would feed one end of a line and composite parts could be produced continuously at the other end, as is already happening at GKN.

Aside from the leaf spring, one of the few other successful composite weight bearing parts has been the carbon fibre prop shaft from GKN. This is a long rod which takes the engine power to the wheels and requires no support in the middle, unlike steel shafts that are so heavy they need heavy bearings to take their weight. It is mass produced by GKN's French subsidiary Glaesmer Spicer near Paris and used in the French Renault Espace passenger vehicle.

Flash memory is non-volatile, which means that it remembers when the power is turned off. A hidden advantage, that will appeal to frequent fliers, is that flash memory cards can pass safely through airport security X-ray machines.

One catch is the cost.

Intel's 4 megabyte card will sell for about \$1,200 - nearly 10 times the price of a floppy disk drive. However, prices will come down if flash memory is widely adopted.



WORTH WATCHING

by Della Bradshaw

Memory that is as quick as a flash

THIS week, Intel Corporation introduced a "flash memory card" which can store up to four megabytes of data, or four times the storage capacity of most floppy discs, writes Louise Kehoe.

Intel is promoting the credit-card-sized package as a replacement for disc drives in notebook-sized computers.

The lower power consumption of flash memory means that the heavy and bulky nickel-cadmium batteries used to power most portable computers would no longer be needed. A notebook-sized computer with a flash memory card would run for about 50 hours on two AA size batteries, Intel says. It should also be possible to build notebook computers weighing just a couple of pounds.

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The package will also incorporate ways of performing other tasks - such as calling the stewardess.

Keeping tabs on wandering cows

ELECTRONIC tags that can be implanted in the body of farm animals could be a vital step towards combating "mad cow disease" (or BSE) and other livestock diseases, writes Gran Manuel.

Because many of today's livestock tags are attached to the ears, which are removed soon after slaughter, information on the carcass is easily lost. However, an electronic tag implanted in the main carcass, possibly in the skin under the neck, can hold data on the animal from birth until the final stages of slaughter.

A solution, comprised largely of sodium silicate, is

ma's date of birth, ownership and history, giving farmers full feedback. If any of these animals are found to be diseased, it can be traced.

Such a system is now being developed by Smart Tag Security and Data Retrieval Systems, of Shropshire, with backing from the British Technology Group. One difficulty, however, lies in implanting the tag - consisting of a silicon chip that can be read by radio and costing perhaps £1 - so that it does not move afterwards and cause harm to the animal.

Sun shines on a cheaper dish

NOBODY doubts the value of solar energy. The only problem is that the equipment needed to harness the sun's power is expensive.

Now a parabolic dish, used to reflect the sun's rays, has been tested which promises to bring down the costs of solar energy. The dish, developed by the Sandia National Laboratories, in Albuquerque, and Solar Kinetics, in Dallas, uses a thin metal membrane in place of the traditional glass mirrors. The membrane is given a curved shape by alternately applying hydrostatic pressure and vacuum during the fabrication process.

Water-skis head for high seas

WATER-skiiing is no fun in choppy water, as any amateur sports person knows. So an American company has invented an alternative skii, which resembles a cross between a surfboard, a room chair and a miniature hydrofoil, to help overcome the problem.

The airchair, sold by Hot Shot Marine, of London, consists of a compression-moulded water-skii, about 12m across and 48m long. Attached to the top is a seat, and to the bottom an aluminium alloy shaft tipped by two hydrofoil blades. As the skii rides up through the water, it rises up on the blades, reducing the contact between it and the sea.

Comcast: Intel: US: 916 351 2748; Sandia: UK: 0703 861 0000; Smart Tag: UK: 0174 891500; Sandia: US: 505 644 8066; Hot Shot: UK: 081 531 7819.

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FINANCIAL TIMES
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GOLD FIELDS COAL LIMITED

(Incorporated in the Republic of South Africa)
(Registration No. 01/0124/06)

ISSUED CAPITAL: 16,862,721 shares of 50 cents each

Quarter ended 30 September 1990

Quarter ended 30 June 1990

Quarter ended 30 September 1990

Operating Results (Tons 000)

Coal mined 2,645 2,890 7,788

Coal sold 1,887 2,173 6,088

Financial Results (R'000)

Sales 56,944 67,154 183,817

Cost of sales 47,687 56,369 154,443

Gross Profit 9,257 10,765 29,374

Sundry revenue - net 809 1,857 4,420

Profit before tax 10,086 12,442 33,794

Tax 5,703 3,405 16,084

Profit after tax 4,383 9,037 17,710

Capital expenditure 2,605 2,130 5,805

Dividend 2,605 8,745 6,745

NOTES:

(1) Tax in the March 1990 quarterly report. It was noted that adjustment had been made in respect of the proposal in the Budget to treat consumable stores as stock for tax purposes. In terms of the 1990 Income Tax Act now promulgated, however, this adjustment is not required until the 1991 financial year and the tax has been calculated accordingly.

(2) Capital Expenditure: The unexpired balance of authorised capital expenditure at 30 September 1990 was R73 million.</p

Weekend FT

What is the FT getting up to this Weekend?



■ The Sevso plate: one of the finest Roman treasures ever to have been recovered. But where did it, and other recent "finds", come from? Anthony Thorncroft reports on the authorities' attempts to find an answer.

■ Your Money, the EMS and the markets: Barry Riley assesses the longer term effects of Britain's full entry into the European Monetary System. Plus answers to some of the questions investors are now asking:

Is this the time to take out a foreign currency mortgage? Should share portfolios be shifted towards Europe? How should savers respond?

Will the housing market start to move again?

■ Wartime resistance and Churchill's secret agenda: Anthony Verrier describes his researches into the tangled motives which shaped the great British leader's policies towards European

resistance movements, sometimes with unhappy results.

■ Food: Nicholas Lander on the chef who cooked up a tasty financial deal. Philippa Davenport and Giles MacDonogh feast on mushrooms

■ Travel: a two-page focus on taking a cruise

■ Sport: Michael Thompson-Noel on the fantasies and bogus values that undermine British racing. Television rights and big time sport — report by Peter Berlin

■ Gardening: Robin Lane Fox described the grand history and the elegant beauties of a great garden near Lucca in Italy

■ How to spend it: Lucia van der Post on why some men smell more attractive than others

■ Books: William St Clair on Isaiah Berlin's writings, Malcolm Rutherford on the Howard biography of Richard Crossman

COMMODITIES AND AGRICULTURE

Mining companies to set up environment council

By Kenneth Gooding, Mining Correspondent

SOME OF the world's biggest mining and metals companies yesterday agreed to set up a new organisation through which the industry will respond internationally to the growing pressures it faces on matters relating to health and safety and the environment.

Among the companies initially involved in the so-called International Council on Metals and the Environment are the Xstrata Corporation of the UK, the Anglo-American Corporation of South Africa, Western Mining of Australia, Noranda of Canada, Mitsubishi Metal Corporation of Japan, Industrias Peñoles of Mexico and Asarcos of the US.

It is the first time in its long history that the mining industry has felt the need to respond on an international rather than on a country-by-country basis to environmental pressures.

UK farming 'in parlous state'

By David Blackwell

FARMING IN THE UK had reached "a very parlous state" as it plunged deeper and deeper into the red, Sir Simon Gourlay, the president of the National Farmers' Union, said yesterday.

Farmers are already suffering from crippling UK inflation and interest rates, as well as problems affecting the whole of EC agriculture, Sir Simon told the 100-member NFU yesterday. "These pressures are driving us into recession, which threatens thousands of family farms and the jobs of thousands of workers, with potentially devastating consequences for the rural economy and the upkeep of the countryside."

The NFU estimates that there has already been a 5 per cent decline in the last five years in the number of what it calls professional farmers, who

produce 98 per cent of the UK's food. Mr Sean Rickard, the union's chief economist, said yesterday that an estimated 50,000 of the present 140,000 farmers will go out of business, spread over a number of years, if current policies continued.

Later this month the NFU is staging a mass meeting at Central Hall Westminster as the start of a campaign to win public understanding and backing in both Westminster and Brussels. Sir Simon will also be holding at least one meeting with Mr John Gummer, the agriculture minister, before meeting the Prime Minister to put his case.

Leaving the market to sort out farming would not work, Sir Simon said. "We have to convince Mrs Thatcher she has to throw away some of her ideological commitment to pure market forces," he added.

Bulgarians threaten to burn tobacco

By Ventsislav Tsolov in Sofia

BULGARIAN TOBACCO growers have warned the government that this year's crop could go up in smoke prematurely if their demands for higher prices are not met. They will not sell to the state at the planned price levels, the Federation of Independent Agricultural Trades Unions told officials at a meeting this week; and Duma, the socialist daily, has reported that planters would burn the tobacco rather than sell it dirt cheap.

Representatives of some 300,000 tobacco growers came to Sofia for talks with the state company Bulgartabac and the

ministry of agriculture, food, wine and tobacco industries. But state officials refused to take part in any discussions on the basis of the planters' proposal for a price rise of 3 levs (37p) a kilogram.

State officials insisted that would be excessive, but the peasants stood their ground and said the increase was vital; their price proposal would not give growers even the minimum Bulgarian income, they claimed.

After a fiery debate planters proposed a special commission to work out in 10 days a mutually acceptable deal. Mean-

while flatuca called for a boycott of sales to Bulgartabac.

According to the ministry of foreign trade, failure to settle in Bulgaria, the monopoly exporter, and Bulgaria as a whole facing heavy losses on world market sales. And a senior foreign trade official warned that planters' demands might push up world tobacco prices and unbalance the market.

Bulgaria is a major league tobacco exporter. Its growing tobacco is added to practically all blends of pipe and cigarette tobacco because of their famous taste and aroma.

UK gives EC farmers unexpected cash fillip

By Tim Dickson in Brussels

IT IS unlikely that Mrs Thatcher, the British prime minister, or Mr John Major, the chancellor of the exchequer, intended it, but sterling's entry into the Exchange Rate Mechanism of the European Monetary System this week has provided a modest boost to the incomes of many continental European farmers.

The half per cent increase in many EC prices will not ease the anxiety of small producers alarmed at developments in the international trade talks known as the Uruguay Round - but for large producers in particular the bonus is not to be sniffed at.

The explanation can be found in the way that the value of the pound sterling has appreciated since the modest EMS realignment in January involving the Italian lira. Its arrival inside the mechanism at a level of DM2.35 has not only led to its own protection against the devaluation of the weaker EMS currencies

but has automatically forced a devaluation against the euro and all the other currencies in the system.

This immediately opened up so-called "negative monetary gaps" of 0.56 per cent for the narrow band EMS currencies - including the D mark and the Dutch guilder for products other than cereals. Students of agri-monetary matters were pointing out last night that this was the first time since 1969 that these two "hard" currencies had been in such a position.

The devaluations were not big enough to create any new monetary compensatory amounts (MCAs), the taxes and subsidies designed to even out the impact of currency fluctuations on intra-EC trade. But under the rules of the agri-monetary regime small "gaps" have to be dismantled at the first EC management committee after a realignment.

The result is a half per cent point increase in prices in all the "narrow band" EMS countries. German and Dutch cereals producers are not annoyed.

Ironically British farmers - whose Government started it all - get no change in the green pound. With sterling nudging the top of the projected EMS band, it is technically possible that the UK could find itself in the unfamiliar position of having positive MCAs.

While flatuca called for a boycott of sales to Bulgartabac. According to the ministry of foreign trade, failure to settle in Bulgaria, the monopoly exporter, and Bulgaria as a whole facing heavy losses on world market sales. And a senior foreign trade official warned that planters' demands might push up world tobacco prices and unbalance the market.

Bulgaria is a major league tobacco exporter. Its growing tobacco is added to practically all blends of pipe and cigarette tobacco because of their famous taste and aroma.

Japan worried about metals supply

By Kenneth Gooding

JAPAN IS very worried that the world will soon run short of base metals. So its Ministry of International Trade and Industry has started a determined campaign to encourage Japanese companies to become even more aggressive in their world-wide search for these vital raw materials.

Among other things, Miti is asking the Japanese government to change its own rules so that much more state cash can be put behind very high-risk exploration ventures carried out by private-sector companies.

The Japanese government already offers exploration loans for a few strategic metals. These do not have to be repaid unless a viable deposit is found. Miti wants this scheme to be extended to a wider range of metals, particularly to copper and zinc.

The ministry is also calling for a revival of exploration and mining in Japan itself. Since 1970 the domestic industry has faded from one with 246 mines employing about 34,000 workers to one with only four large-scale mines and 22 very small ones and fewer than 2,500 employees.

The review suggests that exploration risks will increase and returns fall as ore deposits are found at deeper and less accessible locations. It also suggests "the resource problem could become serious" because of the low level of exploration expenditure world-wide, the generalised unevenness of that expenditure; environmental problems; and the concentration of the mining industry into fewer groupings.

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FINANCIAL TIMES SURVEY

NORTH OF ENGLAND

Friday October 12 1990



Wholesale change in the North's economic base has meant that recession has not yet affected a part of Britain which always used to be one of the most vulnerable. But can this last? Ian Hamilton Fazey, Northern Correspondent, reports from a worried region

Severe test lies ahead

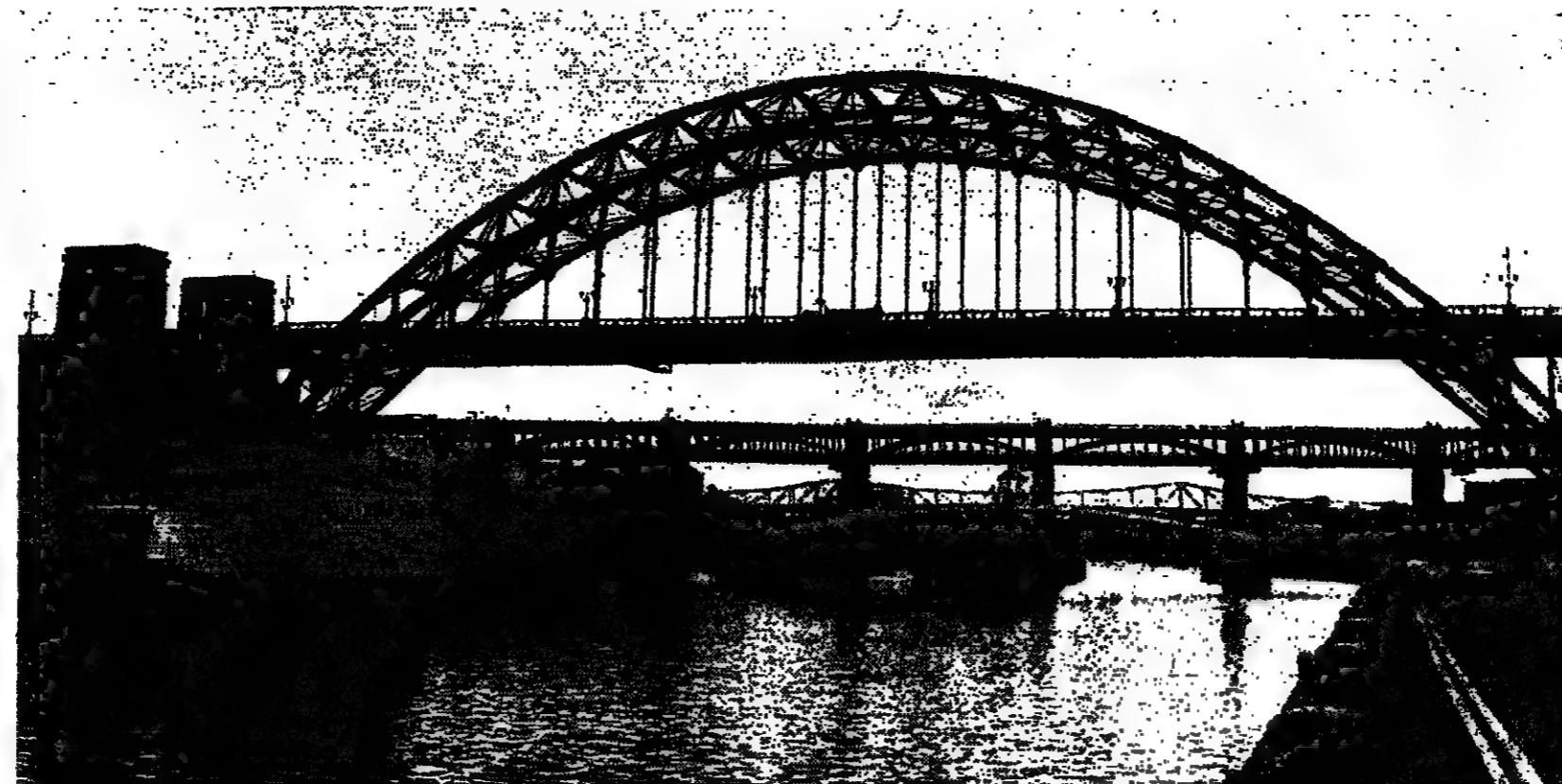
JUST AS it was emerging from the painful process of successfully restructuring its economy, the first signs of recession are appearing in the north of England. How it will cope will severely test a transformation it is still trying to complete.

The "North", in this instance, is the government's "standard" economic region of north-east England and Cumbria. With only 5 per cent of UK gross domestic product, it has always been peripheral to the bigger and more buoyant economies of Yorkshire and Humberside and the north-west, so it has always been more vulnerable to national economic downturns.

Before, it would have been in deep trouble by now. The old north was dominated by coal, steel, heavy engineering, chemicals and shipbuilding. Many factories were subsidiaries of large companies: local day-to-day management was subject to strategic control from headquarters far away.

The prevailing industrial culture was of big employers with big payrolls. Successive generations worked in the same industries; people grew used to work being provided for them; the atmosphere was generally anti-entrepreneurial.

If the national economy faltered, affect on demand impacted locally. If cost savings could be achieved by closing down a northern branch factory, they were



The Tyne Bridges, Newcastle: how will recession affect the transformation which is taking place in the North?

Some, like Vaux and Swan Hunter, have emerged strengthened, as highly successful companies. Even though some have continued to rationalise, they remain part of the industrial bedrock, creating jobs among suppliers. Moreover, because they have to live and prosper in the region, many have taken a leading role in a host of initiatives such as science parks, retraining programmes, venture capital funds and enterprise agencies.

At the same time, British Steel (Industry) poured help into Consett, Hartlepool and Cumbria with a mixture of venture capital, secured, unsecured and soft loans, and managed workshops. It has also backed enterprise agencies throughout the north, ensuring that potential entrepreneurs have access to advice as well as working capital.

Mr Laurie Haveron, the regional head, puts the investment at £3.8m in ten years involving 490 projects with fledgling and expanding companies. Another £1m has gone into the enterprise agencies. But even with British Coal

Enterprise now providing more of the same in coal closure areas, and every local authority offering financial help, training or subsidised accommodation, the strategic problem of losing entire industries from the old economic infrastructure remains.

But in 1984 the north-east won Nissan, Motor manufacturing, a new industry for the region, was added to the infrastructure. Suppliers of components, goods and services and a stream of Japanese companies followed in Nissan's train.

Mr Peter Carr, now chairman of County Durham Development Company but at the time a senior civil servant, says: "The psychological importance of Nissan cannot be overestimated. Everyone sank their differences and worked for the common good. Afterwards, we analysed what we had done right. It was from this that the Northern Development Company (NDC) was eventually born."

The NDC is supported by all local authorities and several hundred companies in the private sector, is now England's model agency

for winning inward investment from abroad or elsewhere in the UK.

Fujitsu last year decided to set up its main European microchip factory in County Durham, bringing Japanese investment in the north-east now to more than £1bn. Crucially for economic restructuring, it secured the position of electronics in the region's new industrial mix.

The other significant step in promoting change, however, was the designation in 1987 by the government of two urban development corporations, one for Tyne and Wear and the other for Teesside.

On Teesside, Mr Duncan Hall, the chief executive, concentrates on marketing rather than land strategy. He is trying to bring a wasteland of 12,000 acres in the middle of conurbation into use and, as he puts it, create in five years the same

economic, industrial and cultural impact that took ICI 50 years. So far he claims a staggering £1.2bn of committed investment by the private sector over the next few years.

Mr Alastair Ball, his opposite number at Tyne and Wear, is using the built-in appeal of Newcastle as the regional capital to attract blue-chip investment to ribbons of disused riverside land. The big coup so far has been British Airways' national ticketing operation in Newcastle Business Park.

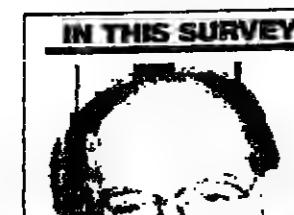
Both corporations have ensured the presence of another big block in the industrial mix - offshore construction and servicing.

"Recovery of our manufacturing industry is fragile," says Mr Jeremy Beecham, leader of Newcastle City Council. "We also need many more good quality service industry, white collar jobs for better balance. The last year has been good, but it would be awful if, because of a national recession, we could not build on it."

Tyne and Wear Development Corporation's flagship project on the Newcastle quayside has been stalled by the business failure of a local builder and the difficulties facing London property developers, who were backing it. It may still be rescued, as was the new Capthorne Hotel - now being built on the riverside near the main Tyne bridges, after the collapse of Rush & Tompkins - its builder.

Problems like this are likely to loom larger in the coming months. Many will be solved, but there is a widening and understandable apprehension.

On the plus side, Nissan and



Jeremy Beecham, leader of Newcastle City Council

■ Inward investment: achievement has been considerable

■ The entrepreneurs: a new spirit is in evidence... Page 2

■ Teesside: moving towards regeneration

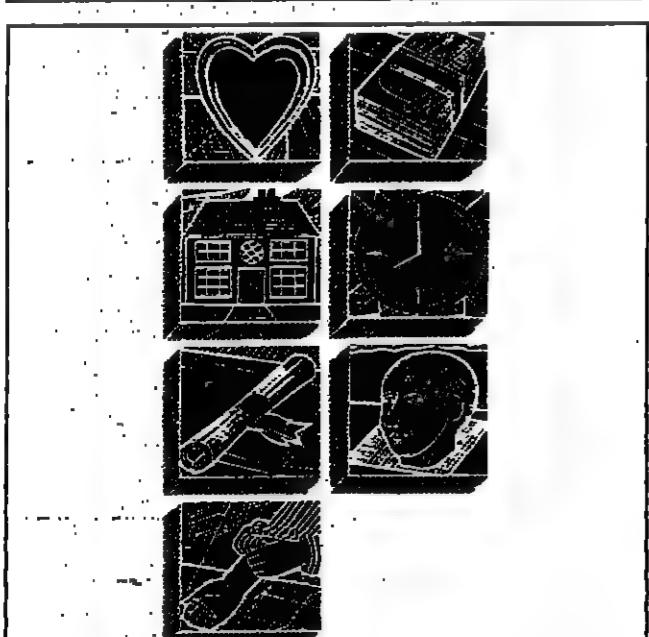
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NORTH OF ENGLAND 2

BY THE beginning of the 1980s the north of England had developed one of the greatest so-called dependency cultures in the United Kingdom.

Not dependent in the sense that great numbers of people were living off the state, but reliant in that most of the adult male population worked for large companies owned by someone else, often within unionised blocks.

In 1975 it was estimated that one third of the adult male workforce was employed by the three big industries, shipbuilding, coal and steel and their related engineering concerns. In the 1970s there were only 30 publicly quoted companies which were indigenous to the North.

The region was not completely devoid of entrepreneurs. Mr John Hall of the developers Cameron Hall became well known as the builder of the huge and successful Metrocentre at Gateshead. Mr Joe Robertson is said to have made a fortune from the refurbishment of city centre public houses in Newcastle.

Both of these men's successes have, in a sense, been by-products of the dependency culture. Because of the high level of unemployment and the constant threat of joblessness posed by declining industries, the people in the north are generally not as heavily mortgaged and do not carry as much debt of any kind compared to their counterparts in the south-east.

Those that are in employment enjoy high disposable income. In the centre of Newcastle and in Gateshead today there is ample evidence that as talk of recession is rife in the high streets of the south-east of the country, the consumers in the North are continuing to spend.

These kind of retailing developments apart, however, the economic profile continued, until recently, to be that of dependency with all that goes with it: branch factories, the lack of small businesses and particularly the shortage of managers willing to go it alone.

This is now changing, with small units springing up on industrial estates and business parks where steel mills and coal mines used to be.

Mr John Carter of the venture capitalists 3i says that his bank has been in north-east for 25 years. But it has only been

The former dependency culture is branching out

Enterprise emerges

in the past few years that managers have been willing to set out on their own or indulge in management buy-outs.

This has reflected to some degree a realisation of what has become available in terms of loans and venture capital. But it is also the result of a greater spirit of enterprise in the North.

Mr Keith Stephensen of Pure

Venture capitalists such as 3i often take on high risk for a high return

Platt was 40 years old when he decided to set up his own company in 1988. He had a background in packaging. He says he was very happy at the Bowater group where he was managing director of one of its subsidiaries.

Bowater, he says, is a "smashing" company. It was just that when he put his idea to the company it was not ready to take it up. His marketing idea was simply to make plastic bottles or containers for milk.

He estimated that only 8 per cent of the more than 7bn litres of milk packaged each day was in plastic bottles. Of this 8 per cent, one company — Plysu — had around 70 to 80 per cent.

Plastic bottles for milk could not only be cheaper than glass or cardboard but also more environmentally friendly, Mr Stephensen said. He thought he saw a large growth market.

He went to see 3i with his idea and was told to draw up a business plan. The real problem for him, like others starting out, was the lack of capital. He had enjoyed a good salary and standard of living as a manager with Bowater, but his only real assets were as he puts it, "myself and some equity in my house".

Mr Stephensen, again like others, is fairly critical of the clearing banks. The clearers will only make secure lending against assets. In the case of small businesses these assets usually mean debtors who owe

money against goods. If you are not producing anything at all, you have no debtors and thus no assets.

Mr Stephensen says that in the North there was no tradition of clearing banks making risk investments. But in the 1980s in the region various other sources sprung up. It is a development area so there were regional development grants, and there still is regional selective assistance.

British Steel (Industry) was set up in the seventies to help in areas where it used to be active. It is increasingly becoming like a venture capitalist, but it still does give what might be termed soft loans. British Coal also gives loans. Some money is available from the European Coal and Steel Community Fund.

Cheap factories are built by English Estates at Consett, the old Steel town and elsewhere. The Derwentside Industrial Development Agency can help out in various ways. There are local authority aids. Last, but not least, there are the venture capitalists like 3i which will often take an equity stake on the basis of high risk and a high return if the operation is successful.

The trouble is that each of these possible sources of finance often has limits on how much of project it will support. Mr Stephensen needed to raise over £800,000. With the help of 3i he managed to put together what he calls a very complicated package.

He raised money on his house and now has a mortgage of £120,000, which is very high for this part of the world. The best part of the package was the regional development grant. He says this really is a windfall since it does not have to be paid back. In all he says his debt to equity ratio is about four to one.

Other parts of the package he is not so happy about. The British Steel participation is in the form of cumulative convertible preference shares which could be expensive in the long run. The 3i investment could work out to be extremely profitable for the

bank, but Mr Stephensen expects that 3i is still nervous about the clearing banks.

"Your overdraft is your working capital. Yet the local bank manager can just call it in if he is in trouble with his lending elsewhere and bring the whole house down."

One of the clearing banks has run into difficulties with its lending ratios by forcing too much debt on existing businesses when times were good.

Mr Stephensen is sanguine about his prospects. He employs dozens of people. He is cagey about discussing his valuation but says that in value terms he reached a seven figure turnover in 1988 and made a profit in that year, his second year of operation. He is looking to expand at Consett.

One of his neighbours there is Derwent Valley Foods one of most publicised start-ups of

recent years.

The company was a green field start-up in 1982. It got off the ground when four friends in the food and packaging industry decided they wanted to run their own business. Mr Roger McKechnie, the chairman and the managing director had gone as far as he could with his company. The only way he could progress, he said, was to go to London.

Using equity in their property, funds from British Steel,



Construction at Newcastle Business Park: the changing face of the North

new quality control systems were introduced. Derwent Valley Foods estimated that £100,000 was needed to overcome the crisis.

In the event 3i guaranteed a further £100,000 bank facility. Not all this was needed, but it had the effect of taking 3i's equity to 30 per cent.

This act of faith in the company by 3i neatly illustrates how the bank works. If Derwent Valley Foods company were to be capitalised, notionally on a price/earnings ratio of, say, 10, the company would roughly be worth £1m. So for an investment of just over £200,000, 3i would be sitting on equity worth £3m.

Both these companies are so far successful. They show that taking a risk and showing some entrepreneurial spirit can pay off handsomely not just for the founders but for the bankers. But they also show that for all the help and assistance available to would-be entrepreneurs, there are also some impediments. Mostly the enterprise spirit needs to reach the clearing banks.

Stewart Derby

ian Hamilton/Perry

INVESTMENT

Scoring new goals

THERE ARE lessons to be learned from northern England about persuading foreign and British companies to invest in factories and jobs, for even apart from fibre of recent Japanese investment, the scale of achievement is considerable.

Dr John Bridge, chief executive of the Northern Development Company (NDC), can count £1.5bn of foreign investment in the latter half of the 1980s alone, creating 16,270 new jobs in over 150 projects.

Many of these investments are in "sunrise" industries that are likely to last. Sunsect industries, such as coal, steel and shipbuilding, which employed one in three men as late as 1974, now account for only one in 40.

The automotive and electronics industries are principal new building blocks in the region's industrial infrastructure. Inward investment, not indigenous growth, that is making them that.

The lessons date from about 1984, when many disparate and often parochial authorities in the region started working more effectively as a team in the inward investment market. It is from then that the region's present systematic and effective marketing can be traced. For 1984 was the year Nissan decided to go to Sunderland.

"Winning Nissan proved it was better to work together than fight each other," says Mr Peter Carr, a former senior civil servant in the region who now chairs the County Durham Development Company. "It also proved to everyone that it was worthwhile. Nissan was big league."

However, because of Nissan's high profile, the north's wider and earlier achievements are often overlooked — and without them the Nissan coup would probably have been impossible. For through them the region had already proved, vitally, the adaptability of its workforce.

Black & Decker — which now operates the biggest domestic power tool factory in the world at Spennymoor, County Durham — is a leading example of an inward investor taking root and flourishing in the ensuing generation.

Indeed, pre-Nissan successes mean that the largest group of inward investors is from the US, with over 120 companies now established. They include Bristol Myers, Cummins Engines, Black & Decker and

Si and a variety of bank loans and regional grants, the four raised the money, and had a loan to equity ratio of around seven to one. The unusual aspect of their plan was that they had no specific product.

Seeing a hole in the UK market for premium snack foods, the directors went around the world looking for products. They came up with four: tortilla chips, California corn chips, mignons morsceaux and shanghai nuts. These were marketed

under the Phileas Fogg label as foods from around the world.

The calculation that there was a gap in the market was correct. More products have been added. Last year's turnover was £1m and profits were £1.4m.

It has not all been plain sailing. In 1984 the company expanded too rapidly and had trouble maintaining output. Customers had to be rationed as production reached its limits. New staff needed training.

Under the NDC act as captain.



Peter Carr: work together

be less important than the problem-solving skills the north has now developed to make it as easy as possible for prospective investors to move in.

The development of NDC — a partnership of local authorities and local industry and commerce — is part of the growth of co-operation between all the parties.

The successful emergence of the County Durham Development Company illustrates the point. It was set up by its eponymous county council three years ago to counter the prospect of investment being sucked into the UDCs. Now, it is one of a team that includes the UDCs, the NDC and the local authorities. Take any one of them away and Northern United is playing short. The NDC acts as captain.

The government has recognised its role by seconding staff to NDC headquarters. Mr Les Henson, chief executive of the Durham company, says that when an industry is fed into the system, sites all over the region are pooled and ranked for suitability.

"We compete, but it's a unique set of requirements — come together that can only be satisfied in one place." Northern United then starts playing in earnest. The team looks like scoring many more goals.

Ian Hamilton/Perry and Stewart Derby

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NORTH OF ENGLAND 3

Tracy Corrigan examines results of regeneration in Teesside

A new landscape rises

THE CELEBRATED walk made by Mrs Margaret Thatcher in the wilderness of Middlesbrough's inner city defilement in 1987 marked the start of a new phase in the regeneration of the region's once woefully dependent economy.

New shopping, housing, leisure and business complexes are rising from a landscape still dominated by cooling towers and chimneys.

The wilderness blessed by Mrs Thatcher three years ago is now best negotiated by land-rover. A giant building site three times the size of Canary Wharf, Teesside and Teesside Park together constitute the largest project under the aegis of the Teesside Development Corporation, one of the UK's six urban regeneration corporations set up in 1987. The site is being transformed into a vast shopping, housing and leisure complex, one of a handful of developments designed to provide the "critical mass" which will spur fresh investment in the region.

Teesside's efforts to diversify its economy run counter to its historical and social traditions. Its three-pronged industrial economy built on chemicals, steel and ship-building seemed to guarantee prosperity and

Efforts to diversify the economy run counter to the region's tradition

"jobs for life" until the early 1980s when paternal employers such as Imperial Chemical Industries and British Steel were forced to shed thousands of jobs.

We used to say, not "I work for ICI", but "my family works for ICI", said a local. But after a prolonged period of dynamic growth since the 1920s, ICI's workforce dropped from 30,000 in the 1960s to its current level of around 18,000, with the bulk of the losses in the early 1980s, at the time of the last oil shock.

According to Mr Peter Cewe, chief executive of Teesside Chamber of Commerce, 8,000 jobs were lost in the region in a ten-year period. In

Hartlepool, 25,000 jobs were cut out of a working population of 40,000, says Mr Alan Humble of the Hartlepool Enterprise Agency.

Although both ICI and British Steel now run thriving operations in the area, increasing automation has made such labour-intensive capital rather than labour-intensive.

"We have to accept that we can no longer be supported by heavy industry," says Mr Tom O'Connor, national chairman of the Confederation of British Industry's Smaller Firms Council and a past chairman of the CBI Northern region.

The long reliance on a narrow industrial base stifled the growth of entrepreneurial spirit.

"Teesside has suffered from a lack of companies between the very big and the very small," says Mr John Kirton, managing partner of KPMG Peat Marwick McLintock. There are some notable exceptions, such as MTM, the specialist chemicals company. Set up by two ex-ICI managers six years ago, it is now a listed company employing 700 employees with a turnover of £63m in 1989.

But many locals went into business "because they wanted jobs, not because they wanted to run their own businesses", says one observer.

To read the lack of entrepreneurial spirit as an indigenous characteristic is to misunderstand the economic structure of the area, according to Mr Duncan Hall, Middlesbrough's chief executive of the Teesside Development Corporation. "Entrepreneurial spirit is a gift phrase. The opportunity to diversify did not exist," he says.

To create such opportunity is the role of the TDC. Mr Hall wants to have the same economic impact in five years as ICI had in 50 years, stimulating over a billion pounds of investment. His critics charge that his developments are irrelevant to the needs of the local community, or that he is not creating "real" jobs. While some of the TDC plans do appear incongruous - such as the oxymoronic Hartlepool marina - he says his supporters among the local business community, addressing Teesside's very real image problem, as well as providing

track to getting into production", says Mr Kirton of KPMG. As well as attracting investment, it is hoped such projects will lure more graduates to the area.

"ICI's objective is to use its assets - equipment and people

- to attract the right sort of industries," explains Mr Hunter. "We, too, want to be part of a thriving region," he says.

The future of the region lies



Teesside Park Interchange: a flagship scheme of the Teesside Development Corporation

Optimists say that cheaper labour and space will further enhance Teesside's attractions in an economic downturn.

There are hopeful signs. The first TDC project is up and running: the Tees offshore base, a joint venture with the port authority, has 600 staff working from or on site; there has been a steady trickle of new investment, particularly by Far Eastern companies; and the traditional manufacturing companies are in fighting form.

Although ICI recently decided to phase out fertilisers, at the cost of more jobs, the company also announced a £110m investment in acrylics in Billingham.

But the smaller companies needed to fill the region's new sites, may not be able to countenance expansion in the current environment; the future of some projects could be in jeopardy as interest rates push costs up.

Plans for the development of Wymond Park, the former ancestral home of the Londonderry family, which encompasses housing, business parks and retailing, are said to be temporarily on hold. The developer, Mr John Hall, is the local entrepreneur behind the Metro shopping centre in Gateshead.

"Interest rates defer decisions, inflation stops decisions," says Mr Hall of TDC.

He talks, with Stalinist overtones, of a "five-year social and economic revolution" for Teesside. As Mao-Tse Tung said of the results of the French revolution, it's too early to tell.

Cheaper labour and space may enhance the area's attractions

which are not shown to be commercially viable. Mr Hall sees dubious if subsidy is a prerequisite.

"We provide a canvas; the private sector paints the picture," he says. Consequently, he says, he does not have a clear image of how the various projects will turn out.

Meanwhile, ICI's Belasis Hall

is in science parks like Belasis," says Mr Kirton of KPMG. As well as attracting investment, it is hoped such projects will lure more graduates to the area.

The sites are already serviced by roads, rail, and all the process services needed by manufacturing plants, such as steam and nitrogen, are produced nearby. For young companies, this offers "huge savings in capital costs and a fast

track to getting into production", says Mr Hunter.

The 5,000 to 7,000 jobs which the technology park is ultimately expected to create will not be matched by the more capital-intensive processing park. But the project should give rise to additional jobs in the supply and servicing sectors.

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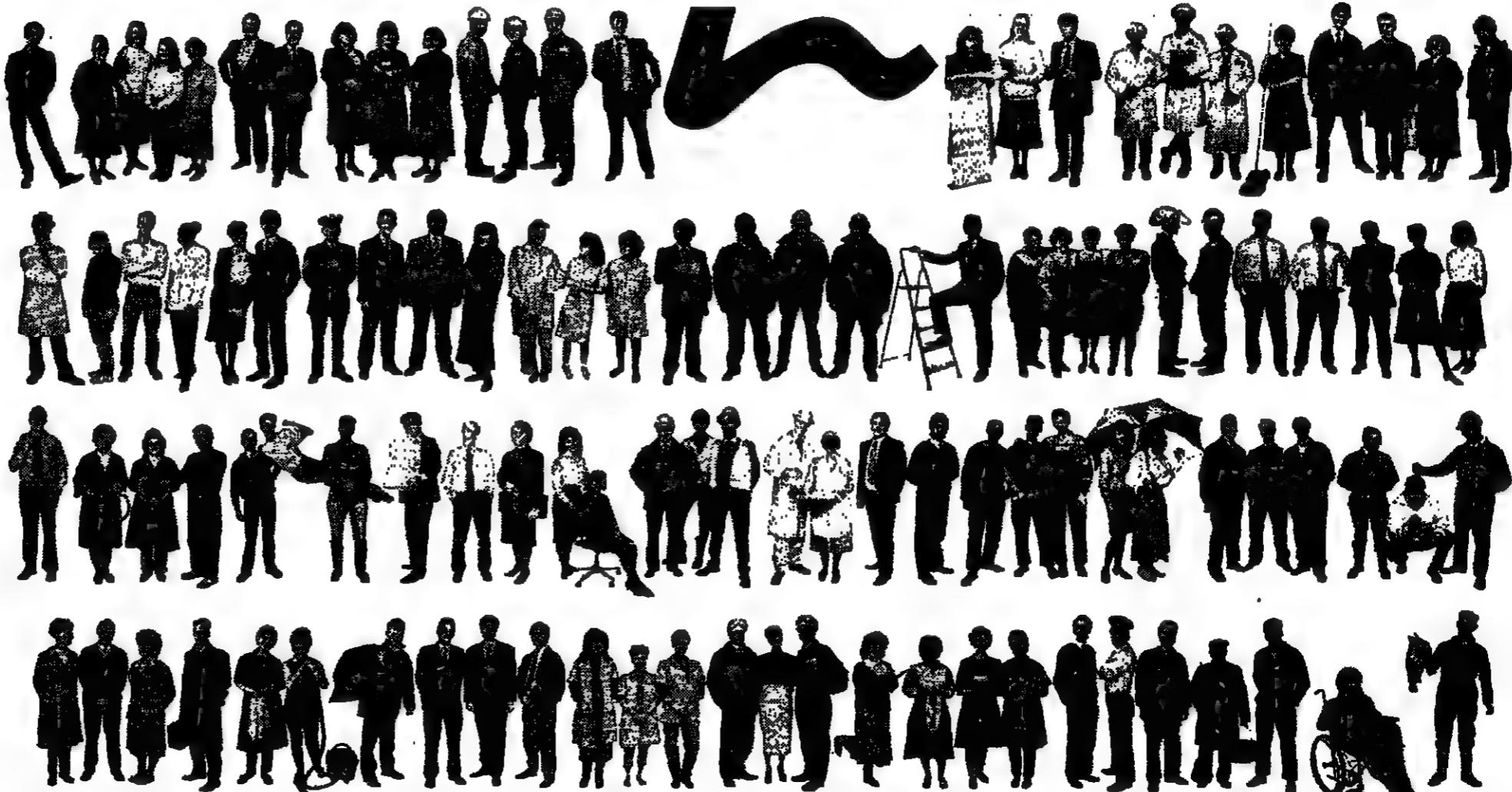
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TEES/SIDE

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TEES/SIDE

Initiative Talent Ability

PROFILE: MILLCOM

Telecoms group moves to Darlington

WHEN MILLCOM, the international telecommunications group, shifted its European headquarters to Darlington, County Durham, the company was greeted by 1,800 applicants for 250 jobs. In London, Millcom had to pay agencies to recruit staff, bumping up already high labour costs.

The three purpose-built blocks in Darlington's Yarm road industrial estate, officially opened by Mrs Margaret Thatcher last month, are large enough to accommodate the doubling of the workforce planned in the next two years. Millcom started considering a move from London in 1988.

"We decided if we are going to move, let's get some substantial benefits," says Mr Peter Scrope, deputy chairman of Millcom UK. The new location had to offer a pool of suitable labour, cheaper premises and a strong communications network, as well as additional financial incentives.

Most of the jobs are VDU and telephone-based, a far cry from the town's industrial traditions. Millcom's largest business assesses the servicing of cellular phone customers and radio paging, strike chords of yesteryear, out of time with "the birthplace of the railways". But Darlington, with

Most of the jobs are VDU and telephone-based

out the dubious luxury of large, paternal employers like ICI and British Steel, has long had a more diverse economy than neighbouring towns at the mouth of the Tees - Middlesbrough, Stockton, Hartlepool - where massive redundancies in the chemical and steel industries in the early 1980s all but crippled the dependent local economy.

Despite its more progressive approach, much of the new employment won by Darlington is still labelled as "women's jobs". Around 70 per cent of Millcom's staff are women, although the company has no preference for female workers. The level is higher than in London, where just over half the workers were female. The

Tracy Corrigan

838888

NORTH OF ENGLAND 4

Cumbria's natural assets may help cushion recessionary blows

Strength in local diversity

CUMBRIA IS the Adam's apple on the silhouette of Britain - the bulge sticking out into the Irish Sea just below the chin of Scotland.

It looks compact, but as any visitor quickly discovers, it is several counties rolled into one. It used to be four: Cumberland, Westmorland and bits of Lancashire and Yorkshire but now it has at least three distinct parts: the corridor along the M6 to the East with its prosperous "new" industries, the old industrial areas in the West where adjustment to new times has been toughest and the unique splendours of the Lake District in the middle.

What they all have in common is magnificent scenery, and the sweep of the great outdoors. A feeling of history permeates the county's handsome stone-built capital Carlisle, a place where forces have clashed for centuries.

Cumbria's charms attract more than 15m tourists each year, their pockets jangling with some £300m all of which makes work for 31,000 people, about 15 per cent of the county's labour force, and provides a useful underpinning to the local economy.

If anything, tourism's problems are of too much success. Traffic congestion and footpath erosion are now headline news.

Although talk of shutting off the Lake District at peak times is fanciful, the Cumbria Tourist Board is trying to spread the flow of visitors more evenly throughout the year, and encourage them to visit new parts, like the West Coast or the Eden Valley.

But though many counties of England would give anything for a natural asset such as the Lake, Cumbria's strength also lies in its diversity. The M6 corridor with its good north-south links has become a lure for industry and tourism, providing towns like Penrith and Carlisle with solid employment. United Biscuits, Pirelli and Cavray are well-entrenched local names.

Small businesses thrive as well. Mrs Margaret Thatcher recently visited Carlisle to present an award to John Chapman, a fast-growing company which makes hunting bags and exports most of them to Japan and Italy.

These strengths have ensured Cumbria a place among the UK's more prosperous counties. Although there are some signs that the recession is starting to bite, unemployment is still below the national average at 5 per cent.

Politically, the CCC is a hung council with Conservatives and Labour each holding 37 seats, and the remaining nine shared among Liberal Democrats and Independents.

The county's development strategy aims to create an attractive economic and physical environment for business,

to support job-creating initiatives, and involve trade unions in collective bargaining and long-term planning.

But although businessmen have generally positive things to say about the authorities, there are obvious strains in a county with such rich natural endowments.

These emerge most strongly in the county's ambiguous attitude towards VSEL. On the one hand, the huge facility is a major employer and customer for local business. But its pollution has frightened off thousands more, and blighted a whole stretch of the county's coast.

In Barrow, there is a similar ambiguity towards VSEL. The town could not survive without it, but this over-dependence makes people uneasy, and their feelings spill out in complaints about the noise and which the shipyard causes.

Another worry is the steady decline of the county's most traditional industry - agriculture. Despite the image of neat green fields and Beatrix Potter farmhouses, farming now accounts for only 5 per cent of the county's economy.

But Cumbria has shown that it can make adjustments. There will be shocks in the coming years - but many have been anticipated. The fact that the county possesses splendid natural endowments suggests there are also ways in which it can cushion the blow.

David Lascelles

WEST CUMBRIA

The wounds of economic readjustment are healing

A DRIVE along the coast of Cumbria will expose you to some splendid scenery - but also to the pain of the county's economic adjustment.

The relics of past heavy industry abound - the worked out coal mines, the derelict factory sites and the ports that have seen better days. To these have now been added the threat that two of the region's largest industrial employers, British Nuclear Fuels Ltd (BNFL) in Sellafield, and VSEL in Barrow, will have to shed jobs in the years ahead.

But there is also encouraging evidence of Cumbria's efforts to breathe new life into the area. The harbour at Maryport is being redeveloped by English Estates North, the state-owned property company. Large plants around Workington and Whitehaven contain substantial manufacturing facilities for companies like Volvo, Iggesund, Ectona (part of Eastman Kodak), British Steel and Albright & Wilson.

Two particular initiatives illustrate development efforts.

The most advanced is at Derwent Howe, the seaside site of the former Workington iron works which has been redeveloped for new industries. A leading role here is being played by the West Cumbria Development Agency, a partnership between business and

local government.

The agency was set up two years to anticipate the loss of several thousand jobs that will take place in a couple of years time at BNFL when construction of the Thermal Oxide Reprocessing Plant (THORP) is completed. Some 3,000 local jobs are directly at risk, with a further 3,000 vulnerable through the knock-on effect.

BNFL is contributing £1m a year and the local authorities a further £250,000 over a ten year period to finance a development fund.

The money is being used to lay the infrastructure for new job-creating industries, such as the West Lakes science and technology park outside Whitehaven where building began this summer. Already the region has more than half a million sq ft of space available at as little as £2 per sq ft.

Allerdale, as the northern coastal district is called, has development area status and within that there is an enterprise zone, which qualifies for government assistance. Along with its neighbour, Copeland, it also qualifies for a special £6m EC grant, but the councils have been unable to tap this money because it is conditional on matching funds being advanced by the UK Treasury, which have not been forthcoming.

According to Mr Tony Wim-

berbottom, the chief executive of the West Cumbria Development Agency, this has caused much anger and frustration in the area.

As the commitment over ten years shows, this is a long term project. But past experience has demonstrated that it takes enormous resources to create jobs. Mr Wimberbottom estimates that it has taken £55m of public money and £400m of private money to create 3,500 jobs in the Workington area.

Joan Ellis, the agency's tourism adviser, is trying to attract more visitors to the area. She says that 5 per cent growth a year for ten years would yield 1,000 jobs.

The second initiative is 50 miles further south on the outskirts of Barrow. Project Furness, as it is called, is aimed at absorbing some of the jobs that VSEL expects to shed during the 1990s. Precise numbers are not known yet, but they will run into the thousands.

Cumbria Council has taken over the 250-acre site of the former Barrow iron works beside the Walney Channel and is reconstituting it as an industrial estate with the help of a £7m derelict land grant. The work is far from easy.

The site is beginning to take shape. The first two tenants - showrooms for Vauxhall and

Nissan - have just opened up and Rockliffe Developments of Kendal have agreed to build 150,000 sq ft of warehousing. An annexe of the Barrow College of Further Education has also been completed. Nearby, a new maritime museum specialising in iron shipbuilding is nearing completion, and a 40-room hotel is planned.

The council hopes that Project Furness will generate £25m of diversified investment and over 1,000 new jobs in an area which has always been dependent on a few big local employers, according to Mr David Freestone, the council's representative.

Both initiatives suffer from their perceived remoteness from the main transport links. Apart from a short stretch of dual carriage-way near the M6, the main coastal road is narrow and winding. But some improvements are planned and British Rail intends to keep open the line which follows the seashore.

The local authorities believed that transport constraints would make the area more attractive to high value, low volume manufacturers, but that has not necessarily been the case. Buses, road and steel rails are all made near Workington.

David Lascelles

Enterprise zone means new life for Sunderland

The cranes will go

SUNDERLAND is extremely sensitive about the wrong impression created by its "silent cranes" image following the closure of its last remaining shipyards nearly two years ago.

The trouble is that the cranes have been exactly that, dominating the skyline and symbolic of a lost past - yet offering hope that they might yet be reactivated.

The problem should soon be solved: last month everyone finally acknowledged that the shipyards are not going to be brought back from the dead by some benevolent incomer - or at least not as shipyards.

The cranes have been sold and will be dismantled and removed within six months. So

will the huge sheds in which British Shipyards constructed vessels. These fine results for Sunderland shipbuilding will mean that the town can also bury its past and get on with its new life.

The issue should never have been in doubt because the European Commission had already allowed Sunderland to have Britain's last enterprise zone as a result of the shipyard closures.

But it cannot have both shipbuilding and the zone, which the EC does not like because it distorts competition by subsidising industrial development. Ultimately, by acknowledging that shipbuilding or ship repair cannot be revived, the zone can be brought into full play as a marketing asset.

That said, the loss of the shipyards needs to be put into a wider perspective. As Mr Phil Wright, head of marketing and policy for Sunderland council, points out, they employed only 2,500 people in an active workforce of more than 120,000.

By the time their closure had impacted on the unemployment figures of January 1990 there were 20,685 unemployed men on the register and 6,229 women, a total of 26,914, with an unemployment rate of 15.5 per cent overall and 20.2 per cent

for men.

By August this year, there were 14,842 men and 4,454

women out of work - a total of 19,296. The overall rate had dropped to 12 per cent and that for men to 14.6 per cent.

Grim as the later figures still are, they mean that 7,654 new jobs nevertheless appeared in a little over 18 months, an improvement of 28.4 per cent.

People don't realise the scale of what has been achieved," says Mr Ed Robson, the town's director of architecture and planning. "What we have done in retraining has been as remarkable as our achievement in factory building."

With new factory space chronically short and the private sector hesitant because of poor rental levels and returns in the north, the borough spent £2m on advance factories last year.

"We have got only one 20,000 sq ft factory left," says Mrs Janet Snaith, employment development officer. "If anyone wants 10,000 sq ft or less, there is nothing available."

Any scandal about Sunderland's jobless figures may well be because, as Mr Robson puts it: "If we'd had a stock of buildings during the boom of the last few years, we would have

filled them all."

Mr Alastair Balla, chief executive of Tyne and Wear Development Corporation, believes that because the enterprise zone is now solved in principle, although it will take years to work through.

He says private sector developers were holding back to make sure that the zone, which is on several sites, would not be threatened by a revival of shipbuilding.

The zone's main attraction for them is 100 per cent capital allowances, a potent means of keeping going for developers who are making losses elsewhere because of economic downturn.

During the hiatus, English Estates has built some units in

the zone and these will be ready soon. Following shortly will be several large factories financed by Scottish Provident over the road from the expanding Nissan factory.

Mr Wright says that Nissan is now one of Sunderland's great assets in developing its new image. It never bothered before because marketing was done by Washington New Town, now a Sunderland suburb which sandwiches Nissan between itself and the old town.

The new town has also created an unusual opportunity. Because it was populated by young families, Sunderland now has a predominantly young workforce. There is no demographic timebomb to create a future labour shortage,

and this is being used as a selling point to potential incomers with high technology businesses.

Enlarging the private sector in the town is vital. The successful Vaux brewery group and Nissan dominate, but the sector is still too small, and too many employers too big, for grass roots entrepreneurs to flourish as it does elsewhere, through mutually supportive small businesses. The latter are encouraged mainly through council-run workshops.

The disappearance of the silent cranes should hasten many of the changes now well under way.

Ian Hamilton Fazey

"How about coming to Belasis Park?" says George Hunter



George Hunter, Chief Executive of Belasis Hall Technology Park, explains: "Belasis Park, situated at Billingham, is a prestigious development providing an ideal location for high-tech and knowledge based companies in a landscaped setting. The Park, which is a joint initiative between ICI and English Estates North, opened in March 1988 and has already reached its fourth building phase."

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LONDON STOCK EXCHANGE

Equities fight to hold FT-SE 2,100

GLOBAL MARKET pressures began to make their presence felt in London yesterday, and the stock market struggled to hold on to the FT-SE 2,100 mark which is seen as a significant support level. The principal feature of the day's trading was the fall-off in trading volume, which returned to the disappointing levels recorded before last Friday's announcement of British entry into the European exchange rate mechanism and the cut in domestic interest rates.

With crude oil prices still firm, the pound little changed and the Gulf situation remaining uncertain, equities had no much choice but to open lower

Account Dealing Dates		
First Dealings: Sep 24	Oct 5	Oct 22
Options Exercised: Oct 10	Nov 1	
Last Dealings: Oct 5	Oct 10	Nov 2
Accrued Days: Oct 15	Oct 29	Nov 12
*Stock dealings may take place from 8am to 8pm business days earlier.		

following sharp falls in New York and Tokyo overnight. After an erratic session on the downward side, the FT-SE Index closed a net 15.6 down at 2,102.2. London closed before Wall Street had to face the news that a leading New York bank had cut its dividend, confirming recent fears. Thus,

Wall Street's loss of nine Dow points in London time appears to leave the UK market vulnerable to overnight influences from the New York market.

The Footsie index tested the 2,100 mark twice early in yesterday's session, well beaten by some equity charlatans who commented that the market would prove very vulnerable between 2,050 and 2,100. On the news of the dividend cut by Chemical Bank, Wall Street immediately dropped by more than 50 Dow points; any consolidation around that level seems bound to have an effect on London this morning.

Also unsettling the UK market were hints of an impending rights issue from a leading

yesterday's volume being 861.3m shares against Wednesday's 427.4m. Traders said that business showed signs of returning to the depressed levels of the past few months, when daily Seag figures depended heavily on inter-dealer activity in a nervous trading market.

However, data from the International Stock Exchange disclosed that the investment business this year has remained high, with Wednesday's total at 51.7bn still well over double the daily average of recent trading accounts.

Also unsettling the UK market were hints of an impending rights issue from a leading

company. Several UK quoted companies are believed to have been planning right issues, and the strength of the market over the past few sessions would encourage such plans. However, the renewed fall in trading volume will cast renewed doubts over the prospects of the success of any major fund-raising plans.

However, data from the International Stock Exchange

continued to give a mixed yesterday as the London market kept a wary eye on the sterling/DM rate which remained above DM 30.00 mark. From the equity viewpoint, DM 3.05 is a selling trigger, but also could bring pressure for a further cut in Britain's interest rates.

London's Sean reported vol-

ume continued to drift, with

joint venture with ICI following Britain's entry into the European exchange rate mechanism. However, he expected the final dividend to be maintained.

Other researchers were surprised by the dividend prediction. "If that view is to be accepted, how can you afford a self rating to an A-shares stock yielding nearly 18 per cent on a price/earnings ratio of three times?" said one, who has already forecast a halved final payment.

Eventual profit numbers have little relevance, he added: lower profits are widely expected and the important issue is whether debt levels and balance sheet strains will drive Cookson deeper into financial problems.

Cookson lowered its dividend expectations for Cookson towards the end of last month and warned yesterday that it was not confident about any forecasts for the UK industrial sector. Cookson shares lost 4 to 65p on increased turnover of 1.9m.

Glaxo was also hit by the news that Takeda, the Japanese pharmaceutical company, had developed an anti-ulcer drug which had different properties from Glaxo's Zantac and could capture a significant market share.

Options and BP

BP shares came under pressure from the traded options market that the group may be contemplating a substantial rights offer. Talk in the market was that BP would use the proceeds to launch a big takeover bid in the US.

Oil sector specialists tended to dismiss the speculation. They said that given the enhanced cash flow resulting from higher crude oil prices BP had no need to go to the market for cash.

One reason put forward for the early decline in the share price was that a leading US investment bank was an aggressive seller of BP stock overnight in America, and at the outset in London, via a proxy trade.

BP settled 5 off at 35p after turnover of 4.5m. Shell, also said to have figured prominently in the programme, shed 3 to 45p on 3.5m shares; in Shell ADRs showed up on the overnight market.

The rights issue story in BP quickly leapfrogged into the

market square in the latest market square.

Wellcome declined 8 to 48p following a report in an American medical journal that the dosage of Wellcome's anti-Aids drug, Retrovir, could be halved.

A series of heavy individual deals involving High Street banks flashed up on the Seag ticker within a matter of minutes and was interpreted as large-scale switching between TSB and NatWest. Turnover in these two banks reached 10m each. The afternoon action comprised blocks of 2m, 2.4m and 3m in TSB and lines of 2.7m, 1m and 1.6m in NatWest.

Abbey National shares were also very active, although on a much smaller scale than TSB and NatWest.

The clearers, hit late on Wednesday by reports that at least one of the big US banks had run into problems over the troubled Trump empire, were given another rough ride. The news that Chemical Bank had cut its dividend came too late for action in UK stocks. NatWest, with its exposure to the US property market, closed 8 down at 264p on 10m and Barclays dipped 7 to 36p. Midland, 4 lower at 279p, and Midland, 2% easier at 197.4p, were relatively quiet. TSB at 186p on 10m and Abbey National slipped to 229p on 4.1m.

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1990 High Low Stock Price Div Net Div Yield P/E P/F

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National Provident Institution							Providence Capital Life Assur. Co Ltd							Royal Heritage Life Assurance Ltd - Conf.							Sum Allianz Life Assur Co Ltd						
Graciousford St, London EC3V 3HQ	071-433-4200						Confidential							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
UK Equity	264.2	264.2	264.2				U.S. Investment Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Orkney Is.	260.2	260.2	260.2				U.S. Fund Int'l Instal.							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Anglo-Am. Fund	260.2	260.2	260.2				U.S. Fund Instal.							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Fax Cos.	262.8	262.8	262.8				U.S. Fund Instal.							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
First Int'l	213.3	213.3	213.3				Perpetual Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Invest. G.F.	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Deutsche	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Perf. Fund & Vinst Fund	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Man. Fund	188.5	188.5	188.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
U.K. County	188.5	188.5	188.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Dividend Eq.	270.2	270.2	270.2				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Int'l. Eq.	266.7	266.7	266.7				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Fax Cos.	262.8	262.8	262.8				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
First Int'l	213.3	213.3	213.3				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Invest. G.F.	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Deutsche	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Perf. Fund & Vinst Fund	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Man. Fund	188.5	188.5	188.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
U.K. County	188.5	188.5	188.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
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U.K. County	188.5	188.5	188.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Dividend Eq.	270.2	270.2	270.2				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Int'l. Eq.	266.7	266.7	266.7				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Fax Cos.	262.8	262.8	262.8				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
First Int'l	213.3	213.3	213.3				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Invest. G.F.	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Deutsche	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Perf. Fund & Vinst Fund	170.5	170.5	170.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
Man. Fund	188.5	188.5	188.5				Self-Station Fund							Sum Allianz Life Assur Co Ltd - Conf.							Sum Allianz International Life						
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar mixed on rate doubts

THE DOLLAR was firmer against European currencies but finished lower against the Japanese yen in subdued foreign exchange trading yesterday.

Confusion about interest rates was compounded by doubts that the US will find an easy solution to the budget deficit issue. The White House appeared to be pessimistic that it will come to an effective compromise agreement with Congress.

Failure is likely to hold back any fall in US interest rates. According to a Washington report, the Federal Open Market Committee has agreed to a cut of 1/4 per cent in short-term rates as soon as legislation to reduce the budget deficit becomes law.

But despite weakness in the economy, it was reported that the FOMC did not agree to a suggestion by Mr Alan Greenspan, chairman of the Federal Reserve Board, that it also approve a second cut linked to signs of economic weakening. The report, which had no official status, concluded that consumer and business confidence has been hit hard by a number of factors, including rising oil prices, and that lower interest rates would not give the economy much of an immediate boost.

C IN NEW YORK

Oct. 11	Last	Previous Close
1 spot	1.9600 - 1.9600	1.9600 - 1.9600
1 month	1.9500 - 1.9500	1.9500 - 1.9500
3 months	1.9400 - 1.9400	1.9400 - 1.9400
12 months	1.9300 - 1.9300	1.9300 - 1.9300

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Oct. 11	Day's spread	Close	One month	2 months	Three months	9 months	12 months
9.30	9.30	9.32	9.35	9.37	9.38	9.38	9.38
11.00	11.00	11.02	11.05	11.07	11.08	11.08	11.08
12.00	12.00	12.02	12.05	12.07	12.08	12.08	12.08
13.00	13.00	13.02	13.05	13.07	13.08	13.08	13.08
14.00	14.00	14.02	14.05	14.07	14.08	14.08	14.08

CURRENCY MOVEMENTS

Oct. 11	Bank of England	Morgan Guaranty	Commercial
U.S. Dollar	91.0	91.3	91.3
Canadian Dollar	106.5	106.8	106.8
Australian Dollar	117.3	117.3	117.3
Swiss Franc	116.4	116.7	116.7
Deutsche Mark	117.7	117.7	117.7
French Franc	114.3	114.9	114.9
Italian Lira	116.2	116.2	116.2
Yen	119.5	119.5	119.5

Morgan Guaranty: Commercial: average 1980-1985. Bank of England: latest. Yen are for Oct. 10.

OTHER CURRENCIES

Oct. 11	£	€	Y
Argentina	11,100.7	11,100.9	11,100.0
Australia	1,100.2	1,100.2	1,100.2
Belgium	7,100.0	7,119.5	7,120.0
Canada	1,100.0	1,100.0	1,100.0
Denmark	1,100.0	1,100.0	1,100.0
Finland	1,100.0	1,100.0	1,100.0
France	1,100.0	1,100.0	1,100.0
Germany	1,100.0	1,100.0	1,100.0
Iceland	1,100.0	1,100.0	1,100.0
Ireland	1,100.0	1,100.0	1,100.0
Italy	1,100.0	1,100.0	1,100.0
Japan	1,100.0	1,100.0	1,100.0
Malta	1,100.0	1,100.0	1,100.0
Netherlands	1,100.0	1,100.0	1,100.0
New Zealand	1,100.0	1,100.0	1,100.0
Norway	1,100.0	1,100.0	1,100.0
Portugal	1,100.0	1,100.0	1,100.0
Spain	1,100.0	1,100.0	1,100.0
Sweden	1,100.0	1,100.0	1,100.0
Switzerland	1,100.0	1,100.0	1,100.0
United Kingdom	1,100.0	1,100.0	1,100.0
United States	1,100.0	1,100.0	1,100.0

£ Selling rate

1 European Commission Calculations. All SDR rates are for Oct. 10.

2 Bank of England: latest. Yen are for Oct. 10.

3 Bank of England: latest. Yen are for Oct. 10.

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WORLD STOCK MARKETS

FRANCE (continued)											
October 11											
Sch.	Fr.										
October 11											
Sch.	Fr.										
GERMANY (continued)											
October 11											
Sch.	DM.										
ITALY (continued)											
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NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. (u) unacceptable. (s) dealings suspended. (d) Ex dividend. (x) Ex script date. (r) Ex rights. (a) Ex all.

3pm prices October 11

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

NYSE COMPOSITE PRICES

12 Month P/I \$16
High Low Stock Div. Vol. 6 1960-61 Sigs. Low
Continued from previous Page

These figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and stand are shown for the new stock only. Unless otherwise stated, rates of dividends are annual disbursements based on the last declaration.

Dividends also stated: b-annual rate of dividend plus stock dividend; c-liquidating dividend; cl-called; d-new yearly low; dividend declared or paid in preceding 12 months; g-dividend in Canadian funds, subject to 15% non-residence tax; -dividend declared after split-up or stock dividend; l-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting; k-dividend declared or paid this year, an accumulative dividend with dividends in arrears; n-new issues in the past 52 weeks. The high-low range begins with the start of trading, except day delivery. P/E price-earnings ratio; r-dividend declared or paid in preceding 12 months plus stock dividend; s-stock split. Dividends begin with date of split, s-splits; dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date; u-new yearly high; v-dividend halted; w-in bankruptcy or receivership or being liquidated; x-converted under the Bankruptcy Act, or securities assumed by such companies; wd-distributed; wi-when issued; ws-with warrants; x-ex-dividend or ex-rights; xde-ex-distribution, ws-without warrants; y-on-dividend and sales int'l; yd-yield, ws-in full.

NASDAQ NATIONAL MARKET

3pm prices October 11

**Free hand
delivery
service in
TORINO
(Centro Città)**

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

AMERICA

Dow tumbles further as oil price rises again

Wall Street

SURGING oil prices and concern about third quarter corporate results quelled an early recovery and sent equities broadly lower in heavy trading yesterday morning, writes Karen Zagor in New York.

At 2 pm, the Dow Jones Industrial Average was down 46.29 at 2,381.63. On Wednesday, the Dow lost 37.52 to 2,407.92.

The decline was broadly based, with declining issues leading in advancing by four to one. At 1 pm, the Standard & Poor's 500 index was 4.22 lower at 296.17, the New York Stock Exchange Composite was off 2.22 at 162.75 and the American Exchange Composite was down 4.20 at 296.19.

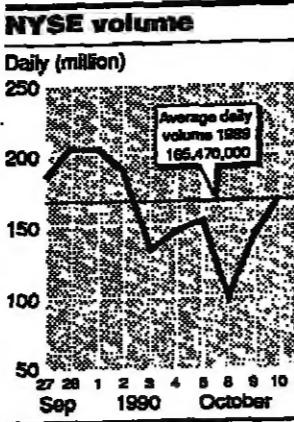
Equities initially rallied on some short-covering and bar-

gain-hunting, but the recovery was short-lived. By 12.30 pm the Dow was down nearly 38 points as November crude added \$1.58 a barrel to \$40.23.

Soaring oil prices had a mixed impact on oil service companies, with Schlumberger falling 31% to \$37.75, Dresser Industries gaining 3% to \$17.4 and Halliburton rising 31% to \$49.75. Oil company stocks moved lower including Mobil, off 3% at \$57. Texaco, down 3% at \$58.50 and Amoco, which slid 3% to \$33.5.

Golden Valley Microwave plunged \$2 to \$84 after a delayed opening. The company said third quarter earnings would probably be flat at 27 cents.

Chemical Banking slid 5% to \$14.40 after it reported a third quarter loss of \$43.7m after a \$260m provision for loan losses, and cut its quarterly dividend



Philip Morris lost 3% to \$44.1, AT&T improved 3% to \$31.75 and Coca-Cola was 3% higher at \$40.40.

Tandem Computers added 3% to \$104 in active trading after the company said it expected to report record fourth quarter revenues.

News Corp's ADRs tumbled 5% to \$84 amid concern that the media group was struggling under its debt burden.

In over-the-counter trading, Software Toolworks plummeted 32% to \$34 after the company said late on Wednesday that it expects to report a second quarter loss. Last week, shares in the company plunged 41 per cent after it questioned the company's earnings prospects and cut their estimates. MCX Communications fell 3% to \$30 in heavy trading.

Royal Tobacco dropped 5% to \$58.40 after reporting late on Wednesday that third quarter earnings had halved.

Toy company issues moved

lower yesterday morning amid gloomy projections for the fourth quarter as the economy weakens and oil prices rise. Tonka slipped 3% to \$4.50, Mattel fell 3% to \$15.75 and Hasbro lost 3% to \$11.40.

Canada

TORONTO sank to the session's low at midday following a speech by Mr Douglas Hurd, the British foreign secretary, in which he said Iraq must be convinced to leave Kuwait, if not peacefully then by force.

Investors are worried that it expects to report a second quarter loss. Last week, shares in the company plunged 41 per cent after it questioned the company's earnings prospects and cut their estimates. MCX Communications fell 3% to \$30 in heavy trading.

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becoming an avenue for industrial, and especially high-technology, enterprises around the Pacific Rim.

It's ability to do so will depend heavily on whether it can curb the excesses of the promoters and brokers who have given it the reputation of a casino. In a phrase which is picked up time and again, *Forbes* magazine last year called the VSE the "scam capital of the world".

The exchange received

listing requirements and disciplinary actions have been tightened to the point where the VSE claims that its companies are more closely scrutinised now than any venture enterprises in the US.

A pre-listings advisory committee has been formed to weed out frivolous listings, in a further effort to distinguish between "venture" companies and more mature stocks, the exchange earlier this year introduced three new sub-industries. A third of the exchange's board of governors are now non-members.

Regulators would like to tighten controls on the 25 or so active promoters and a horde of individuals who make markets in VSE-listed companies by persuading investors about their products and prospects.

In the past three years, the British Columbia (BC) Securities Commission has gained powers to remove directors of public companies and to strip unscrupulous promoters of their trading privileges. More than 100 such orders have been issued.

The commission has been holding hearings into charges of inside trading and disclosure violations against Mr Murray Pezzin, the VSE's most famous promoter.

The regulators have been unable, however, to come up with a definition of a promoter which ensures that a crooked operator would not be able to continue in the same business under a different umbrella. Mr Wade Neesmith, superintendent of brokers, says: "We have not given up, and we are still working at it."

Given the type of stocks it specialises in, the VSE will probably never be able to shake off its image problem entirely. As Mr Glusker puts it, the VSE "is a venture capital market; it is extremely volatile and is not for the faint-hearted".

Even as the exchange was digging itself out of the latest avalanche of bad publicity, one of the most heavily traded shares earlier this week was a mining exploration company called Moon dust Venture.

ASIA PACIFIC

Nikkei drops 3.9% as familiar fears return

Tokyo

PROFIT-TAKING won the day as investors returning after Wednesday's holiday were depressed by the steep fall in New York, a weak bond market, and concern about unrest in the Middle East, writes Michio Nakamoto in Tokyo.

The Nikkei average closed 908.49 lower at 22,585.63. During the day the leading index moved from a high of 23,479.62 to a low of 22,521.20.

The market's difficulty in staying above 23,000 appeared to confirm the view that it was likely to trade between 20,000 and 23,000 for some time.

Falling issues eclipsed gains by 92 to 74, while 73 stocks were unchanged. Turnover fell to 300m shares from Tuesday's 440m. The Topix index of all listed stocks weakened 67.01 to 1,671.63. In London, the ISE/

Nikkei 50 index eased 1.31 to 1,310.17.

Dealers who had been supporting the market recently took their profits as the world economic outlook worsened.

Selling battered high-technology issues on worries about an economic downturn in the US and a slowdown in the semiconductor market. Hitachi fell Y30 to Y1,190 and Sony lost Y340 to Y1,190.

Interest rate fears dealt a further blow to large-capital issues. Shipholders were also depressed by a 36 per cent fall in new orders in August. Ishikawajima-Harima Heavy Industries had a hefty Y500m order from Y640 and Mitsubishi Heavy declined Y26 to Y705.

The housing sector was another victim of higher interest rates, which were expected to hamper housing starts. Mitsubishi Homes, whose profits have increased in the past business

term on a strong housing market, lost Y100 to Y1,830.

Real estates were lower as a proposed land tax was expected to hurt their prospects. Mitsui Real Estate and Mitsubishi Estate both lost Y60 to Y1,190 and Y1,140 respectively.

On the positive side, Ube Industries was pursued on news that its plastic moulding machine would be used by General Motors for production of its new car, Saturn. Ube climbed Y48 to Y588.

Speculative issues were popular despite concern stemming from Honshu Paper's recent sharp falls. Honshu dropped another Y250 to Y2,550 yesterday. Tatsuma Electric Wire and Cable advanced Y200 to Y1,650.

In Osaka, the OSE average suffered a sharp fall of 787.58 to 26,207.19. Volume slipped to 22.7m shares from Tuesday's 31.6m. Morita Fire Pump Manufacturing, a speculative stock,

rose Y200 to Y1,880 in active trading. The gloomy outlook for the US economy hit Nintendo, the video game maker, which lost Y1,300 to Y22,300.

SELLING, particularly of highly geared companies, Mr Rupert Murdoch's News Corp lost 60 cents to \$45.50. Elders IXL shed 8 cents to \$11.10, its lowest since January 1986. The All Ordinaries index dropped 1.91, or 1.4 per cent, to 1,341.1, its lowest since March 1983.

HONG KONG overcame early weakness to close higher. The Hang Seng index was finally 12.00 ahead at 2,884.81.

SINGAPORE fell to a 21-month low. The Straits Times Industrial index lost 10.64 to 1,079.50. In KUALA LUMPUR, the composite index eased 1.01 to 1,123m from Y325.4m.

SEUL inched ahead for the second consecutive session on reports that the government would restructure the financial sector. The composite index improved 4.51 to 521.93. AUSTRALIA was hit by late

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EUROPE

Bourses resist falls in Japan and US

BOURSES SHOWED surprising resilience to falls in Tokyo and New York yesterday, writes Our Money Staff.

FRANKFURT rose on short-covering following two days of sharp declines. Stable prices also helped. The DAX index rose 1.21 to 1,428.38 while the FAZ index, calculated at mid-session, added 7.96 to 510.26. Volume, at DM3.9bn, was light but an improvement on Wednesday's DM3.5bn.

One Düsseldorf broker reported cautious bargaining in trading stocks from London. Deutsche Bank rose DM9 to DM604 and Siemens put on DM11.50 to DM61.50. From a chartist's point of view, the DAX was amassing support at 1,350-1,420, although the market was expected to consolidate further before moving forward, he added.

Mannesmann was DM5 better at DM341 on the back of a positive recommendation from Enskilda Securities, which visited the company recently. Earnings from Mannesmann's pipe division were likely to be boosted by the recent Amoco order for gas pipes, the brokers said, and the higher oil prices increased the chances of further orders, as energy exploration became more profitable. It could also be assumed that Mannesmann would win the mobile phone contract for the five east German states, it said.

Schering, also on the buy list of several brokers because of its defensive qualities, jumped DM23.50 to DM659. Among

bulk chemicals, BASF rose DM1 to DM208 and Bayer firmed DM3.10 to DM217.50. Degussa, Deutsche Bank's research arm, yesterday downgraded 1990 and 1991 earnings estimates for BASF and Bayer.

Horten, the retailer controlled by BAT Industries of the UK, rose DM22 to DM217, after becoming the first west German retail company to acquire a department store in east Germany.

MILAN heard conflicting rumours regarding Ferruzzi, which lifted the group's stocks although the rest of the market was weak. Thanks to the firm Ferruzzi shares, the Comit index only lost 0.07 to 555.95.

One rumour, from London and later denied by the company, was that Ferruzzi would be legally obliged to offer Montedison shareholders a cash option as well as its already published swap of 32.7%.

Philippe shed 10 cents to FI 20.80. In an in-house magazine, Mr Jan Timmer, chairman, announced that he had launched a Performance Centurion, a drive to cut bureaucracy and improve productivity.

Pakhod, which said late on Wednesday that it expected an increase of almost 40 per cent in 1990 net profits, rose FI 2.50 to FI 127. The company is also considering a stock split.

PARIS finished marginally higher after the index fluctuated within a narrow range. The CAC 40 index closed 1.64 up at 1,541.76, after moving between a low of 1,530.42 and a high of 1,552.43.

Turnover remained lifeless at about FF1.13bn. Hopes of a cut in short-term interest rates lifted share prices at mid-session. But one dealer said that

MADRID's general index slipped 1.37 to 216.22; the news of a slightly higher-than-expected inflation figure for September had no impact as the bourse continued to wait for information from the Middle East. Last month's consumer price index rose 0.1 points, leaving the year-on-year figure unchanged at 6.5 per cent.

STOCKHOLM recovered from early losses, leaving the Affärsvärlden General Index 0.1 firmer at 969.9. Wednesday's announcement that S-E Banken is to acquire 28 per cent of Skandia, the insurance company, led to more buoyant trading. Skandia A shares gained SKR11 to SKR13. S-E Banken A shares fell SKR2.50 to SKR3.50.

Perstorp, the chemicals group, revealed a fall in full year profits that were better than expectations, said analysts. The shares closed unchanged at SKR4.70.

OSLO fell to a 1990 low in thin trading. The all-share index closed 9.35 down at 518.75 in turnover of NKR1.60m. Aker, one of Norway's biggest industrial groups, posted a small rise in profits at the eight-month stage. The free shares rose NKR2 to NKR3 in low volume of 4,800 shares.

ZURICH managed a small improvement as sellers joined buyers on the sidelines. Blue chips attracted what interest there was and the Credit Suisse stock index firmed 2.4 points to 495.9.

the badly needed cut in long-term rates could not be expected until after the resolution of the Gulf crisis.

The day's biggest gain was by Peckhams International, which rose FF72.20 or 7.8 per cent to FF172.50 in active trading of 305,100 shares, including one block of 74,000 shares. The stock has been rated a buy by several brokers recently.

AMSTERDAM drifted in thin trade, closing marginally lower. The CBS Tendency index fell 0.1 to 53.1 having moved between a low of 52.7 and a high of 53.8.

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the badly needed cut in long-term rates could not be expected until after the resolution of the Gulf crisis.

The day's biggest gain was by Peckhams International, which rose FF72.20 or 7.8 per cent to FF172.50 in active trading of 305,100 shares, including one block of 74,000 shares. The stock has been rated a buy by several brokers recently.

AMSTERDAM drifted in thin trade, closing marginally lower. The CBS Tendency index fell 0.1 to 53.1 having moved between a low of 52.7 and a high of 53.8.

Philippe shed 10 cents to FI 20.80. In an in-house magazine, Mr Jan Timmer, chairman, announced that he had launched a Performance Centurion, a drive to cut bureaucracy and improve productivity.

Pakhod, which said late on Wednesday that it expected an increase of almost 40 per cent in 1990 net profits, rose FI 2.50 to FI 127. The company is also considering a stock split.

PARIS finished marginally higher after the index fluctuated within a narrow range. The CAC 40 index closed 1.64 up at 1,541.76, after moving between a low of 1,530.42 and a high of 1,552.43.

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